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## Summary of Consolidated Financial Statements for the Third Quarter of Fiscal Year Ending December 31, 2025 (IFRS)



October 31, 2025

Name of listed company: Nabtesco Corporation

Stock listed on: Prime Section of the Tokyo Stock Exchange

Code number: 6268

URL: <https://www.nabtesco.com>

Representative: Title: President and CEO

Name: Kazumasa Kimura

Inquiries: Title: General Manager, Corporate Communication Dep. Name: Yasushi Minegishi

TEL: +81-3-5213-1134

Scheduled dividend payment date: –

Quarterly material to supplement the financial results: Yes

Quarterly financial results conference: Yes (Teleconference for institutional investors and financial analysts)

(Amounts rounded to the nearest million)

### 1. Consolidated Results for the First Nine-month Period of FY2025 (January 1, 2025 to September 30, 2025)

#### (1) Consolidated Operating Results

(Percentages indicate year-on-year change)

|                                 | Net sales   |      | Operating income |      | Income before tax |      | Net income  |      | Net income attributable to owners of the parent |       | Total comprehensive income |      |
|---------------------------------|-------------|------|------------------|------|-------------------|------|-------------|------|-------------------------------------------------|-------|----------------------------|------|
|                                 | Million yen | %    | Million yen      | %    | Million yen       | %    | Million yen | %    | Million yen                                     | %     | Million yen                | %    |
| First Nine-month period, FY2025 | 219,187     | 10.5 | 15,366           | 80.5 | 15,314            | 74.7 | 12,812      | 91.7 | 11,505                                          | 103.3 | 14,121                     | 57.1 |
| First Nine-month period, FY2024 | 198,320     | –    | 8,513            | –    | 8,764             | –    | 6,682       | –    | 5,659                                           | –     | 8,986                      | –    |

|                                 | Basic earnings per share |  | Diluted earnings per share |  |
|---------------------------------|--------------------------|--|----------------------------|--|
|                                 | Yen                      |  | Yen                        |  |
| First Nine-month period, FY2025 | 95.97                    |  | 95.96                      |  |
| First Nine-month period, FY2024 | 47.12                    |  | 47.12                      |  |

\* As the Company announced on July 31, 2025, in the "Notice Concerning the Company Split (Simplified Absorption-Type Company Split) of the Hydraulic Equipment Business and the Execution of the Share Purchase Agreement and the Shareholders' Agreement with Comer Industries S.p.A.", a resolution was made regarding the company split of the hydraulic equipment business and the transfer of shares of the subsidiary succeeding the business. Therefore, from the third quarter of this consolidated fiscal year, the business is classified as a discontinued operation in accordance with IFRS 5. Accordingly, net sales, operating income, and income before tax are presented excluding the discontinued operations from the beginning of this consolidated fiscal year, while net income and net income attributable to owners of the parent are shown as the sum of continuing and discontinued operations. Similarly, the figures for the same cumulative period of the previous fiscal year have been restated, so the year-on-year change rates for the previous fiscal year are not provided.

#### (2) Consolidated Financial Position

|                          | Total assets | Total equity | Equity attributable to owners of the parent | Ratio of equity attributable to owners of the parent |
|--------------------------|--------------|--------------|---------------------------------------------|------------------------------------------------------|
|                          | Million yen  | Million yen  | Million yen                                 | %                                                    |
| As of September 30, 2025 | 450,271      | 285,238      | 268,545                                     | 59.6                                                 |
| As of December 31, 2024  | 445,544      | 287,278      | 270,093                                     | 60.6                                                 |

#### 2. Dividends

|                   | Dividends per share |                |               |          |           |
|-------------------|---------------------|----------------|---------------|----------|-----------|
|                   | First quarter       | Second quarter | Third quarter | Year end | Full year |
|                   | Yen                 | Yen            | Yen           | Yen      | Yen       |
| FY2024            | –                   | 40.00          | –             | 40.00    | 80.00     |
| FY2025            | –                   | 40.00          | –             |          |           |
| FY2025 (Forecast) |                     |                |               | 40.00    | 80.00     |

