Summary of Consolidated Financial Statements for the Second Quarter of Fiscal Year Ending December 31, 2026 (IFRS)

July 31, 2026

Name of listed company: Nabtesco Corporation
Code number: 6268
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Stock listed on: Prime Section of the Tokyo Stock Exchange
URL: https://www.nabtesco.com
Scheduled date for filing of quarterly report: August 7, 2026
Scheduled dividend payment date: August 31, 2026
Quarterly material to supplement the financial results: Yes
Quarterly financial results conference: Yes (For institutional investors and financial analysts)

(Amounts rounded to the nearest million)

1. Consolidated Results for the First Six-month Period of FY2026 (January 1, 2026 to June 30, 2026)

(1) Consolidated Operating Results

(Percentages indicate year-on-year change)

	Net sales		Operating income		Income before taxes		Net income		Net income attributable to owners of the parent		Total comprehensive income	
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Million yen	%
First six-month period, FY 2026	167,401	16.8	15,846	72.4	19,134	124.0	12,949	78.4	12,416	90.6	18,187	255.8
First six-month period, FY2025	143,272	―	9,194	―	8,544	―	7,257	―	6,513	―	5,112	―

	Basic earnings per share	Diluted earnings per share
	Yen	Yen
First six-month period, FY2026	105.94	105.94
First six-month period, FY2025	54.20	54.20

On July 31, 2025, in accordance with the share transfer agreement concluded with Comer Industries S.p.A. for the hydraulic equipment business of the Company and its consolidated subsidiaries, on December 31, 2025, we consolidated the business into a newly established wholly owned subsidiary (Comtesco Corporation) through an absorption-type company split, and completed the transfer of 70% of the outstanding shares of Comtesco Corporation on January 1, 2026. As a result, Comtesco Corporation became our equity-method affiliate. In addition, following the classification of the hydraulic equipment business as a discontinued operation in the previous fiscal year, the amounts of continuing operations excluding discontinued operations are presented for net sales, operating income, and profit before income taxes for the previous interim consolidated accounting period. The amounts of interim income and profit attributable to owners of the parent are presented as the sum of continuing operations and discontinued operations. As a result, year-on-year changes from the same interim period of the previous fiscal year are not shown.

(2) Consolidated Financial Position

	Total assets	Total equity	Equity attributable to owners of the parent	Ratio of equity attributable to owners of the parent
	Million yen	Million yen	Million yen	%
As of June 30, 2026	455,904	296,354	284,484	62.4
As of December 31, 2025	463,991	288,834	271,932	58.6

2. Dividends

	Dividends per share				
	First quarter	Second quarter	Third quarter	Year end	Full year
	Yen	Yen	Yen	Yen	Yen
FY 2025	–	40.00	–	40.00	80.00
FY 2026	–	41.00			
FY 2026 (Forecast)			–	41.00	82.00

(Note) Revisions to the latest dividend forecasts: None

3. Forecast of Consolidated Operating Results for FY2026 (January 1, 2026 to December 31, 2026)

(Percentages indicate year-on-year change for full year)

	Net sales		Operating income		Income before taxes		Net income attributable to owners of the parent		Total basic earnings per share
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen
Full year	344,000	11.7	32,600	57.3	36,300	67.6	24,100	53.6	206.20

(Note) Revisions to the latest forecast of operating results: Yes

＊ Matters of note:

(1) Changes in significant subsidiaries during the first six-month period of FY2026 : Yes
Newly added: 0 (Company name: –) Excluded: 3 Company name: Comtesco Corporation
Shanghai Nabtesco Hydraulic Co., Ltd.
Nabtesco Power Control (Thailand) Co., Ltd.

(2) Changes in accounting policies and accounting estimates

1) Changes in accounting policies required by IFRS: None
2) Other changes in accounting policies: None
3) Changes in accounting estimates: None

(3) Shares outstanding (Common shares)

1) Number of shares outstanding (including treasury stock) as of the end of the term
2) Amount of treasury stock
3) Average number of shares during the term

1)	As of June 30, 2026	118,064,699	As of December 31, 2025	118,064,699
2)	As of June 30, 2026	850,462	As of December 31, 2025	880,176
3)	January 1, 2026 to June 30, 2026	117,200,595	January 1, 2025 to June 30, 2025	120,158,646

Notes:

＊ This “Summary of Consolidated Financial Statements” is not subject to audit by a certified public accountant or an audit firm.

＊ Description concerning proper use of the forecast of operating results and other remarks:

Descriptions in this document concerning future figures including forecasts for operating results, etc. are based on currently available information and certain assumptions that the Company considers reasonable.

Actual results may vary significantly from such forecasts due to a variety of factors.

