## Summary of Financial Statements for the Third Quarter of Fiscal Year Ending March 31, 2010

January 29, 2010
Stock listed on: the First Section of the Tokyo Stock Exchange URL: http://www.nabtesco.com
Name: Kazuyuki Matsumoto
Name: Toshio Yoshikawa
TEL (03) 3578-7070

Name of Listed Company: Nabtesco Corporation
Code Number: 6268
Representative: Title: President and CEO
Inquiries: Title: General Manager, General Administration Div.
Scheduled Filing Date: February 12, 2010
Scheduled Dividend Payment Date: -
1.0 (Amounts less than one million yen have been discarded)

1. Consolidated Results for the Nine-month Period of FY 2009 (From April 1, 2009 to December 31, 2009)

| Consolidated Operating R | (Percentages indicate the year-on-year increase (decrease)) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Net sales |  | Operating income |  | Ordinary income |  | Net income |  |
|  | Million yen | \% | Million yen | \% | Million yen | \% | Million yen | \% |
| Nine-month Period, FY 2009 | 90,352 | (28.3) | 5,015 | (54.7) | 5,687 | (52.5) | 1,930 | (35.3) |
| Nine-month Period, FY 2008 | 125,954 | - | 11,080 | - | 11,974 | - | 2,982 | - |


|  | Net income per share | Diluted net income per share |
| :---: | :---: | :---: |
|  | Yen | Yen |
| Nine-month Period, FY 2009 | 15.23 | 15.23 |
| Nine-month Period, FY 2008 | 23.47 | 23.46 |

(2) Consolidated Financial Position

|  | Total assets | Net assets | Shareholders' equity ratio | Net assets per share |
| :---: | :---: | :---: | :---: | :---: |
|  | Million yen | Million yen | $\%$ | Yen |
| As of December 31, 2009 | 145,284 | 82,203 | 52.8 | 607.09 |
| As of March 31, 2009 | 144,685 | 81,716 | 52.9 | 601.75 |

(Reference) Shareholders’ Equity: As of December 31, 2009: $¥ 76,733$ million $\quad$ As of March 31,2009 : $¥ 76,476$ million
2. Dividends

|  | Dividends per share |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| (Base date) | End of First | End of Second | End of Third |  |  |
| Quarter | Year End | Full Year |  |  |  |
| FY 2008 | Yen | Quarter | Yen | Yen | Yen |
| FY 2009 | - | 9.00 | - | 4.00 | 13.00 |
| FY 2009 (Forecast) | - | 4.00 | - | 4.00 | 8.00 |

(Note) Revision of dividends forecast in the third quarter of consolidated FY 2009: None
3. Forecast of Consolidated Operating Results for FY 2009 (From April 1, 2009 to March 31, 2010)
(Percentages indicate year-on-year increase (decrease))

|  | Net sales | Operating income | Ordinary income | Net income | Net income per share |
| :---: | :---: | :---: | :---: | :---: | :---: |
| FY 2009 | Million yen $\%$ $123,000(22.2)$ | Million yen $\%$ <br> $5,700(52.5)$  | Million yen $\%$ <br> 6,400 $(50.8)$ | Million yen $\%$ $2,300(48.0)$ | $\begin{array}{r} \text { Yen } \\ 18.14 \end{array}$ |

(Note) Revision of consolidated results forecast in the third quarter: None
4. Other
(1) Changes in significant subsidiaries during the third quarter of consolidated FY 2009 (changes in specified subsidiaries associated with changes in the scope of consolidation): None Newly added: - (Company name: ) Excluded: - (Company name: )
(2) Application of simplified accounting procedures or of distinctive accounting procedures for the preparation of quarterly consolidated financial statements: Yes
(Note) Please see [Qualitative Information, Financial Statements, etc.] "4. Other" on page 5 for details.
(3) Changes in accounting principles, accounting procedures and presentation methods related to preparation of quarterly consolidated financial statements (Changes to be stated in the section "Changes in significant matters providing the basis for preparation of quarterly consolidated financial statements"):

1) Changes involving amendments and revisions to accounting standards: Yes
2) Changes other than those included in the above 1): Yes
(Note) Please see [Qualitative Information, Financial Statements, etc.] "4. Other" on page 5 for details.
(4) Shares outstanding (Common shares)
3) Number of shares outstanding (including treasury stock)

As of December 31, 2009: 127,212,607 shares
2) Number of treasury stock

As of December 31, 2009: 816,432 shares As of March 31, 2009: 121,722 shares
3) Average number of shares

Nine-month period of consolidated FY 2009: 126,743,530 shares
Nine-month period of consolidated FY 2008: 127,102,665 shares

* Explanation of the proper use of forecasts of operating results, and other items of special note

The forecast figures posted above represent an outlook determined on the basis of information available at present, and include several elements of uncertainty. Actual performance may differ from the above forecast figures due to changes in operating results and other factors.

## [Qualitative Information, Financial Statements, etc.]

## 1. Qualitative information on consolidated operating results

With the global recession since the fall of 2008 , the future of the world economy remained uncertain during the nine-month period to December 31, 2009, even though the economy showed signs of recovery and financial uncertainty began to ease gradually as governments and financial authorities around the world took steps to stabilize the financial system and stimulate their economies.

The Japanese economy continued to suffer, with companies cutting capital expenditure further despite signs of a recovery in exports.