(Note) Revisions to the latest dividend forecasts: None

#### 3. Forecast of Consolidated Operating Results for FY2025 (January 1, 2025 to December 31, 2025)

(Percentages indicate year-on-year change for full year)

|           | Net sales   |     | Operating income |      | Income before tax |      | Net income attributable to owners of the parent |      | Total basic earnings per share |
|-----------|-------------|-----|------------------|------|-------------------|------|-------------------------------------------------|------|--------------------------------|
|           | Million yen | %   | Million yen      | %    | Million yen       | %    | Million yen                                     | %    | Yen                            |
| Full Year | 300,700     | 7.2 | 20,800           | 60.7 | 20,800            | 50.7 | 14,900                                          | 47.2 | 124.95                         |

(Note) Revisions to the latest forecast of operating results: Yes

\* From the third quarter of FY2025, the hydraulic equipment business has been classified as a discontinued operation. Therefore, net sales, operating income, and income before tax exclude the sales, operating income, and income before tax related to the discontinued business from the previously announced forecast values for this consolidated fiscal year. Additionally, net profit attributable to owners of the parent includes the profit related to both continuing and discontinued operations. There are no changes to the forecast values before reclassification from the previously announced forecast. Similarly the year-on-year change rates have been calculated based on the restated figures for the previous fiscal year.

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## \* Matters of note:

(1) Changes in significant subsidiaries during the first nine-month period of FY2025: None

Newly added: 0 (Company name: – ) Excluded: 0 (Company name: – )

(2) Changes in accounting policies and accounting estimates

1) Changes in accounting policies required by IFRS: None

2) Other changes in accounting policies: None

3) Changes in accounting estimates: None

(3) Shares outstanding (Common shares)

1) Number of shares outstanding (including treasury stock) as of the end of the term

2) Amount of treasury stock

3) Average number of shares during the term

|    |                                       |             |                                       |             |
|----|---------------------------------------|-------------|---------------------------------------|-------------|
| 1) | As of September 30, 2025              | 121,064,099 | As of December 31, 2024               | 121,064,099 |
| 2) | As of September 30, 2025              | 2,676,214   | As of December 31, 2024               | 939,894     |
| 3) | January 1, 2025 to September 30, 2025 | 119,883,055 | January 1, 2024 to September 30, 2024 | 120,096,304 |

\* Current status of audit procedures: None

\* Description concerning proper use of the forecast for operating results and other remarks:

Descriptions in this document concerning future figures, including forecasts for operating results, etc. are based on currently available information and certain assumptions that the Company considers reasonable. Actual results may vary significantly from such forecasts due to a variety of factors.

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## 1. Qualitative Information on Consolidated Operating Results for the First Nine-month Ended September 30, FY2025

### (1) Analysis of Consolidated Operating Results

As the Company announced on July 31, 2025, in the "Notice Concerning the Company Split (Simplified Absorption-Type Company Split) of the Hydraulic Equipment Business and the Execution of the Share Purchase Agreement and the Shareholders' Agreement with Comer Industries S.p.A.," a resolution was made regarding the company split of the hydraulic equipment business and the transfer of shares of the subsidiary succeeding the business. Therefore, from the third quarter of this consolidated fiscal year, the business is classified as a discontinued operation in accordance with IFRS 5. Accordingly, net sales, operating income, and income before tax are presented excluding the discontinued operations from the beginning of this consolidated fiscal year, while net income and Net income attributable to owners of the parent are shown as the sum of continuing and discontinued operations.

During the first nine-month period under review, showed an increase in demand for Component solutions, Transport solutions and Accessibility solutions business. As a result, the Group's net sales increased 10.5% year-on-year to ¥219,187 million. Operating income increased 80.5% year-on-year to ¥15,366 million due to increase in sales and the progress by execution of "Project 10", an initiative to improving profitability. Income before tax was ¥15,314 million and net income attributable to owners of the parent was ¥11,505 million.

#### 1) Amount of orders received, net sales and operating income (Excluding discontinued operations)

Orders received for the period under review increased by ¥24,537 million, or 11.6% year-on-year, to ¥235,381 million. Net sales increased by ¥20,867 million, or 10.5% year-on-year, to ¥219,187 million. Operating income increased by ¥6,853 million, or 80.5% year-on-year, to ¥15,366 million. The ratio of operating income to net sales was 7.0%.

