

To whom it may concern:

Company name: Nabtesco Corporation Representative: Katsuhiro Teramoto,

Representative Director, President & CEO

(Securities code: 6268; 1st Section, Tokyo Stock Exchange)

Contact: Yasushi Minegishi, General Manager, Corporate Communication Department

(Tel. +81-3-5213-1134)

Reorganization, New Management Structure and Changes in Officers

Nabtesco Corporation hereby announces that it has passed a resolution on its reorganization, new management structure and changes in officers as of January 1, 2021 at its Board of Directors' meeting held today, as detailed below.

### I. Reorganization

#### 1. Details

The Business Transformation Division of the Corporate Headquarters will be abolished and replaced with the Business Transformation Department to be newly established.

#### 2. Reason for the reorganization

The Business Transformation Division was established in August 2017 for the implementation of the internal activity called "Work Style Reform Stage-up 2.0." Since then the Division has been working to increase the productivity of the administrative departments. However, it will be abolished at the end of its predefined activity period and replaced with the Business Transformation Department, which will be newly established to take over the activity in order to deal with the ongoing issues.

### II. Management Structure

|               | Post                                 | Name                  | New duties   | Current duties                            |
|---------------|--------------------------------------|-----------------------|--|---|
| Reappointment | President                            | Katsuhiro<br>Teramoto | Chief Executive Officer (CEO)  | (Same as left)                            |
| Reappointment | Senior Managing<br>Executive Officer | Daisuke<br>Hakoda     | President, Accessibility Innovations<br>Company  | (Same as left)                            |
| Reappointment | Managing Executive Officer           | Shigeru Naoki         | President, Railroad Products<br>Company  | (Same as left)                            |
| Reappointment | Managing Executive Officer           | Akiyoshi<br>Kitamura  | President, Toyo Jidoki Co., Ltd.   | (Same as left)                            |
| Reappointment | Managing<br>Executive Officer        | Atsushi Habe          | Corporate Planning, Accounting & Finance, Information Systems, Business Transformation and Corporate Communication | President, Precision Equipment<br>Company |

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|---------------|-------------------------------|----------------------|--|---|
|               | Post                          | Name                 | New duties   | Current duties  |
| Reappointment | Managing Executive Officer    | Shoji Ijuin          | General Administration, Human<br>Resources and Legal & Compliance  | (Same as left)  |
| Promotion     | Managing Executive Officer    | Tadashige Eto        | President, Marine Control Systems<br>Company   | (Same as left)  |
| Promotion     | Managing<br>Executive Officer | Kazumasa<br>Kimura   | Component Solutions Segment,<br>Senior General Manager,<br>Technology and R&D Division, and<br>in charge of Production Innovation          | Corporate Planning, Accounting & Finance, Information Systems and Corporate Communication   |
| Reappointment | Executive Officer             | Kiyoshi Ando         | President, Power Control Company   | Deputy Senior General Manager,<br>Technology and R&D Division   |
| Reappointment | Executive Officer             | Norimasa<br>Takagi   | President, Aerospace Company   | (Same as left)  |
| Reappointment | Executive Officer             | Koji Nakano          | President, Shanghai Nabtesco<br>Hydraulic Co., Ltd.  | (Same as left)  |
| Reappointment | Executive Officer             | Ataru Inoue          | President, Nabtesco Automotive<br>Corporation  | (Same as left)  |
| Reappointment | Executive Officer             | Yukihiro<br>Mizutani | Vice President, Accessibility<br>Innovations Company, and<br>Responsible for Domestic<br>Businesses  | Responsible for Domestic<br>Businesses, Accessibility<br>Innovations Company  |
| Reappointment | Executive Officer             | Seiji Takahashi      | Vice President, Accessibility<br>Innovations Company, and<br>Responsible for Business<br>Management & Governance                           | General Manager, Human<br>Resources Department, Business<br>Transformation Division and<br>President, Nabtesco Link Co.,<br>Ltd.  |
| Reappointment | Executive Officer             | Toshiya<br>Fujiwara  | President, Precision Equipment<br>Company  | Responsible for production, Plant<br>Manager, Tsu Plant, General<br>Manager, General Administration<br>Department and Manufacturing<br>Department, and Project Leader,<br>Hamamatsu Plant construction<br>project, Precision Equipment<br>Company |
| Reappointment | Executive Officer             | Michihito<br>Suzuki  | Responsible for technology,<br>Railroad Products Company   | (Same as left)  |
| Reappointment | Executive Officer             | Yasuhito<br>Nakagawa | General Manager, Production<br>Innovation Division   | (Same as left)  |
| Reappointment | Executive Officer             | Koichi<br>Miyaguchi  | Plant Manager, Kobe Plant,<br>Railroad Products Company  | (Same as left)  |
| Reappointment | Executive Officer             | Hiroshi Usui         | General Manager, Planning Department, Aerospace Company  | (Same as left)  |
| Reappointment | Executive Officer             | Masakazu<br>Kurita   | Responsible for production, Plant Manager, Tsu Plant and Project Leader, Hamamatsu Plant construction project, Precision Equipment Company | General Manager, Sales Management Department and Sales Business Development Department, Precision Equipment Company   |