For conditions that form the basis of the earnings forecast and precautions for using the earnings forecast, please refer to “1. Qualitative Information on Consolidated Operating Results for the First Six-month Period Ended June 30,FY2026, (3) Explanation on Forecasts for Consolidated Operating Results and Other Future Projections ” on page 6 of the attached document.

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1. Qualitative Information on Consolidated Operating Results for the First Six-month Period Ended June 30, FY2026

(1) Analysis of Consolidated Operating Results

On July 31, 2025, in accordance with the share transfer agreement concluded with Comer Industries S.p.A. for the hydraulic equipment business of Nabtesco Corporation, hereinafter “the Company”, and its consolidated subsidiaries, on December 31, 2025, we consolidated the business into a newly established wholly owned subsidiary (Comtesco Corporation) through an absorption-type company split, and completed the transfer of 70% of the outstanding shares of Comtesco Corporation on January 1, 2026. As a result, Comtesco Corporation became our equity-method affiliate. In addition, the amounts of continuing operations excluding discontinued operations are presented for net sales, operating income, and profit before income taxes for the previous interim consolidated accounting period. The amounts of interim income and profit attributable to owners of the parent are presented as the sum of continuing operations and discontinued operations.

In the first half of the current fiscal year, net sales of the Group increased by 16.8% year-on-year to ¥167,401 million due to the increase in sales in all segments. Operating income increased 72.4% to ¥15,846 million due to higher income from increased sales in component solutions, transport solutions and accessibility solutions business, as well as effects of profitability improvement activities under Project 10. Income before taxes was ¥19,134 million and net income attributable to owners of the parent was ¥12,416 million.

1) Amount of orders received, net sales and operating income

Orders received for the period under review increased by ¥49,365 million, or 33.1% year-on-year, to ¥198,478 million. Net sales increased by ¥24,129 million, or 16.8% year-on-year, to ¥167,401 million. Operating income increased by ¥6,652 million, or 72.4% year-on-year, to ¥15,846 million. The ratio of operating income to net sales was 9.5%.

Operating results by business segment were as follows:

[Amount of orders received]

(Million yen)

Business Segment	First six-month period of consolidated FY2025 (January 1, 2025 to June 30, 2025)	First six-month period of consolidated FY2026 (January 1, 2026 to June 30, 2026)	Change (%)
Component Solutions	38,086	47,990	26.0
Transport Solutions	51,334	78,420	52.8
Accessibility Solutions	51,198	60,969	19.1
Others	8,494	11,098	30.7
Total	149,113	198,478	33.1

[Net Sales]

(Million yen)

Business Segment	First six-month period of consolidated FY2025 (January 1, 2025 to June 30, 2025)	First six-month period of consolidated FY2026 (January 1, 2026 to June 30, 2026)	Change (%)
Component Solutions	36,821	45,521	23.6
Transport Solutions	46,467	54,422	17.1
Accessibility Solutions	52,585	58,998	12.2
Others	7,399	8,459	14.3
Total	143,272	167,401	16.8

[Operating income]

(Million yen)

Business Segment	First six-month period of consolidated FY2025 (January 1, 2025 to June 30, 2025)	First six-month period of consolidated FY2026 (January 1, 2026 to June 30, 2026)	Change (%)
Component Solutions	1,856	4,841	160.8
Transport Solutions	7,093	9,349	31.8
Accessibility Solutions	4,247	5,675	33.6
Others	697	490	(29.7)
Corporate or elimination	(4,700)	(4,510)	-
Total	9,194	15,846	72.4

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[Component Solutions Business]

Orders received for component solutions increased by ¥9,904 million, or 26.0%, year-on-year to ¥47,990 million. Sales increased by ¥8,700 million, or 23.6% to ¥45,521 million and operating income increased by ¥2,985 million or 160.8% to ¥4,841 million.

Sales of precision reduction gears increased year-on-year due to favorable demand for industrial robots mainly from automobile manufacturers in China and South Korea and general industries.

[Transport Solutions Business]

Orders received for transport solutions increased by ¥27,086 million, or 52.8%, year-on-year to ¥78,420 million. Sales increased by ¥7,955 million, or 17.1% to ¥54,422 million and operating income increased by ¥2,256 million, or 31.8% to ¥9,349 million.

Sales of railroad vehicle equipment remained at the same level as the same period of the previous fiscal year due to steady demand in the domestic market and for subway in China, despite a decrease in European sales due to the sale of a subsidiary in Europe.

Sales of aircraft equipment increased year-on-year due to an increase in demand for commercial aircraft.

Sales of marine vessel equipment increased significantly year-on-year due to strong demand for new vessels, particularly in China, and MRO (Maintenance, Repair and Overhaul) demand.

Sales of commercial vehicle equipment increased year on year due to a gradual recovery in the domestic market.