Operating results by business segment were as follows:

[Amount of orders received]

(Million yen)

| Business segment        | First nine-month period of consolidated FY2024<br>(January 1, 2024 to September 30, 2024) | First nine-month period of consolidated FY2025<br>(January 1, 2025 to September 30, 2025) | Change (%) |
|-------------------------|-------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------|------------|
| Component Solutions     | 52,454                                                                                    | 59,016                                                                                    | 12.5       |
| Transport Solutions     | 69,802                                                                                    | 78,607                                                                                    | 12.6       |
| Accessibility Solutions | 77,061                                                                                    | 84,715                                                                                    | 9.9        |
| Others                  | 11,527                                                                                    | 13,043                                                                                    | 13.2       |
| Total                   | 210,844                                                                                   | 235,381                                                                                   | 11.6       |

[Net sales]

(Million yen)

| Business segment        | First nine-month period of consolidated FY2024<br>(January 1, 2024 to September 30, 2024) | First nine-month period of consolidated FY2025<br>(January 1, 2025 to September 30, 2025) | Change (%) |
|-------------------------|-------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------|------------|
| Component Solutions     | 47,347                                                                                    | 57,519                                                                                    | 21.5       |
| Transport Solutions     | 63,141                                                                                    | 71,480                                                                                    | 13.2       |
| Accessibility Solutions | 75,875                                                                                    | 78,498                                                                                    | 3.5        |
| Others                  | 11,957                                                                                    | 11,690                                                                                    | (2.2)      |
| Total                   | 198,320                                                                                   | 219,187                                                                                   | 10.5       |

[Operating income]

(Million yen)

| Business segment         | First nine-month period of consolidated FY2024<br>(January 1, 2024 to September 30, 2024) | First nine-month period of consolidated FY2025<br>(January 1, 2025 to September 30, 2025) | Change (%) |
|--------------------------|-------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------|------------|
| Component Solutions      | 2,030                                                                                     | 3,895                                                                                     | 91.9       |
| Transport Solutions      | 8,928                                                                                     | 10,874                                                                                    | 21.8       |
| Accessibility Solutions  | 5,194                                                                                     | 6,236                                                                                     | 20.1       |
| Others                   | 437                                                                                       | 1,173                                                                                     | 168.4      |
| Corporate or elimination | (8,076)                                                                                   | (6,812)                                                                                   | —          |
| Total                    | 8,513                                                                                     | 15,366                                                                                    | 80.5       |

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**[Component solutions business]**

Orders received for component solutions increased by ¥6,563 million, or 12.5% year-on-year, to ¥59,016 million. Net sales increased by ¥10,172 million, or 21.5% year-on-year, to ¥57,519 million, and operating income increased by ¥1,865 million, or 91.9% year-on-year, to ¥3,895 million.

Sales of precision reduction gears increased year-on-year as the inventory of industrial robots, which had been prolonged, reached an appropriate level, and demand remained steady.

**[Transport solutions business]**

Orders received for transport solutions increased by ¥8,804 million, or 12.6% year-on-year, to ¥78,607 million. Net sales increased by ¥8,339 million, or 13.2% year-on-year, to ¥71,480 million, and operating income increased by ¥1,946 million, or 21.8% year-on-year, to ¥10,874 million.

Sales of railroad vehicle equipment increased year-on-year due to strong demand for new railroad vehicles and MRO (Maintenance, Repair and Overhaul) both domestically and internationally.

Sales of aircraft equipment increased year-on-year due to continued expansion in demand driven by increased defense budgets.

Sales of commercial vehicle equipment remained at the same level as the same period of the previous fiscal year due to demand in the Southeast Asian market continued to stagnate, while domestic market demand remained solid.

Sales of marine vessels equipment increased year-on-year due to strong demand for new vessels and MRO.

**[Accessibility solutions business]**

Orders received for accessibility solutions increased by ¥7,654 million, or 9.9% year-on-year, to ¥84,715 million. Net sales increased by ¥2,623 million, or 3.5% year-on-year, to ¥78,498 million, and operating income increased by ¥1,042 million, or 20.1% year-on-year, to ¥6,236 million.