Under these circumstances, the operating results of the Group for the nine-month period of consolidated FY 2009 saw a sharp decline in net sales on a year-on-year basis, on the back of shrinking capital expenditure mainly in the automotive industry, in contrast to some emerging markets that showed signs of a recovery in demand. Operating income, ordinary income and net income for the nine-month period of consolidated FY 2009 ended drastically lower than the same period last year, affected by the decrease in net sales which could not be offset by our efforts to boost productivity while reducing costs and expenses, including fixed costs, sales expenses and general administrative expenses, in addition to the influence of measures taken to counter some quality problems with railroad vehicle equipment.
(1) Net sales and operating income

Net sales for the nine-month period of consolidated FY 2009 decreased by $¥ 35,602$ million (down $28.3 \%$ ) compared with the same period last year, to $¥ 90,352$ million, and operating income fell by $¥ 6,065$ million (down $54.7 \%$ ), to $¥ 5,015$ million. The operating income to net sales ratio dropped by 3.2 points from a year earlier, to $5.6 \%$.

Operating results by business segment were as follows:

## [Precision Equipment]

Net sales in the precision equipment business declined by $59.1 \%$ year on year, to $¥ 9,839$ million, with operating income ending with a deficit of $¥ 228$ million.

Sales of our precision reduction gears shrank significantly due to a sharp decrease in sales for industrial robots and machine tools, which are our core products in this segment, as a result of end-users, primarily automakers, reducing and postponing capital expenditure.
[Transport Equipment]
Net sales in the transport equipment business dropped by $12.3 \%$ year on year, to $¥ 30,828$ million, while operating income fell by $27.6 \%$, to $¥ 2,439$ million.

Sales of railroad vehicle equipment remained steady, almost unchanged from the same period last year. On the other hand, sales of automobile equipment were heavily hit by the slump in demand for our flagship commercial vehicles. Marine engine remote-control systems suffered a decrease in sales reflecting the shrinking demand for new shipbuilding.
[Aircraft and Hydraulic Equipment]
Net sales in the aircraft and hydraulic equipment business fell $30.6 \%$ year on year, to $¥ 30,060$ million, and operating income decreased $55.2 \%$, to $¥ 1,466$ million.

Our hydraulic equipment business recorded a significant drop in sales due to the drastic slump in global demand, despite an upturn in China thanks to the strong demand for construction machinery buoyed by economic stimulus measures by the government. Sales of aircraft equipment remained almost unchanged from a year earlier reflecting robust demand in the defense sector in contrast to a slight decrease in demand from the private sector.
[Industrial Equipment]
Net sales in the industrial equipment business slipped $16.2 \%$ year on year, to $¥ 19,622$ million, and operating income fell $12.7 \%$, to $¥ 1,337$ million.

Sales in the automatic door business fell due to continued declines in domestic construction demand. Automatic packaging machines for both domestic and overseas market posted lower sales. Sales of special-purpose machine tools fell significantly compared with the same period last year as capital expenditure by automakers remained weak.
(2) Ordinary income

Ordinary income for the nine-month period of consolidated FY 2009 was down $¥ 6,287$ million (52.5\%) year on year, to $\neq 5,687$ million.

The principal reason for this downturn was, as mentioned above, the year-on-year decline in operating income of $¥ 6,065$ million ( $54.7 \%$ ). Non-operating income decreased by $¥ 452$ million from a year earlier to $¥ 945$ million due to factors including a decrease in equity method investment gain as a result of the weak performance of an affiliated company which produces synthetic textile machinery, while non-operating expenses were down $¥ 231$ million year on year, to $¥ 273$ million.
(3) Net income

Net income for the nine-month period of consolidated FY 2009 fell $¥ 1,051$ million (down $35.3 \%$ year on year), to $¥ 1,930$ million.

Extraordinary income increased by $¥ 109$ million year on year, to $¥ 221$ million, due to the gain on sale of investment securities, etc. Extraordinary loss decreased by $¥ 3,852$ million from a year earlier, to $¥ 1,248$ million, as a result of recognizing an impairment loss of $¥ 401$ million on land, etc. classified as idle facilities, and expenses of $¥ 742$ million on the improvement of business structure of automobile equipment, in addition to an extra loss of $¥ 322$ million on the liquidation of affiliated companies and a $¥ 4,589$ million loss on the valuation of investment securities recorded in the same period last year. Consequently, income before income taxes plunged $¥ 2,325$ million from a year earlier, to $¥ 4,660$ million.

Income taxes were down $¥ 985$ million year on year, to $¥ 2,187$ million, while minority interest in income fell $¥ 287$ million to $¥ 541$ million.

## 2. Qualitative information on consolidated financial position

(1) Assets, Liabilities and Net Assets

## (Assets)

Current assets and fixed assets as of the end of the third quarter of consolidated FY 2009 were $¥ 85,687$ million and $¥ 59,597$ million, respectively, representing total assets of $¥ 145,284$ million, an increase of $¥ 599$ million from the end of the previous consolidated fiscal year. The main positive factors included an increase of $¥ 1,206$ million in cash and time deposits and $¥ 1,999$ million in marketable securities. Meanwhile, the main negative factors were a decrease of $¥ 564$ million in inventories, a decrease of $¥ 1,526$ million in current assets due to income taxes receivable, and a drop of $¥ 654$ million in tangible fixed assets principally attributable to disposal of facilities.
(Liabilities)
Current liabilities and long-term liabilities as of the end of the third quarter of consolidated FY 2009 were $¥ 41,990$ million and $¥ 21,090$ million, respectively, representing total liabilities of $¥ 63,080$ million, an increase of $¥ 112$ million from the end of the previous consolidated fiscal year. The increase was mainly attributable to a rise of $¥ 2,626$ million in short-term loans payable and $¥ 727$ million in income taxes payable. On the other hand, main negative factors included a decrease of $¥ 1,448$ million in trade notes and accounts payable and $¥ 619$ million in retirement allowance due to the payment of retirement benefits, etc.
(Net assets)
Total net assets at the end of the third quarter of consolidated FY 2009 stood at $¥ 82,203$ million with shareholders' equity of $¥ 76,733$ million, an increase of $¥ 256$ million from the end of the previous consolidated fiscal year. The increase was mainly attributable to a growth in earned surplus, reflecting net income of $¥ 1,930$ million. On the other hand, the principal negative factors were a $¥ 1,016$ million decrease in earned surplus due to the payment of dividends and a drop of $¥ 530$ million in treasury stock, etc.
(2) Cash Flows