[Accessibility Solutions Business]

Orders received for accessibility solutions increased by ¥9,771 million, or 19.1% year-on-year to ¥60,969 million. Sales increased by ¥6,413 million, or 12.2% to ¥58,998 million and operating income increased by ¥1,429 million, or 33.6% to ¥5,675 million.

Sales of the automatic doors business increased year-on-year due to strong demand for doors for overseas buildings and domestic platform doors, as well as the effect of foreign exchange rates.

[Others]

Orders received increased by ¥2,604 million, or 30.7% year-on-year to ¥11,098 million. Sales decreased by ¥1,061 million, or 14.3% to ¥8,459 million and operating income decreased by ¥207 million, or 29.7% to ¥490 million.

Sales of Packaging Machines increased year-on-year due to steady demand for capital investment primarily among domestic food manufacturers.

Reference: Information by region

[Net sales]

(Million yen)

	First six-month period of consolidated FY2025 (January 1, 2025 to June 30, 2025)	First six-month period of consolidated FY2026 (January 1, 2026 to June 30, 2026)	Change (%)
Japan	74,002	82,492	11.5
China	19,776	24,696	24.9
Other Asia	8,695	10,699	23.0
North America	11,436	14,523	27.0
Europe	28,023	32,987	17.7
Other regions	1,340	2,004	49.6
Total	143,272	167,401	16.8

Notes: Net sales are classified by country or region based on the location of the buyer.

2) Income before tax

Financial income came to ¥749 million mainly due to foreign exchange gains, etc. Financial costs were ¥637 million mainly due to interest expenses. Equity in earnings of affiliates was ¥3,177 million. As a result, interim profit before tax increased by ¥10,591 million year-on-year to ¥19,134 million.

3) Net income attributable to owners of the parent

As a result, net income attributable to owners of the parent, after deducting income tax expense of ¥6,186 million and net income attributable to non-controlling interests of ¥553 million, increased by ¥5,903 million year-on-year to ¥12,416 million.

Basic earnings per share decreased by ¥51.73 to ¥105.94.

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(2) Analysis of Financial Position

1) Assets, liabilities and equity

(Million yen)

	As of the end of the previous consolidated fiscal year (December 31, 2025)	As of the end of the first six-month period of the current consolidated fiscal year (June 30, 2026)	Change
Total assets	463,991	455,904	(8,088)
Liabilities	175,157	159,549	(15,608)
Equities	288,834	296,354	7,520

[Assets]

Total assets as of June 30, 2026 were ¥455,904 million, a decrease of ¥8,088 million from December 31, 2025, consisting of ¥237,533 million in current assets and ¥218,370 million in non-current assets. The key contributing positive factors were an increase of ¥26,243 million in cash and cash equivalents, an increase of ¥10,414 million in investments accounted for using the equity method, and an increase of ¥5,031 in inventories. The main contributing negative factor were a decrease of ¥43,665 million in assets held for sale and a decrease of ¥9,658 in trade receivables.

[Liabilities]

Total liabilities as of June 30, 2026 were ¥159,549 million, a decrease of ¥15,608 million from December 31, 2025, reflecting ¥128,071 million in current liabilities and ¥31,478 million in non-current liabilities. The main contributing positive factor was an increase of ¥8,451 million in borrowings under current assets. The main contributing negative factors were a decrease of ¥12,256 million in liabilities directly related to assets held for sale, a decrease of ¥10,009 million in borrowings under long-term liabilities, and a decrease of ¥5,199 million in operating payables.

[Equity]

Total equity as of June 30, 2026 stood at ¥296,354 million. Equity attributable to owners of the parent was ¥284,484 million, an increase of ¥12,552 million from December 31, 2025. The main contributing positive factors were the net income attributable to owners of the parent of ¥12,416 million and an increase of ¥6,547 million in other components of equity due to exchange differences on foreign operations. Meanwhile, the main decreasing factor was a decrease in retained earnings of ¥4,706 million due to dividend payment and a decrease of ¥1,870 million in other components of equity related to the disposal group held for sale.

2) Status of cash flows

(Million yen)

	First six-month period of consolidated FY2025 (January 1, 2025 to June 30, 2025)	First six-month period of consolidated FY2026 (January 1, 2026 to June 30, 2026)
Cash flow from operating activities	20,327	22,029
Cash flow from investing activities	(10,253)	11,476
Free cash flow	10,074	33,505
Cash flow from financing activities	4,509	(8,460)

Cash and cash equivalents (hereinafter, “cash”) on a consolidated basis as of June 30, 2026 totaled ¥99,583 million, an increase of ¥26,243 million from December 31, 2025, as cash gained from operating activities and proceeds from sales of shares of subsidiaries resulting in change in the scope of consolidation was mainly appropriated to capital expenditure and dividend payments.