Sales from the automatic doors business increased year-on-year due to steady demand for doors and platform doors in Japan.

**[Others]**

Orders received for other businesses increased by ¥1,516 million, or 13.2% year-on-year, to ¥13,043 million. Net sales decreased by ¥267 million, or 2.2% year-on-year, to ¥11,690 million, and operating income increased by ¥736 million, or 168.4% year-on-year, to ¥1,173 million.

Sales of packaging machines remained at the same level as the same period of the previous fiscal year due to domestic demand for equipment renewal was steady, but overseas capital investment continued to be postponed.

Reference: Information by region

[Net sales]

(Million yen)

|               | First nine-month period of<br>consolidated FY2024<br>(January 1, 2024 to<br>September 30, 2024) | First nine-month period of<br>consolidated FY2025<br>(January 1, 2025 to<br>September 30, 2025) | Change (%) |
|---------------|-------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------|------------|
| Japan         | 99,160                                                                                          | 112,023                                                                                         | 13.0       |
| China         | 21,923                                                                                          | 30,493                                                                                          | 39.1       |
| Other Asia    | 12,301                                                                                          | 13,736                                                                                          | 11.7       |
| North America | 19,298                                                                                          | 18,497                                                                                          | (4.2)      |
| Europe        | 44,159                                                                                          | 42,282                                                                                          | (4.3)      |
| Other areas   | 1,478                                                                                           | 2,155                                                                                           | 45.9       |
| Total         | 198,320                                                                                         | 219,187                                                                                         | 10.5       |

(Note) Net sales are classified by country or region based on the location of the buyer.

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## 2) Income before tax (excluding discontinued operations)

Financial income came to ¥319 million. Financial costs were ¥818 million. Equity in earnings of affiliates was ¥446 million. As a result, income before tax increased by ¥6,550 million, or 74.7% year-on-year, to ¥15,314 million.

## 3) Net income attributable to owners of the parent (including discontinued operations)

As a result, after adjusting for corporate income tax expenses related to continuing operations of ¥4,247 million, net income from discontinued operations of ¥1,746 million, and income attributable to non-controlling interests of ¥1,307 million, the income attributable to owners of the parent increased by ¥5,846 million, or 103.3% year-on-year to ¥11,505 million. Additionally, basic earnings per share increased by ¥48.85 year-on-year, to ¥95.97.

**(2) Analysis of Financial Position**

## 1) Assets, liabilities and equity

(Million yen)

|             | As of the end of the previous consolidated fiscal year<br>(December 31, 2024) | As of the end of the first nine-month period of the current consolidated fiscal year<br>(September 30, 2025) | Change  |
|-------------|-------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------|---------|
| Assets      | 445,544                                                                       | 450,271                                                                                                      | 4,726   |
| Liabilities | 158,267                                                                       | 165,033                                                                                                      | 6,766   |
| Equity      | 287,278                                                                       | 285,238                                                                                                      | (2,040) |

## [Assets]

Total assets as of September 30, 2025 were ¥450,271 million, an increase of ¥4,726 million from December 31, 2024, consisting of ¥245,511 million in current assets and ¥204,759 million in non-current assets. The key contributing positive factors were an increase of ¥44,252 million in assets held for sale due to the classification of the hydraulic equipment business as a discontinued operation in accordance with IFRS 5, and an increase of ¥3,720 million in inventories. The main contributing negative factors included a decrease of ¥27,394 million in trade receivables, a decrease of ¥13,739 million in tangible fixed assets, and a decrease of ¥4,926 million in cash and cash equivalents.

## [Liabilities]

Total liabilities as of September 30, 2025 were ¥165,033 million, an increase of ¥6,766 million from December 31, 2024, reflecting ¥122,732 million in current liabilities and ¥42,300 million in non-current liabilities. The main contributing positive factors were an increase of ¥10,575 million in liabilities directly related to assets held for sale due to the classification of the hydraulic equipment business as a discontinued operation in accordance with IFRS 5, and an increase of ¥14,409 million in borrowings under non-current assets. The main contributing negative factors were a decrease of ¥11,121 million in operating payables and a decrease of ¥6,024 million in other financial liabilities.