Cash and cash equivalents (hereinafter, "funds") as of the end of the third quarter of consolidated FY 2009 were $¥ 30,502$ million, attributable to $¥ 7,649$ million in funds generated from operating activities and application of the funds mainly to capital expenditure, dividend payments, etc.
(Cash flows from operating activities)
Our operations in the nine-month period of consolidated FY 2009 generated net cash of $¥ 7,649$ million. The main positive factors were decreases in income before income taxes and inventories, while the principal negative factors included decreases in accounts payable and allowance for retirement benefits, etc.
(Cash flows from investing activities)
Net cash used in investing activities in the nine-month period of consolidated FY 2009 amounted to $¥ 5,636$ million. This was mainly due to the acquisition of tangible fixed assets and investment in securities, etc.
(Cash flows from financing activities)
Financing activities recorded a net cash inflow of $¥ 1,222$ million in the nine-month period of consolidated FY 2009, reflecting principally an increase in short-term loans payable, while the decrease included mainly the payment of dividends.

## 3. Qualitative information on forecasts of consolidated operating results

No revision was made to the forecasts of consolidated operating results announced on October 30, 2009.

## 4. Other

(1) Changes to significant subsidiaries during the term (changes in specified subsidiaries associated with change in scope of consolidation): None
(2) Application of simplified accounting procedures or of distinctive accounting procedures for the preparation of quarterly consolidated financial statements

1) Simplified accounting procedures

Inventory at the end of the consolidated fiscal quarter has been calculated in a reasonable manner on the basis of physical inventory at the end of the previous consolidated fiscal year.
2) Distinctive accounting procedures for the preparation of quarterly consolidated financial statements

In determining tax expenses, the effective tax rate after application of tax effect accounting for the income before income taxes for the consolidated fiscal year, inclusive of the third quarter of consolidated FY 2009, has been estimated in a rational manner; and tax expenses have been calculated by multiplying the quarterly income before income taxes and adjustments by this estimated effective tax rate.
Adjustments for income taxes have been included and presented in income and other taxes.
(3) Changes to accounting principles, accounting procedures and presentation methods for preparation of quarterly consolidated financial statements

1) Changes in accounting standards for recognition of construction revenues and cost of completed work

With regard to accounting standards employed for the recognition of revenues resulting from construction work undertaken for clients, we had previously recognized the total lump-sum amount of the completed contract values at completion, using the completed-contract method. However, with effect from the first quarter of consolidated FY 2009, the "Accounting Standards for Construction Contracts" (ASBJ Statement No. 15, issued on December 27, 2007) and the "Guidance on Application of Accounting Standards for Construction Contracts" (ASBJ Guidance No. 18, issued on December 27, 2007) have been applied to construction contracts. The percentage-of-completion method is applied to construction contracts that meet the following criteria: construction had started within the reporting period; and the percentage of construction already completed by the end of the reporting period can be estimated fairly reliably. (The estimation is based on the proportion of direct costs incurred for each work phase as compared with the estimated total cost for the entire contract.) Other than the above-mentioned construction contracts, the completed-contract method has been applied.

This change had no effect on the profit and loss, as we had no construction works to which the percentage-of-completion method applied in the nine-month period of consolidated FY 2009.
2) Changes in accounting standards for recognition of loss on disposal of inventories

Although loss on disposal of inventories was formerly stated separately under non-operating expenses, we have recognized the amount under cost of sales since the first quarter of consolidated FY 2009. As a result of reinforced monitoring of lower profitability of inventories throughout the previous consolidated fiscal year, we have improved the system to promptly determine the necessity of disposal of inventories since the first quarter of consolidated FY 2009, and also enhanced the system to recognize valuation loss on a timely basis. Therefore, we have ensured consistency in line with the existing accounting practice by which loss on revaluation of inventory due to downward revision of the book value as a result of lower profitability is recognized as cost of sales. Consequently, operating income for the nine-month period of consolidated FY 2009 decreased by $¥ 226$ million compared with the amount calculated by the previous method.

The impact of this change on segment data has been noted in the corresponding sections.
3) Changes in presentation method

In the third quarter of consolidated FY 2008, "Tangible fixed assets" included in fixed assets were stated all together. However, as "Buildings and structures" under Tangible fixed assets exceeded one-tenth of total assets, such items have been stated separately, as well as "Machinery and transport equipment," "Tools, apparatus and furniture" and "Construction in progress." For information, "Buildings and structures," "Machinery and transport equipment," "Tools, apparatus and furniture," "Land" and "Construction in progress" under "Tangible fixed assets" as of the end of the third quarter of consolidated FY 2008 were $¥ 15,555$ million, $¥ 10,978$ million, $¥ 2,246$ million, $¥ 14,796$ million and $¥ 1,404$ million, respectively.
4) Additional information
(Abolition of the retirement benefits system for directors)
As we abolished the retirement benefits system for directors upon the conclusion of our Ordinary General Meeting of Shareholders held on June 24, 2009, an allowance of $¥ 153$ million for retirement benefits for directors which is applicable to the period through the date of the General Meeting of Shareholders is stated under "Others" of long-term liabilities as long-term accounts payable.