[Cash flows from operating activities]

Net cash generated from operating activities for the first six-month period of the current fiscal year totaled ¥22,029 million. The main factors for increases were non-interest income items such as interim income, depreciation and amortization, and a decrease in trade receivables. The main factors for decreases were an increase in inventories, a decrease in trade payables, and the payment of the income tax.

[Cash flows from investing activities]

Net cash used in investing activities for the first six-month period of the current fiscal year amounted to ¥11,476 million. The main factors for increases were proceeds from sales of shares of subsidiaries resulting in change in scope of consolidation.

[Cash flows from financing activities]

Net cash used in financing activities for the first six-month period of the current fiscal year totaled ¥8,460 million. The main factors for decrease was dividend payments.

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(3) Explanation on Forecasts for Consolidated Operating Results and Other Future Projections

The consolidated earnings forecast for the fiscal year ending December 2026, announced on April 30, 2026, is expected to exceed the previous forecast. This is mainly due to increased demand in the precision reduction gears business, the automatic door business, and the marine vessels equipment business as well as the favorable exchange rate effect. Operating income, income before tax, and net income attributed to owners of the parent are also expected to surpass the previous forecast due to sales increase in each business, cost control measures, and an increase in equity in earnings of affiliates. Therefore, we have revised the consolidated earnings forecast. The differences from the consolidated earnings forecast announced on April 30, 2026, are as follows.

Full-year Forecasts for consolidated FY2026 (January 1, 2026 to December 31, 2026)

	Sales	Operating income	Income before tax	Net income attributable to owners of the parent	Total Basic earnings per share
	Million yen	Million yen	Million yen	Million yen	Yen
Previous announced forecasts (A) (Announced on April 30, 2026)	327,000	27,700	28,600	18,600	158.72
Current forecasts (B)	344,000	32,600	36,300	24,100	206.20
Change (B-A)	17,000	4,900	7,700	5,500	-
Rate of Change (%)	5.2	17.7	26.9	29.6	-
(Reference) Previous Year's results	307,912	20,726	21,656	15,695	131.56

Segment Information

1) Net sales

(Million yen)

	Component Solutions	Transport Solutions	Accessibility Solutions	Others	Corporate or elimination	Total
Previous announced forecasts (A) (Announced on April 30, 2026)	88,600	107,600	110,800	20,000	-	327,000
Revised forecasts (B)	95,300	112,700	117,100	18,900	-	344,000
Change (B-A)	6,700	5,100	6,300	(1,100)	-	17,000
Rate of Change (%)	7.6	4.7	5.7	(5.5)	-	5.2
(Reference) Previous Year's results	79,325	100,473	110,668	17,445	-	307,912

2) Operating income

(Million yen)

	Component Solutions	Transport Solutions	Accessibility Solutions	Others	Corporate or elimination	Total
Previous announced forecasts (A) (Announced on April 30, 2026)	7,000	18,100	10,100	2,800	(10,300)	27,700
Revised forecasts (B)	9,700	19,400	10,700	2,600	(9,800)	32,600
Change (B-A)	2,700	1,300	600	(200)	500	4,900
Rate of Change (%)	38.6	7.2	5.9	(7.1)	-	17.7
(Reference) Previous Year's results	5,420	13,586	9,085	2,194	(9,560)	20,726

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2. Summary of Consolidated Financial Statements for the First Six-month Period and Note Thereto

(1) Summary of Consolidated Statement of Financial Position for the First Six-month Period

(Million yen)

	Note No.	End of consolidated FY2025 (as of December 31, 2025)	End of the first six-month period of consolidated FY2026 (as of June 30, 2026)
Assets			
Current assets			
Cash and cash equivalents		73,340	99,583
Trade receivables		75,421	65,763
Contract assets		3,207	3,303
Other receivables		1,524	2,467
Inventories		52,838	57,870
Other financial assets		715	3,843
Other current assets		5,715	4,704
Subtotal		212,761	237,533
Assets held for sale		43,665	-
Total current assets		256,426	237,533
Non-current assets			
Property, plant and equipment		101,683	99,601
Intangible assets		13,477	12,735
Right-of-use asset		12,822	12,367
Goodwill		25,817	26,111
Investment property		9,143	9,793
Investments accounted for using the equity method		21,469	31,883
Other financial assets		17,082	20,051
Deferred tax assets		5,247	4,819
Other non-current assets		826	1,009
Total non-current assets		207,566	218,370
Total assets		463,991	455,904

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(Million yen)