## [Equity]

Total equity as of September 30, 2025 stood at ¥285,238 million. Equity attributable to owners of the parent was ¥268,545 million, a decrease of ¥1,547 million from December 31, 2024. The main contributing positive factors were the net income attributable to owners of the parent of ¥11,505 million and an increase of ¥1,635 million in other components of equity due to exchange differences on foreign operations. Meanwhile, the main decreasing factor was a decrease in retained earnings of ¥9,651 million due to dividends and increase of ¥5,436 million in treasury stock.

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## 2) Status of cash flows

(Million yen)

|                                     | First nine-month period of<br>consolidated FY2024<br>(January 1, 2024 to<br>September 30, 2024) | First nine-month period of<br>consolidated FY2025<br>(January 1, 2025 to<br>September 30, 2025) |
|-------------------------------------|-------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------|
| Cash flow from operating activities | 18,910                                                                                          | 24,710                                                                                          |
| Cash flow from investing activities | (25,397)                                                                                        | (15,396)                                                                                        |
| Free cash flow                      | (6,487)                                                                                         | 9,315                                                                                           |
| Cash flow from financing activities | (3,732)                                                                                         | (5,602)                                                                                         |

Cash and cash equivalents (hereinafter, “cash”) on a consolidated basis as of September 30, 2025 totaled ¥69,550 million, a decrease of ¥4,926 million from December 31, 2024, as cash gained from operating activities and Short-term borrowings was mainly appropriated to capital expenditure and dividend payments.

## [Cash flows from operating activities]

Net cash generated from operating activities for the first nine-month period of the current fiscal year totaled ¥24,710 million. The main factors for increases were net income, non-cash profit/losses such as depreciation and amortization and decrease in trade receivables. The main factors for decreases included an increase in inventories, decrease in operating payables, and the payment of the income tax.

## [Cash flows from investing activities]

Net cash used in investing activities for the first nine-month period of the current fiscal year amounted to ¥15,396 million. The main factor for decrease was payment for the purchase of property, plant, and equipment.

## [Cash flows from financing activities]

Net cash used in financing activities for the first nine-month period of the current fiscal year totaled ¥5,602 million. The main factor for increase was proceeds from short-term borrowings. The main factor for decrease was dividend payments and acquisition of own shares.

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### (3) Explanation of Consolidated Earnings Forecasts and Other Future Projections

We have decided to revise the consolidated earnings forecast for the fiscal year ending December 2025, which was announced on July 31, 2025.

For details, please refer to the "Notice of the Revision to FY2025 consolidated financial forecast" announced on October 31, 2025.

The differences from the consolidated performance forecast announced on July 31, 2025, are as follows.

#### Full-year Forecasts for consolidated FY2025 (January 1, 2025 to December 31, 2025)

|                                                     | Sales       | Operating income | Income before tax | Net income attributable to owners of the parent | Total Basic earnings per share |
|-----------------------------------------------------|-------------|------------------|-------------------|-------------------------------------------------|--------------------------------|
|                                                     | Million yen | Million yen      | Million yen       | Million yen                                     | Yen                            |
| Previous announced forecasts (A)<br>(July 31, 2025) | 344,000     | 22,300           | 22,400            | 14,600                                          | 122.43                         |
| Current forecasts (B)                               | 300,700     | 20,800           | 20,800            | 14,900                                          | 124.95                         |
| Change (B-A)                                        | (43,300)    | (1,500)          | (1,600)           | 300                                             | -                              |
| Rate of Change (%)                                  | (12.6)      | (6.7)            | (7.1)             | 2.1                                             | -                              |

#### Segment Information

##### 1) Net sales

|                                                     | Component Solutions | Transport Solutions | Accessibility Solutions | Others | Corporate or elimination | Total    |
|-----------------------------------------------------|---------------------|---------------------|-------------------------|--------|--------------------------|----------|
| Previous announced forecasts (A)<br>(July 31, 2025) | 122,300             | 97,700              | 105,200                 | 18,800 | -                        | 344,000  |
| Revised forecasts (B)                               | 79,000              | 97,700              | 105,200                 | 18,800 | -                        | 300,700  |
| Change (B-A)                                        | (43,300)            | -                   | -                       | -      | -                        | (43,300) |
| Rate of Change (%)                                  | (35.4)              | -                   | -                       | -      | -                        | (12.6)   |