## 5. Third Quarter Consolidated Financial Statements

(1) Third Quarter Consolidated Balance Sheets
(Million yen)

|  | End of the third quarter of consolidated FY 2009 (as of December 31, 2009) | Condensed consolidated balance sheet at the end of previous consolidated accounting fiscal year (as of March 31, 2009) |
| :---: | :---: | :---: |
| Assets |  |  |
| Current assets |  |  |
| Cash and time deposits | 10,629 | 9,422 |
| Notes and accounts receivable | 35,403 | 35,159 |
| Marketable securities | 19,999 | 18,000 |
| Goods and products | 3,441 | 2,923 |
| Products in progress | 5,943 | 5,781 |
| Raw materials and stored goods | 6,543 | 7,788 |
| Other current assets | 3,797 | 5,323 |
| Allowance for doubtful receivables | (71) | (92) |
| Total current assets | 85,687 | 84,306 |
| Fixed assets |  |  |
| Tangible fixed assets |  |  |
| Buildings and structures (net) | 16,990 | 15,608 |
| Machinery and transport equipment (net) | 10,433 | 11,077 |
| Tools, apparatus and furniture (net) | 1,903 | 2,062 |
| Land | 14,389 | 14,709 |
| Construction in progress | 834 | 1,749 |
| Total tangible assets | 44,552 | 45,206 |
| Intangible fixed assets | 1,244 | 1,447 |
| Investments and other assets |  |  |
| Investments in securities | 11,271 | 11,543 |
| Other investments and other assets | 2,773 | 2,416 |
| Allowance for doubtful receivables | (243) | (235) |
| Total investments In securities and other assets | 13,801 | 13,724 |
| Total fixed assets | 59,597 | 60,379 |
| Total assets | 145,284 | 144,685 |

End of the third quarter of consolidated FY 2009 (as of December 31, 2009) balance sheet at the end of previous consolidated accounting fiscal year (as of March 31, 2009)

| Liabilities |  |  |
| :---: | :---: | :---: |
| Current liabilities |  |  |
| Trade notes and accounts payable | 20,880 | 22,329 |
| Short-term loans payable | 10,786 | 8,160 |
| Income taxes payable | 1,132 | 404 |
| Allowance for product warranty | 1,083 | 1,280 |
| Other current liabilities | 8,107 | 9,035 |
| Total current liabilities | 41,990 | 41,209 |
| Long-term liabilities |  |  |
| Bonds | 11,000 | 11,000 |
| Retirement allowance | 8,637 | 9,256 |
| Allowance for retirement bonus for directors | 134 | 261 |
| Allowance for environmental measures | 512 | 519 |
| Negative goodwill | 162 | 216 |
| Other long-term liabilities | 642 | 505 |
| Total long-term liabilities | 21,090 | 21,759 |
| Total liabilities | 63,080 | 62,968 |
| Net assets |  |  |
| Shareholders' equity |  |  |
| Capital stock | 10,000 | 10,000 |
| Capital surplus | 17,471 | 17,477 |
| Earned surplus | 50,575 | 49,668 |
| Treasury stock | (677) | (146) |
| Total shareholders' equity | 77,368 | 76,999 |
| Valuation and translation adjustments |  |  |
| Net unrealized gains on other securities | 887 | 1,047 |
| Deferred gains or losses on hedges | (4) | (14) |
| Translation adjustments | $(1,518)$ | $(1,554)$ |
| Total valuation and translation adjustments | (635) | (522) |
| Subscription rights to shares | 46 | - |
| Minority interests | 5,423 | 5,239 |
| Total net assets | 82,203 | 81,716 |
| Total liabilities and net assets | 145,284 | 144,685 |

(2) Nine-month Period Consolidated Statements of Income (Nine-month Period of Consolidated FY 2009)
(Million yen)

|  | Nine-month period of consolidated FY 2008 <br> (April 1, 2008 to December 31, 2008) | Nine-month period of consolidated FY 2009 <br> (April 1, 2009 to December 31, 2009) |
| :---: | :---: | :---: |
| Net sales | 125,954 | 90,352 |
| Cost of sales | 98,159 | 70,297 |
| Gross profit | 27,795 | 20,054 |
| Selling, general and administrative expenses | 16,714 | 15,039 |
| Operating income | 11,080 | 5,015 |
| Non-operating income |  |  |
| Interest income | 50 | 71 |
| Dividends income | 282 | 95 |
| Rent income | 200 | 219 |
| Equity in earnings of an affiliate | 549 | 344 |
| Other non-operating income | 315 | 215 |
| Total | 1,398 | 945 |
| Non-operating expenses |  |  |
| Interest expenses | 123 | 82 |
| Loss on disposal of inventories | 77 | - |
| Foreign exchange losses | 181 | 93 |
| Other non-operating expenses | 122 | 98 |
| Total | 505 | 273 |
| Ordinary income | 11,974 | 5,687 |
| Extraordinary gains |  |  |
| Gain on sales of fixed assets | 63 | 5 |
| Gain on sales of investment securities | 3 | 189 |
| Reversal of allowance for doubtful accounts | 44 | 25 |
| Total | 111 | 221 |
| Extraordinary losses |  |  |
| Loss on disposal of fixed assets | 186 | 94 |
| Impairment loss | - | 401 |
| Loss on sales of investment securities | - | 3 |
| Loss on valuation of investment securities | 4,589 | 5 |
| Write-down of golf membership rights | 2 | 0 |
| Loss on liquidation of affiliates | 322 | - |
| Business structure improvement expenses | - | 742 |
| Total | 5,100 | 1,248 |
| Income before income taxes and adjustments | 6,985 | 4,660 |
| Corporate, resident and business taxes | 3,173 | 2,187 |
| Minority interest income | 829 | 541 |
| Net income | 2,982 | 1,930 |

