												Mandatory training						Recommended by managers			Rec	Self-recommended / Recommended by others Global				Training introduced in FY2024			
		Position-specific					urpos	e-spe	cific					Tech (to inc	nnical tr rease IT	aining literacy)	Select	ive	Intercu	ıltural	awarene		Juat	Lang	uage		_ dev	Self elopmen
Managers	General Managers Managers	Managers Training for Newly			Personnel Evaluation System Tr	Training for Third-Party Reviewers		Next	Second Life Ser	Diversity Training for Managers Training on Educational Skills for Managers								MAP Training MBP Trainii											
	Grade VI	Upper-Level Problem- Solving Training					• • • •				One-on-one Training										Pre-Overseas Posti		. Ov				Online English Conversatio		
	Grade V		Training f	Training for Ne	aining		Career Training for Fift	Career Training (for 5	eminar (for employee		g for Managers	Engagement Improvement Programs	Training on Excel (Intermediate)	Training on Excel VBA (Basic)	Training on Excel VBA (Applied)	Basic DX T	Applied DX Training	ng	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0		ting Training		erseas trainees	English Presentation Training	English Writing Training	English Meeting Skills Training	ion/German/Chinese/Italian	Distance learning courses	Video Online Training Courses (Udemy)
General employees	Grade IV	Entry-Level Problem- Solving Training	Training er Hires	Training for New OJT Trainers			reer Training for Fifth-Year Employees (Fifth-year employees and their managers) *Additional half-day training for women among these employees	Next Career Training (for 50-year-old employees)	minar (for employees who will retire within one year)			vement Programs	(Intermediate)	el VBA (Basic)	VBA (Applied)	Training	Training			Overseas Training				ation Training	g Training	kills Training	talian	ing courses) Courses (Udemy)
	Grade III	(Follow-up train Train				omen amony unese empro	fth-year employees a	(S)											0 0 0 0 0 0 0 0	aining		Multicu							
	Grade II	Business Training (Follow-up training that lasts for the first two years Training for New Employees					nd their managers)												0 0 0 0 0 0 0			Multicultural Symbiosis Program							
	Grade I	irst two years) es																	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0										