##### 2) Operating income

|                                                     | Component Solutions | Transport Solutions | Accessibility Solutions | Others | Corporate or elimination | Total   |
|-----------------------------------------------------|---------------------|---------------------|-------------------------|--------|--------------------------|---------|
| Previous announced forecasts (A)<br>(July 31, 2025) | 7,400               | 14,200              | 9,400                   | 2,100  | (10,800)                 | 22,300  |
| Revised forecasts (B)                               | 5,400               | 14,200              | 9,400                   | 2,100  | (10,300)                 | 20,800  |
| Change (B-A)                                        | (2,000)             | -                   | -                       | -      | 500                      | (1,500) |
| Rate of Change (%)                                  | (27.0)              | -                   | -                       | -      | -                        | (6.7)   |

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## 2. Summary of Consolidated Financial Statements for the First Nine-month Period and Notes Thereto

### (1) Summary of Consolidated Statement of Financial Position for the End of First Nine-month Period

(Million yen)

|                                                   | Note No. | End of consolidated FY2024<br>(as of December 31, 2024) | End of the first nine-month period of consolidated FY2025<br>(as of September 30, 2025) |
|---------------------------------------------------|----------|---------------------------------------------------------|-----------------------------------------------------------------------------------------|
| <b>Assets</b>                                     |          |                                                         |                                                                                         |
| Current assets                                    |          |                                                         |                                                                                         |
| Cash and cash equivalents                         |          | 74,476                                                  | 69,550                                                                                  |
| Trade receivables                                 |          | 88,932                                                  | 61,538                                                                                  |
| Contract assets                                   |          | 3,212                                                   | 3,024                                                                                   |
| Other receivables                                 |          | 1,361                                                   | 1,477                                                                                   |
| Inventories                                       |          | 53,387                                                  | 57,106                                                                                  |
| Other financial assets                            |          | 698                                                     | 2,942                                                                                   |
| Other current assets                              |          | 7,016                                                   | 5,621                                                                                   |
| Sub-total                                         |          | 229,083                                                 | 201,259                                                                                 |
| Assets held for sale                              |          | —                                                       | 44,252                                                                                  |
| Total current assets                              |          | 229,083                                                 | 245,511                                                                                 |
| Non-current assets                                |          |                                                         |                                                                                         |
| Property, plant and equipment                     |          | 114,340                                                 | 100,601                                                                                 |
| Intangible assets                                 |          | 12,955                                                  | 12,779                                                                                  |
| Right-of-use assets                               |          | 12,122                                                  | 12,095                                                                                  |
| Goodwill                                          |          | 26,259                                                  | 25,364                                                                                  |
| Investment property                               |          | 9,309                                                   | 9,170                                                                                   |
| Investments accounted for using the equity method |          | 21,000                                                  | 20,839                                                                                  |
| Other financial assets                            |          | 14,648                                                  | 16,837                                                                                  |
| Deferred tax assets                               |          | 2,364                                                   | 3,451                                                                                   |
| Other non-current assets                          |          | 3,464                                                   | 3,624                                                                                   |
| Total non-current assets                          |          | 216,461                                                 | 204,759                                                                                 |
| Total assets                                      |          | 445,544                                                 | 450,271                                                                                 |