(October 1, 2008 to December 31, 2008) 39,141
(October 1, 2009 to December 31, 2009)

|  | December 31, 2008) | December 31, 2009) |
| :---: | :---: | :---: |
| Net sales | 39,141 | 31,627 |
| Cost of sales | 30,719 | 24,289 |
| Gross profit | 8,421 | 7,338 |
| Selling, general and administrative expenses | 5,543 | 4,806 |
| Operating income | 2,878 | 2,532 |
| Non-operating income |  |  |
| Interest income | 16 | 19 |
| Dividends income | 106 | 15 |
| Rent income | 67 | 83 |
| Equity in earnings of an affiliate | 127 | 268 |
| Other non-operating income | 89 | 19 |
| Total | 406 | 407 |
| Non-operating expenses |  |  |
| Interest expenses | 37 | 27 |
| Loss on disposal of inventories | 28 | - |
| Foreign exchange losses | 138 | 2 |
| Other non-operating expenses | 33 | 41 |
| Total | 237 | 72 |
| Ordinary income | 3,048 | 2,867 |
| Extraordinary gains |  |  |
| Gain on sales of fixed assets | 23 | 0 |
| Gain on sales of investment securities | 3 | 188 |
| Reversal of allowance for doubtful accounts | 10 | - |
| Total | 37 | 188 |
| Extraordinary losses |  |  |
| Loss on disposal of fixed assets | 65 | 32 |
| Impairment loss | - | 3 |
| Loss on valuation of investment securities | 4,388 | 1 |
| Loss on valuation of golf club membership | - | 0 |
| Business structure improvement expenses | - | 742 |
| Total | 4,454 | 781 |
| Income before income taxes and adjustments | $(1,368)$ | 2,274 |
| Corporate, resident and business taxes | 319 | 801 |
| Minority interest income | 182 | 155 |
| Net income | $(1,871)$ | 1,318 |


|  | Nine-month period of consolidated FY 2008 <br> (April 1, 2008 to <br> December 31, 2008) | Nine-month period of consolidated FY 2009 <br> (April 1, 2009 to December 31, 2009) |
| :---: | :---: | :---: |
| Cash flows from operating activities |  |  |
| Income before income taxes and adjustments | 6,985 | 4,660 |
| Depreciation and amortization | 4,183 | 3,986 |
| Amortization of goodwill | (54) | (54) |
| Share-based compensation expenses | - | 46 |
| Increase (decrease) in allowance for doubtful receivables | (40) | (12) |
| Increase (decrease) in retirement benefits of employees | $(1,101)$ | (619) |
| Interest and dividend income | (436) | (166) |
| Interest expenses | 123 | 82 |
| Equity in (earnings) losses of an affiliate | (549) | (344) |
| Loss (gain) on sales of fixed assets | (63) | (5) |
| Loss (gain) on disposal of fixed assets | 186 | 94 |
| Impairment loss | - | 401 |
| Loss (gain) on sales of investment in securities | (3) | (185) |
| Loss on valuation of investment securities | 4,589 | 5 |
| Write-down of golf membership rights | 2 | 0 |
| Loss on liquidation of affiliates | 322 | - |
| Business structure improvement expenses | - | 742 |
| Decrease (increase) in notes and accounts receivable | 3,397 | 8 |
| Increase (increase) in inventories | (693) | 605 |
| Increase (decrease) in notes and accounts payable | $(1,775)$ | $(1,447)$ |
| Others | (638) | (497) |
| Subtotal | 14,435 | 7,300 |
| Interest and dividend received | 510 | 243 |
| Interest paid | (140) | (85) |
| Income taxes (paid) refund | $(5,712)$ | 190 |
| Net cash and cash equivalents provided by operating activities | 9,092 | 7,649 |
| Cash flows from investing activities |  |  |
| Increase in time deposits | (32) | (25) |
| Purchases of property, plant and equipment | $(5,397)$ | $(5,162)$ |
| Proceeds from sales of property, plant and equipment | 110 | 12 |
| Purchases of intangible fixed assets | (405) | (131) |
| Purchases of investments in securities | (732) | (537) |
| Proceeds from sale of investment in securities | 7 | 465 |
| Others | 18 | (257) |
| Net cash and cash equivalents used in investing activities | $(6,430)$ | $(5,636)$ |


|  | Nine-month period of consolidated FY 2008 <br> (April 1, 2008 to December 31, 2008) | Nine-month period of consolidated FY 2009 <br> (April 1, 2009 to December 31, 2009) |
| :---: | :---: | :---: |
| Cash flows from financing activities |  |  |
| Increase (decrease) in short-term bank loans | (847) | 2,638 |
| Repayments of long-term loans | $(3,004)$ | - |
| Proceeds from stock issuance to minority shareholders | 398 | - |
| Payments for purchases of treasury stock | (69) | (57) |
| Proceeds from sales of treasury stock | 37 | 12 |
| Cash dividends paid | $(2,160)$ | $(1,016)$ |
| Cash dividends paid to minority shareholders | (441) | (354) |
| Net cash and cash equivalents provided by financing activities | $(6,087)$ | 1,222 |
| Effect of exchange rate change on cash and cash equivalents | (426) | (32) |
| Increase (decrease) in cash and cash equivalents | $(3,851)$ | 3,203 |
| Cash and cash equivalents at beginning of period | 29,722 | 27,299 |
| Cash and cash equivalents at end of period | 25,870 | 30,502 |