	Note No.	End of consolidated FY2025 (as of December 31, 2025)	End of the first six-month period of consolidated FY2026 (as of June 30, 2026)
Liabilities and equity			
Liabilities			
Current liabilities			
Operating payables		45,161	39,961
Contract liabilities		13,111	11,842
Borrowings		34,946	43,397
Other payables		6,848	12,713
Income taxes payables		6,599	5,352
Provision		2,116	2,417
Lease liabilities		3,609	3,535
Other financial liabilities		29	27
Other current liabilities		10,278	8,827
Subtotal		122,699	128,071
Liabilities directly associated with assets held for sale		12,256	-
Total current liabilities		134,955	128,071
Non-current liabilities			
Borrowings		10,039	30
Lease liabilities		11,202	10,729
Liabilities concerning retirement Benefit		6,454	6,460
Deferred tax liabilities		7,058	7,748
Other financial liabilities		898	852
Provision		-	140
Other non-current liabilities		4,551	5,519
Total non-current liabilities		40,202	31,478
Total liabilities		175,157	159,549
Equity			
Capital stock		10,000	10,000
Share premium		14,969	15,011
Retained earnings		217,946	225,679
Treasury shares		(3,008)	(2,908)
Other components of equity		30,155	36,701
Other components of equity related to disposal groups held for sale		1,870	-
Equity attributable to owners of the parent		271,932	284,484
Non-controlling interests		16,902	11,870
Total equity		288,834	296,354
Total liabilities and equity		463,991	455,904

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(2) Summary of Consolidated Statements of Income and Consolidated Statements of Comprehensive Income for the First Six-month Period

Summary of Consolidated Statements of Income

First Six-month Period

(Million yen)

	Note No.	First six-month period of consolidated FY2025 (January 1, 2025 to June 30, 2025)	First six-month period of consolidated FY2026 (January 1, 2026 to June 30, 2026)
Continuing Operations			
Net sales	4	143,272	167,401
Cost of sales		(100,409)	(115,180)
Gross profit		42,863	52,221
Other income		656	1,376
Selling, general and administrative expense		(34,215)	(37,314)
Other expenses		(110)	(438)
Operating income	4	9,194	15,846
Financial income		223	749
Financial costs		(833)	(637)
Equity in earnings (losses) of affiliates		(40)	3,177
Income before tax		8,544	19,134
Income tax expenses		(2,408)	(6,186)
Income from continuing operations		6,135	12,949
Discontinued operations			
Income from discontinued operations	5	1,122	—
Net income		7,257	12,949

Net income attributable to			
Owners of the parent		6,513	12,416
Non-controlling interests		744	533
Net income		7,257	12,949

Net income per share			
Basic earnings per share (Yen)			
Continuing operations		48.30	105.94
Discontinued operations		5.90	—
Basic earnings per share (Yen)		54.20	105.94
Diluted earnings per share (Yen)			
Continuing operations		48.30	105.94
Discontinued operations		5.90	—
Diluted earnings per share (Yen)		54.20	105.94

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Summary of Consolidated Statements of Comprehensive Income

First Six-month Period

(Million yen)

	Note No.	First six-month period of consolidated FY2025 (January 1, 2025 to June 30, 2025)	First six-month period of consolidated FY2026 (January 1, 2026 to June 30, 2026)
Net income		7,257	12,949
Other comprehensive income			
Items that will not be reclassified to profit or loss			
Net changes in financial assets measured at fair value through other comprehensive income		890	2,322
Total components that will not be reclassified to profit or loss		890	2,322
Components that will be reclassified to profit or loss			
Exchange differences on foreign operations		(3,036)	2,917
Total components that will be reclassified to profit or loss		(3,036)	2,917
Total other comprehensive income after taxes		(2,145)	5,239
Total comprehensive income		5,112	18,187

Comprehensive income attributable to			
Owners of the parent		5,388	17,120
Non-controlling interests		(276)	1,067
Total comprehensive income		5,112	18,187

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(3) Summary of Consolidated Statement of Changes in Equity for the First Six-month Period

First six-month period of current consolidated fiscal year (January 1, 2025 to June 30, 2025)

(Million yen)	Note No.	Equity attributable to owners of the parent			
		Capital stock	Share premium	Retained earnings	Treasury shares
Balance as of January 1, 2025		10,000	14,998	223,333	(3,638)
Net income (loss)		-	-	6,513	-
Other comprehensive income		-	-	-	-
Total comprehensive income		-	-	6,513	-
Acquisition, sales, etc. of treasury shares		-	-	(3)	204
Dividends		-	-	(4,826)	-
Change in the scope of consolidation		-	-	-	-
Change in interest in a controlled subsidiary		-	28	-	-
Transfer from other components of equity to retained earnings		-	-	204	-
Share-based compensation Transactions		-	51	-	-
Total transactions with owners, etc.		-	79	(4,626)	204
Balance as of June 30, 2025		10,000	15,077	225,220	(3,434)