# III. Corporate Officers and duties

| •               | Post              | Name                   | New duties   | Current duties   |
|-----------------|-------------------|------------------------|--|--|
| Reappointment   | Corporate Officer | Akihito<br>Enomoto     | Responsible for sales management,<br>General Manager, Sales<br>Department, Railroad Products<br>Company  | (Same as left)   |
| Reappointment   | Corporate Officer | Isao Ohashi            | Plant Manager, Gifu Plant,<br>Aerospace Company  | (Same as left)   |
| Reappointment   | Corporate Officer | Toshihiro<br>Matsumoto | General Manager, Strategic Business Development Department, Technology and R&D Division  | (Same as left)   |
| Reappointment   | Corporate Officer | Hiroki Mori            | General Manager, Sales Management Department and Sales Business Development Department, Precision Equipment Company  | General Manager, Product<br>Development Department,<br>Precision Equipment Company |
| Reappointment   | Corporate Officer | Hiroki Higuchi         | General Manager, Corporate<br>Planning Department  | (Same as left)   |
| Reappointment   | Corporate Officer | Tomoaki<br>Shiramizu   | Responsible for production, and<br>Plant Manager, Tarui Plant, Power<br>Control Company  | (Same as left)   |
| Reappointment   | Corporate Officer | Hiroshi Nerima         | President, Nabtesco Technology<br>Ventures AG  | (Same as left)   |
| Reappointment   | Corporate Officer | Hiroyuki<br>Aburano    | Deputy General Manager, Production Innovation Division and General Manager, Manufacturing Engineering Department, Production Innovation Division (stationed at Kobe Plant) | (Same as left)   |
| Reappointment   | Corporate Officer | Kazumasa<br>Shimizu    | General Manager, Planning<br>Department, Marine Control<br>Systems Company   | (Same as left)   |
| Reappointment   | Corporate Officer | Tomohiro<br>Kiriyama   | General Manager, Nabtesco R&D<br>Center and General Manager, AM<br>Engineering Department  | General Manager, Nabtesco R&D<br>Center  |
| Reappointment   | Corporate Officer | Yoshimasa<br>Tanaka    | Director, Toyo Jidoki Co., Ltd.  | (Same as left)   |
| Reappointment   | Corporate Officer | Shigeyoshi<br>Kamakari | General Manager, Accounting & Finance Department   | (Same as left)   |
| Reappointment   | Corporate Officer | Daisuke<br>Numata      | Senior Vice President, Nabtesco<br>Europe GmbH   | (Same as left)   |
| Reappointment   | Corporate Officer | Masaru Sasaki          | General Manager, Human<br>Resources Department, Business<br>Transformation Department and<br>President, Nabtesco Link Co., Ltd.  | General Manager, Planning<br>Department, Railroad Products<br>Company              |
| New appointment | Corporate Officer | Hiroshi Yagura         | General Manager, Sales Department, Power Control Company   | (Same as left)   |
| New appointment | Corporate Officer | Takeshi<br>Hanafusa    | Plant Manager, Konan Plant,<br>Accessibility Innovations Company   | (Same as left)   |

|                 | Post              | Name                 | New duties  | Current duties  |
|-----------------|-------------------|----------------------|---|---|
| New appointment | Corporate Officer | Masaru Sakamoto      | General Manager, Planning<br>Department, Precision Equipment<br>Company   | (Same as left)  |
| New appointment | Corporate Officer | Yasuo<br>Matsumoto   | General Manager, Information System<br>Department, and Business<br>Transformation Department                                  | General Manager, Information<br>System Department, and<br>Senior Manager, Business<br>Transformation Division |
| New appointment | Corporate Officer | Sakiko Honda         | General Manager, Legal & Compliance Department  | (Same as left)  |
| New appointment | Corporate Officer | Shigehiko<br>Mitsuno | General Manager, Platform Door<br>Business Unit, Accessibility<br>Innovations Company (stationed at the<br>Tokyo head office) | (Same as left)  |

## IV. Fellows and duties

|               | Post   | Name             | New duties  | Current duties |
|---------------|--------|------------------|---|----------------|
| Reappointment | Fellow | Toshiharu Hibino | Responsible for System Development, Technology & R&D Division | (Same as left) |

# V. Changes in Executive Officers

| New Post                      | Name            | Current post      |
|-------------------------------|-----------------|-------------------|
| Managing<br>Executive Officer | Tadashige Eto   | Executive Officer |
| Managing Executive Officer    | Kazumasa Kimura | Executive Officer |

## VI. Executive Officers scheduled for retirement

| Name           | Current post                         |
|----------------|--------------------------------------|
| Shinji Juman   | Senior Managing<br>Executive Officer |
| Toshiaki Akita | Managing Executive<br>Officer        |
| Yukihiro Imuta | Managing Executive<br>Officer        |

Ends