(4) Notes Relating to the Going Concern Assumption None
(5) Segment Information
[Segment Information by Business Category]
Third Quarter of Consolidated FY 2008 (From October 1, 2008 to December 31, 2008)

|  | Precision <br> Equipment | Transport <br> Equipment | Aircraft and <br> Hydraulic <br> Equipment |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| (Million yen) |  |  |  |
| Industrial |  |  |  |
| Equipment |  |  |  |$\quad$| Total |
| ---: |
| Net sales <br> (1) External sales <br> and General <br> Corporate <br> Assets |
| (2) Inter-segment net sales <br> or transfer |
| Total |

Third Quarter of Consolidated FY 2009 (From October 1, 2009 to December 31, 2009)

|  | Precision <br> Equipment | Transport <br> Equipment | Aircraft and <br> Hydraulic <br> Equipment |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| (Million yen) |  |  |  |
| Industrial |  |  |  |
| Equipment |  |  |  |$\quad$| Total |
| ---: |
| Net sales <br> (1) External sales <br> and General <br> Corporate <br> Assets |
| (2) Inter-segment net sales <br> or transfer |
| Total |

Nine-month Period of Consolidated FY 2008 (From April 1, 2008 to December 31, 2008)

|  | Precision <br> Equipment | Transport <br> Equipment | Aircraft and <br> Hydraulic <br> Equipment | Industrial <br> Equipment | Eliminations <br> Total <br> and General <br> Corporate <br> Assets | Consolidated |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Net sales <br> (1) External sales <br> (2) Inter-segment net sales <br> or transfer | 24,060 | 35,149 | 43,337 | 23,407 | 125,954 | - | 125,954 |
| Total | 35 | 195 | 510 | 222 | 964 | (964) | - |
| Operating income | 24,096 | 35,345 | 43,848 | 23,630 | 126,919 | $(964)$ | 125,954 |

Nine-month Period of Consolidated FY 2009 (From April 1, 2009 to December 31, 2009)

|  | Precision Equipment | Transport Equipment | Aircraft and Hydraulic Equipment | Industrial Equipment | Total | Eliminations and General Corporate Assets | Consolidated |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales <br> (1) External sales <br> (2) Inter-segment net sales or transfer | $\begin{array}{r} 9,839 \\ 7 \end{array}$ | 30,828 $167$ | $\begin{array}{r} 30,060 \\ 189 \end{array}$ | $\begin{array}{r} 19,622 \\ 116 \end{array}$ | $\begin{array}{r} 90,352 \\ 481 \end{array}$ | - $(481)$ | 90,352 |
| Total | 9,847 | 30,996 | 30,250 | 19,739 | 90,833 | (481) | 90,352 |
| Operating income (loss) | (228) | 2,439 | 1,466 | 1,337 | 5,015 | - | 5,015 |

Notes: 1 Business segments above are based on the grouping used internally.
2 Each segment includes the following products:
Nine-month Period of Consolidated FY 2008
\(\left.$$
\begin{array}{lll}\text { (1) Precision equipment business } \cdots \cdots \cdots \cdots \cdots \cdots & \begin{array}{l}\text { Precision reduction gears, precision actuators, } \\
\text { three-dimensional rapid prototyping equipment, vacuum pumps, } \\
\text { vacuum equipment and high-performance heat transfer devices. }\end{array}
$$ <br>
(2) Transport equipment business \cdots \cdots \cdots \cdots \cdots \cdots <br>
Railway brake systems, door operating system for railway <br>
vehicles, braking systems for commercial vehicles and marine <br>

main propulsion control systems.\end{array}\right\}\)| Aircraft equipment, hydraulic motors with reduction gears, yaw |
| :--- | :--- |
| drives for wind turbines. |

3 All common expenses of operating expenses are allocated to each segment.
4 (Changes in accounting policies)

## Nine-month Period of Consolidated FY 2008

The "Accounting Standards for Valuation of Inventory" (ASBJ Statement No. 9) applies from the first quarter of consolidated FY 2008. As a result, operating income for the nine-month period of consolidated FY 2008 decreased by $¥ 16$ million in the "Precision equipment business," $¥ 89$ million in the "Transport equipment business," $¥ 17$ million in the "Aircraft and hydraulic equipment business" and $¥ 32$ million in the "Industrial equipment business" compared with the amounts calculated by the previous method.
Nine-month Period of Consolidated FY 2009
Loss on disposal of inventories was formerly stated separately under non-operating expenses. However, in line with the accounting practice by which a loss on revaluation of inventories due to downward revisions of the book values as a result of lower profitability is recognized as cost of sales, we have recognized the loss on disposal of inventories under cost of sales since the first quarter of consolidated FY 2009, if such loss on disposal of inventories is attributable to lower profitability. Consequently, operating income for the nine-month period of consolidated FY 2009 decreased by $¥ 11$ million in "Precision equipment business," $¥ 175$ million in "Transport equipment business," $¥ 23$ million in "Aircraft and hydraulic equipment business" and $¥ 16$ million in "Industrial equipment business" compared with the amounts calculated by the previous method.