	Note No.	Equity attributable to owners of the parent				Non-controlling interests	Total equity
		Other components of equity			Total equity attributable to owners of the parent		
		Exchange differences on foreign operations	Valuation difference due to change in fair value	Total			
Balance as of January 1, 2025		20,653	4,747	25,400	270,093	17,185	287,278
Net income (loss)		-	-	-	6,513	744	7,257
Other comprehensive income		(2,008)	882	(1,126)	(1,126)	(1,020)	(2,145)
Total comprehensive income		(2,008)	882	(1,126)	5,388	(276)	5,112
Acquisition, sales, etc. of treasury share		-	-	-	200	-	200
Dividends		-	-	-	(4,826)	(720)	(5,546)
Change in the scope of consolidation		-	-	-	-	130	130
Change in interest in a controlled subsidiary		-	-	-	28	(67)	(39)
Transfer from other components of equity to retained earnings		-	(204)	(204)	-	-	-
Share-based compensation Transactions		-	-	-	51	-	51
Total transactions with owners, etc.		-	(204)	(204)	(4,546)	(657)	(5,203)
Balance as of June 30, 2025		18,646	5,425	24,071	270,934	16,252	287,186

(Translation)
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First six-month period of current consolidated fiscal year (January 1, 2026 to June 30, 2026)

(Million yen)

	Note No.	Equity attributable to owners of the parent					
		Capital stock	Share premium	Retained earnings	Treasury shares	Other components of equity	
						Exchange differences on foreign operations	Valuation difference due to change in fair value
Balance as of January 1, 2026		10,000	14,969	217,946	(3,008)	24,339	5,816
Net income (loss)		-	-	12,416	-	-	-
Other comprehensive income		-	-	-	-	2,382	2,321
Total comprehensive income		-	-	12,416	-	2,382	2,321
Acquisition, sales, etc. of treasury shares		-	-	(5)	100	-	-
Dividends		-	-	(4,706)	-	-	-
Change in the scope of consolidation		-	-	-	-	-	-
Other components of equity related to disposal groups held for sale		-	-	-	-	1,870	-
Transfer from other components of equity to retained earnings		-	-	27	-	-	(27)
Share-based compensation Transactions		-	42	-	-	-	-
Total transactions with owners, etc.		-	42	(4,683)	100	1,870	(27)
Balance as of June 30, 2026		10,000	15,011	225,679	(2,908)	28,591	8,110

	Note No.	Equity attributable to owners of the parent			Non-controlling interests	Total equity
		Other components of equity	Other components of equity related to disposal groups held for sale	Total equity attributable to owners of the parent		
		Total				
Balance as of January 1, 2026		30,155	1,870	271,932	16,902	288,834
Net income		-	-	12,416	533	12,949
Other comprehensive income		4,704	-	4,704	535	5,239
Total comprehensive income		4,704	-	17,120	1,067	18,187
Acquisition, sales, etc. of treasury shares		-	-	96	-	96
Dividends		-	-	(4,706)	(614)	(5,320)
Change in the scope of consolidation		-	-	-	(5,485)	(5,485)
Other components of equity related to disposal groups held for sale		1,870	(1,870)	-	-	-
Transfer from other components of equity to retained earnings		(27)	-	-	-	-
Share-based compensation Transactions		-	-	42	-	42
Total transactions with owners, etc.		1,843	(1,870)	(4,568)	(6,099)	(10,667)
Balance as of June 30, 2026		36,701	-	284,484	11,870	296,354

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(4) Summary of Consolidated Statements of Cash Flows for the First Six-month Period

(Million yen)

	Note No.	First six-month period of consolidated FY2025 (January 1, 2025 to June 30, 2025)	First six-month period of consolidated FY2026 (January 1, 2026 to June 30, 2026)
Cash flow from operating activities			
Net income (loss)		6,135	12,949
Net income from discontinued operations		1,122	—
Depreciation and amortization		8,837	8,583
Increase (decrease) in assets and liabilities concerning retirement benefits		(24)	(33)
Interest and dividend income		(246)	(267)
Interest expenses		383	554
Loss (gain) on valuation of investment securities		3	(67)
Equity in (earnings) losses of affiliates		40	(3,177)
Loss (gain) on sales and disposal of non-current Assets		2	27
Income tax expense		2,796	6,186
Decrease (increase) in trade receivables, contract assets and contract liabilities		14,871	9,388
Decrease (increase) in inventories		(5,534)	(4,557)
Increase (decrease) in trade payables		(5,683)	(6,000)
Increase (decrease) in consumption taxes receivable or payable		886	1,251
Other		(1,094)	2,789
Subtotal		22,495	27,626
Interest received		178	176
Dividend received		437	598
Interest paid		(363)	(522)
Government grant received		—	1,070
Income taxes paid		(2,420)	(6,919)
Cash flow from operating activities		20,327	22,029
Cash flow from investing activities			
Decrease (increase) in time deposits		(2,005)	(2,896)
Purchase of property, plant and equipment		(7,020)	(2,400)
Purchase of intangible assets		(1,309)	(1,239)
Payments for acquisition of shares of subsidiaries resulting in change in the scope of consolidation		(269)	—
Proceeds from acquisition of shares of subsidiaries resulting in change in the scope of consolidation		—	18,204
Other		350	(193)
Cash flow from investing activities		(10,253)	11,476
Cash flow from financing activities			
Net increase (decrease) in short-term loans payable		12,088	(1,651)
Repayment of long-term loans payable		(117)	(14)
Payments for lease liabilities		(1,941)	(2,079)
Net decrease (increase) in treasury shares		66	54
Dividends paid		(4,824)	(4,705)
Dividends paid to non-controlling interests		(678)	(64)
Other		(86)	—
Cash flow from financing activities		4,509	(8,460)
Increase (decrease) in cash and cash equivalents		14,583	25,045
Cash and cash equivalents at beginning of the term		74,476	73,340
Effect of exchange rate changes on cash and cash equivalents		(1,885)	1,197
Cash and cash equivalents at end of the term		87,174	99,583