4 (Additional information)

## Nine-month Period of Consolidated FY 2008

The Company and its domestic consolidated subsidiaries changed, from the first quarter of consolidated FY 2008, the useful life of machinery and equipment following the revision of the Corporation Tax Act. As a result, operating income for the nine-month period of consolidated FY 2008 increased by $¥ 69$ million in the "Precision equipment business," decreased by $¥ 49$ million in the "Transport equipment business," increased by $¥ 58$ million in the "Aircraft and hydraulic equipment business," and decreased by $¥ 6$ million in the "Industrial equipment business," compared with the amounts calculated by the previous method.
[Segment Information by Region]
Third Quarter of Consolidated FY 2008 (From October 1, 2008 to December 31, 2008)
(Million yen)

|  | Japan | Asia | North America | Europe | Total | Eliminations and General Corporate Assets | Consolidated |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales <br> (1) External sales <br> (2) Inter-segment net sales or transfer | $\begin{array}{r} 30,303 \\ 2,863 \end{array}$ | $\begin{array}{r} 4,238 \\ 427 \end{array}$ | $\begin{array}{r} 2,573 \\ 447 \end{array}$ | $\begin{array}{r} 2,025 \\ 12 \end{array}$ | $\begin{array}{r} 39,141 \\ 3,751 \end{array}$ | $\begin{array}{r} - \\ (3,751) \end{array}$ | 39,141 |
| Total | 33,167 | 4,666 | 3,021 | 2,038 | 42,893 | $(3,751)$ | 39,141 |
| Operating income | 1,991 | 555 | 277 | 53 | 2,878 | - | 2,878 |

Third Quarter of Consolidated FY 2009 (From October 1, 2009 to December 31, 2009)

|  | Japan | Asia | North <br> America | Europe | TotalEliminations <br> and General <br> Corporate <br> Assets | Consolidated |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Net sales <br> (1) External sales <br> (2) Inter-segment net sales <br> or transfer | 25,645 | 3,764 | 1,741 | 477 | 31,627 | - | 31,627 |
| Total | 3,013 | 317 | 304 | 16 | 3,651 | $(3,651)$ | - |
| Operating income | 28,658 | 4,081 | 2,045 | 493 | 35,279 | $(3,651)$ | 31,627 |

Nine-month Period of Consolidated FY 2008 (From April 1, 2008 to December 31, 2008)

|  | Japan | Asia | North <br> America | Europe | TotalEliminations <br> and General <br> Corporate <br> Assets |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Net sales <br> (1) External sales <br> (2) Inter-segment net sales <br> or transfer | 97,781 | 14,605 | 7,456 | 6,111 | 125,954 | - | 125,954 |
| Total | 12,148 | 1,582 | 1,388 | 49 | 15,168 | $(15,168)$ | - |
| Operating income | 109,929 | 16,188 | 8,845 | 6,160 | 141,123 | $(15,168)$ | 125,954 |

Nine-month Period of Consolidated FY 2009 (From April 1, 2009 to December 31, 2009)

|  | Japan | Asia | North America | Europe | Total | Eliminations and Genera Corporate Assets | Consolidated |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales <br> (1) External sales <br> (2) Inter-segment net sales or transfer | $\begin{array}{r} 71,209 \\ 7,393 \end{array}$ | $\begin{array}{r} 11,490 \\ 871 \end{array}$ | $\begin{array}{r} 5,376 \\ 878 \end{array}$ | 2,276 42 | $\begin{array}{r} 90,352 \\ 9,185 \end{array}$ | $\begin{array}{r} - \\ (9,185) \end{array}$ | 90,352 |
| Total | 78,603 | 12,361 | 6,254 | 2,318 | 99,537 | $(9,185)$ | 90,352 |
| Operating income | 3,144 | 1,576 | 280 | 13 | 5,015 | - | 5,015 |

Notes: 1 Grouping of countries and regions is based on geographic adjacency.
2 Each geographic segment except Japan covers the following countries or regions:

| (1) Asia | $\cdots \cdots \cdots \cdots$ | China, Thailand, South Korea and Singapore |  |
| :--- | :--- | :--- | :--- |
| (2) | North America | $\cdots \cdots \cdots$ | U.S.A. |
| (3) | Europe | $\cdots \cdots \cdots$ | Germany and the Netherlands |

3 All common expenses of operating expenses are allocated to each segment.
4 (Changes in accounting policies)
Nine-month Period of Consolidated FY 2008
The "Accounting Standards for Valuation of Inventory" (ASBJ Statement No. 9) applies from the first quarter of consolidated FY 2008. As a result, operating income for the nine-month period of consolidated FY 2008 decreased by $¥ 157$ million in Japan compared with the amount calculated by the previous method.
Nine-month Period of Consolidated FY 2009
Loss on disposal of inventories was formerly stated separately under non-operating expenses. However, in line with the accounting practice by which a loss on revaluation of inventories due to downward revision of the book values as a result of lower profitability is recognized as cost of sales, we recognize the loss on disposal of inventories under cost of sales from the first quarter of consolidated FY 2009, if such loss on disposal of inventories is attributable to lower profitability. Consequently, operating income for the nine-month period of consolidated FY 2009 decreased by $¥ 226$ million in Japan, compared with the amount calculated by the previous method.

## 5 (Additional information)

Nine-month Period of Consolidated FY 2008
The Company and its domestic consolidated subsidiaries changed, from the first quarter of consolidated fiscal FY 2008, the useful life of machinery and equipment following the revision of the Corporation Tax Act. As a result, operating income for the nine-month period of consolidated FY 2008 increased by $¥ 72$ million in Japan compared with the amount calculated by the previous method.

## [Overseas sales]

Third Quarter of Consolidated FY 2008 (From October 1, 2008 to December 31, 2008)

|  | Asia | North America | Europe | Other regions | Total |
| :--- | :--- | ---: | ---: | ---: | ---: |
| IOverseas sales <br> (Million yen) | 6,351 | 2,995 | 2,705 | 206 | 12,259 |
| IIConsolidated net sales <br> (Million yen) | 3 |  |  |  |  |
| IIIComposition to <br> consolidated net sales (\%) | 16.2 | 7.7 | 6.9 | 0.5 | 31.3 |

Third Quarter of Consolidated FY 2009 (From October 1, 2009 to December 31, 2009)

|  | Asia | North America | Europe | Other regions | Total |
| :--- | :--- | ---: | ---: | ---: | ---: |
| IOverseas sales <br> (Million yen) | 6,124 | 2,158 | 694 | 124 | 9,102 |
| IIConsolidated net sales <br> (Million yen) | 31,627 |  |  |  |  |
| IIIComposition to <br> consolidated net sales (\%) | 19.4 | 6.8 | 2.2 | 0.4 | 28.8 |

Nine-month Period of Consolidated FY 2008 (From April 1, 2008 to December 31, 2008)

|  | Asia | North America | Europe | Other regions | Total |
| :--- | :--- | ---: | ---: | ---: | ---: |
| IOverseas sales <br> (Million yen) | 21,541 | 8,950 | 7,728 | 491 | 38,711 |
| IIConsolidated net sales <br> (Million yen) | 125,954 |  |  |  |  |
| IIIComposition to <br> consolidated net sales (\%) | 17.1 | 7.1 | 6.1 | 0.4 | 30.7 |

Nine-month Period of Consolidated FY 2009 (From April 1, 2009 to December 31, 2009)

|  | Asia | North America | Europe | Other regions | Total |
| :--- | ---: | ---: | ---: | ---: | ---: |
| IOverseas sales <br> (Million yen) | 17,207 | 6,701 | 3,058 | 301 | 27,269 |
| IIConsolidated net sales <br> (Million yen) | 90,352 |  |  |  |  |
| IIIComposition to <br> consolidated net sales (\%) | 19.1 | 7.4 | 3.4 | 0.3 | 30.2 |

Notes: 1 Grouping of countries and regions is based on geographic adjacency.
2 Each geographic segment except Japan covers the following countries or regions:
(1) Asia $\quad . . \ldots \ldots$ China, Thailand, South Korea, India and Singapore
(2) North America $\cdots \cdots \cdots$ U.S.A.
(3) Europe $\quad \cdots \cdots \cdots$ Germany, Great Britain, France, Italy and the Netherlands
(4) Other regions $\cdots \cdots \cdots$ Australia and New Zealand

3 Overseas sales refer to the Company and its Group's sales in countries or regions other than Japan.
(6) Explanatory note on significant fluctuations in shareholders' equity None

## 6. Other Information

[Production, Orders and Sales]
(1) Production

Production per business category in the nine-month period of consolidated FY 2009 is shown below.

| Segment by business category | Output (Million yen) | Year-on-year comparison (\%) |
| :--- | ---: | ---: |
| Precision Equipment | 10,224 | $(56.7)$ |
| Transport Equipment | 31,361 | $(9.4)$ |
| Aircraft and Hydraulic Equipment | 30,326 | $(29.6)$ |
| Industrial Equipment | 20,406 | $(11.3)$ |
| Total | 92,319 | $(25.8)$ |

Notes: 1 Amounts shown above are stated based on selling price, and do not include consumption or other taxes.
2. Inter-segment transactions have been eliminated from the amounts shown above.
(2) Orders

Amounts of orders received per business category in the nine-month period of consolidated FY 2009 are shown below.

| Segment by business category | Amount of Orders <br> Received <br> (Million yen) | Year-on-year <br> comparison <br> $(\%)$ | Order Backlog <br> (Million yen) | Year-on-year <br> comparison <br> $(\%)$ |
| :--- | ---: | ---: | ---: | ---: |
| Precision Equipment | 11,150 | $(48.2)$ | 4,108 | 9.8 |
| Transport Equipment | 29,963 | $(19.6)$ | 20,622 | $(1.9)$ |
| Aircraft and Hydraulic Equipment | 29,448 | $(30.9)$ | 23,731 | $(2.6)$ |
| Industrial Equipment | 19,841 | $(16.1)$ | 8,039 | $(16.4)$ |
| Total | 90,404 | $(27.7)$ | 56,502 | $(3.9)$ |

Notes: 1 Amounts shown above are stated based on selling price, and do not include consumption or other taxes.
2. Inter-segment transactions have been eliminated from the amounts shown above.
(3) Sales

Sales by business category in the nine-month period of consolidated FY 2009 are shown below.

| Segment by business category | Sales (Million yen) | Year-on-year comparison (\%) |
| :--- | ---: | ---: |
| Precision Equipment | 9,839 | $(59.1)$ |
| Transport Equipment | 30,828 | $(12.3)$ |
| Aircraft and Hydraulic Equipment | 30,060 | $(30.6)$ |
| Industrial Equipment | 19,622 | $(16.2)$ |
| Total | 90,352 | $(28.3)$ |

Notes: 1 Amounts shown above are stated based on selling price, and do not include consumption or other taxes.
2. Inter-segment transactions have been eliminated from the amounts shown above.
3. No single client accounts for $10 \%$ or more of the total sales.