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(5) Notes on the Summary of Consolidated Financial Statements for the First Six-month Period

1. Notes Relating to the Going Concern Assumption
   None

2. Critical Accounting Policies
   The accounting policies that our group applies in these interim consolidated financial statements are the same as those applied in the consolidated financial statements for the previous fiscal year, except for the following:
   Income tax expense for the first six-month of the current fiscal year is calculated using the estimated average annual effective tax rate.

3. Changes in presentation
   In accordance with IFRS 5, the Company has classified the hydraulic equipment business as a discontinued operation. AS a result, certain reclassifications have been made to the consolidated statements of operations, consolidated statements of cash flows and related notes to the consolidated financial statements for the second quarter of the previous fiscal year.

4. Business Segments
   (1) Summary of reportable segments
   The Group’s reportable segments are components of the Group about which separate financial statement is available that is evaluated regularly at the Board of Directors’ meetings in deciding how to allocate the management resources and in assessing performance.
   The Group classifies its business segments into the following three reportable segments, based on the similarity of business models: 1) the “Component Solutions Business;” 2) the “Transport Solutions Business;” and 3) the “Accessibility Solutions Business.”
   The main lines of business of each reportable segment are as below.

Business Segment	Main lines of business
Components Solutions business	Design, manufacture, sale, maintenance and repair of industrial robot components.
Transport Solutions business	Design, manufacture, sale, maintenance and repair of brake equipment and automatic doors for rolling stock, aircraft parts, automobile brake equipment and drive control equipment, marine control equipment and other components
Accessibility Solutions business	Design, manufacture, sale, installation, maintenance and repair of automatic door systems for buildings and general industries, platform safety equipment, etc., and parts thereof

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(2) Information on reportable segments

I. First six-month period ended June 30, 2025 (January 1, 2025 to June 30, 2025)

(Million yen)

	Reportable Segments				Others	Total	Adjustments	Amount stated in summary of consolidated statements of income
	Component Solutions	Transport Solutions	Accessibility Solutions	Total				
Net sales								
Sales to external customers	36,821	46,467	52,585	135,873	7,399	143,272	-	143,272
Inter-segment sales	270	805	2	1,077	12	1,090	(1,090)	-
Total sales	37,091	47,272	52,587	136,951	7,411	144,362	(1,090)	143,272
Segment income (Operating income)	1,856	7,093	4,247	13,196	697	13,894	(4,700)	9,194
Financial income	-							223
Financial costs	-							(833)
Equity in earnings of affiliates	-							(40)
Income before tax	-							8,544

Notes: 1. "Others" is a business segment that is not a reportable segment and consists of businesses that are engaged in the design, manufacture, sale, maintenance and repair of packaging machines, three-dimensional model production device, machine tools, and components thereof.
2. Adjustment to sales is as a result of eliminations of inter-segment transactions.
3. Adjustment to segment income (operating income) is total profit/loss, etc. that are not allocated to the respective segments.

II. First six-month period ended June 30, 2026 (January 1, 2026 to June 30, 2026)

(Million yen)

	Reportable Segments				Others	Total	Adjustments	Amount stated in summary of consolidated statements of income
	Component Solutions	Transport Solutions	Accessibility Solutions	Total				
Net sales								
Sales to external customers	45,521	54,422	58,998	158,942	8,459	167,401	-	167,401
Inter-segment sales	416	963	7	1,386	9	1,395	(1,395)	-
Total sales	45,937	55,385	59,006	160,328	8,468	168,796	(1,395)	167,401
Segment income (Operating income)	4,841	9,349	5,675	19,865	490	20,356	(4,510)	15,846
Financial income	-							749
Financial costs	-							(637)
Equity in earnings of affiliates	-							3,177
Income before tax	-							19,134

Notes: 1. "Others" is a business segment that is not a reportable segment and consists of businesses that are engaged in the design, manufacture, sale, maintenance and repair of packaging machines, three-dimensional model production devices and components thereof.
2. Adjustment to sales is as a result of eliminations of inter-segment transactions.
3. Adjustment to segment income (operating income) is total profit/loss, etc. that are not allocated to the respective segments.

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5. Discontinued operations

(1) Overview of discontinued operations

On July 31, 2025, in accordance with the share transfer agreement concluded with Comer Industries S.p.A. for the hydraulic equipment business of the Company and its consolidated subsidiaries, on December 31, 2025, we consolidated the business into a newly established wholly owned subsidiary (Comtesco Corporation) through an absorption-type company split, and completed the transfer of 70% of the outstanding shares of Comtesco Corporation on January 1, 2026.Accordingly, the hydraulic equipment business has been classified as discontinued operations for the first half of the previous fiscal year.

(2) Profit and loss of discontinued operations

(Million yen)

	First six-month period of consolidated FY2025 (January 1, 2025 to June 30, 2025)	First six-month period of consolidated FY2026 (January 1, 2026 to June 30, 2026)
Discontinued operations		
Revenue	21,295	-
Expense	(19,785)	-
Pre-tax profit from discontinued operations	1,510	-
Income tax expense	(388)	-
Net income from discontinued operations	1,122	-

(3) Attribution of net income

(Million yen)

	First six-month period of consolidated FY2025 (January 1, 2025 to June 30, 2025)	First six-month period of consolidated FY2026 (January 1, 2026 to June 30, 2026)
Owners of the parent company		
Net income from continuing operations	5,804	12,416
Net income from discontinued operations	709	-
Total	6,513	12,416
Minority interest		
Net income from continuing operations	331	533
Net income from discontinued operations	413	-
Total	744	533

(4) Cash flows of discontinued operations

(Million yen)

	First six-month period of consolidated FY2025 (January 1, 2025 to June 30, 2025)	First six-month period of consolidated FY2026 (January 1, 2026 to June 30, 2026)
Cash flows from operating activities	1,762	-
Cash flows from investing activities	(1,310)	-
Cash flows from financing activities	(411)	-
Total	41	-

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6. Significant subsequent events

(Purchase and retirement of treasury stock)

The Company resolved at its Board of Directors, at a meeting held on July 31, 2026, to set the maximum allowance for acquisition of own shares, pursuant to Article 156 of the Companies Act as applied pursuant to Article 165, Paragraph 3 of the same act and to cancel treasury shares pursuant to Article 178 of the Companies Act.

(1) Reason for Conducting the Share Repurchase

We will increase shareholder value per share and repurchase and retire treasury stock to improve capital efficiency.

(2) Contents of matters pertaining to the acquisition

① Class of shares to be acquired: Our common share of the Company

② Total number of shares which can be acquired: Up to 4 million shares

(Percentage of the total number of issued shares (excluding treasury stare) 3.40%)

③ Total amount of shares acquisition cost: Up to 15 billion yen

④ Acquisition period: August 3, 2026 to November 30, 2026

⑤ Method of acquisition: Open market purchase on the Tokyo Stock Exchange

(3) Details of retirement

① Class of shares to be cancelled: Our common share of the Company

② Number of shares to be cancelled: All the shares acquired as per 2 above

③ Scheduled date for the cancellation: December 15, 2026

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3. Other Information
(1) Order Backlog by Business Segment

Reportable Segments	As of the end of the first six-month period of consolidated FY2025 (June 30, 2025)		As of the end of the first six-month period of consolidated FY2026 (June 30, 2026)	
	Amount (million yen)	% of total	Amount (million yen)	% of total
Component Solutions	17,828	10.5	22,135	10.5
Transport Solutions	96,207	56.4	124,197	58.8
Accessibility Solutions	45,939	26.9	49,773	23.6
Others	10,602	6.2	15,026	7.1
Total	170,576	100.0	211,132	100.0

Note: On July 31, 2025, in accordance with the share transfer agreement concluded with Comer Industries S.p.A. for the hydraulic equipment business of the Company and its consolidated subsidiaries, on December 31, 2025, we consolidated the business into a newly established wholly owned subsidiary (Comtesco Corporation) through an absorption-type company split, and completed the transfer of 70% of the outstanding shares of Comtesco Corporation on January 1, 2026. As a result, Comtesco Corporation became our equity-method affiliate. In addition, given that the hydraulic equipment business was classified as discontinued operations in the previous fiscal year, the amount of continuing operations, excluding discontinued operations, is presented for the order backlog at the end of the second quarter of the previous fiscal year.