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|                                                              | Note No. | End of consolidated<br>FY2024<br>(as of December 31, 2024) | End of the first nine-month<br>period of consolidated FY2025<br>(as of September 30, 2025) |
|--------------------------------------------------------------|----------|------------------------------------------------------------|--------------------------------------------------------------------------------------------|
| Liabilities and equity                                       |          |                                                            |                                                                                            |
| Liabilities                                                  |          |                                                            |                                                                                            |
| Current liabilities                                          |          |                                                            |                                                                                            |
| Operating payables                                           |          | 51,178                                                     | 40,057                                                                                     |
| Contract liabilities                                         |          | 11,463                                                     | 8,651                                                                                      |
| Borrowings                                                   |          | 21,817                                                     | 36,226                                                                                     |
| Other payables                                               |          | 16,030                                                     | 10,005                                                                                     |
| Income tax payable                                           |          | 2,461                                                      | 2,366                                                                                      |
| Provisions                                                   |          | 2,233                                                      | 2,101                                                                                      |
| Lease liabilities                                            |          | 3,319                                                      | 3,297                                                                                      |
| Other financial liabilities                                  |          | 28                                                         | 17                                                                                         |
| Other current liabilities                                    |          | 8,582                                                      | 9,438                                                                                      |
| Sub-total                                                    |          | 117,111                                                    | 112,157                                                                                    |
| Liabilities directly associated with<br>assets held for sale |          | —                                                          | 10,575                                                                                     |
| Total current liabilities                                    |          | 117,111                                                    | 122,732                                                                                    |
| Non-current liabilities                                      |          |                                                            |                                                                                            |
| Borrowings                                                   |          | 10,067                                                     | 10,045                                                                                     |
| Lease liabilities                                            |          | 10,634                                                     | 10,793                                                                                     |
| Liabilities concerning retirement benefit                    |          | 8,144                                                      | 7,447                                                                                      |
| Deferred tax liabilities                                     |          | 6,799                                                      | 8,790                                                                                      |
| Other financial liabilities                                  |          | 670                                                        | 775                                                                                        |
| Other non-current liabilities                                |          | 4,844                                                      | 4,451                                                                                      |
| Total non-current liabilities                                |          | 41,156                                                     | 42,300                                                                                     |
| Total liabilities                                            |          | 158,267                                                    | 165,033                                                                                    |
| Equity                                                       |          |                                                            |                                                                                            |
| Capital stock                                                |          | 10,000                                                     | 10,000                                                                                     |
| Share premium                                                |          | 14,998                                                     | 15,184                                                                                     |
| Retained earnings                                            |          | 223,333                                                    | 225,400                                                                                    |
| Treasury shares                                              |          | (3,638)                                                    | (9,074)                                                                                    |
| Other components of equity                                   |          | 25,400                                                     | 27,035                                                                                     |
| Equity attributable to owners of the parent                  |          | 270,093                                                    | 268,545                                                                                    |
| Non-controlling interests                                    |          | 17,185                                                     | 16,693                                                                                     |
| Total equity                                                 |          | 287,278                                                    | 285,238                                                                                    |
| Total liabilities and equity                                 |          | 445,544                                                    | 450,271                                                                                    |

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**(2) Summary of Consolidated Statements of Income and Consolidated Statements of Comprehensive Income for the First Nine-month Period**

## Summary of Consolidated Statements of Income

## First Nine-month Period

(Million yen)

|                                             | Note No. | First nine-month period of consolidated FY2024<br>(January 1, 2024 to September 30, 2024) | First nine-month period of consolidated FY2025<br>(January 1, 2025 to September 30, 2025) |
|---------------------------------------------|----------|-------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------|
| Continuing operations                       |          |                                                                                           |                                                                                           |
| Net sales                                   | 4        | 198,320                                                                                   | 219,187                                                                                   |
| Cost of sales                               |          | (139,372)                                                                                 | (153,799)                                                                                 |
| Gross profit                                |          | 58,948                                                                                    | 65,388                                                                                    |
| Other income                                |          | 821                                                                                       | 1,441                                                                                     |
| Selling, general and administrative expense |          | (50,161)                                                                                  | (51,126)                                                                                  |
| Other expenses                              |          | (1,095)                                                                                   | (337)                                                                                     |
| Operating income                            | 4        | 8,513                                                                                     | 15,366                                                                                    |
| Financial income                            |          | 324                                                                                       | 319                                                                                       |
| Financial costs                             |          | (580)                                                                                     | (818)                                                                                     |
| Equity in earnings of affiliates            |          | 507                                                                                       | 446                                                                                       |
| Income before tax                           |          | 8,764                                                                                     | 15,314                                                                                    |
| Income tax expense                          |          | (2,989)                                                                                   | (4,247)                                                                                   |
| Profit from continuing operations           |          | 5,774                                                                                     | 11,067                                                                                    |
| Discontinued Operations                     |          |                                                                                           |                                                                                           |
| Profit from discontinued operations         | 5        | 908                                                                                       | 1,746                                                                                     |
| Net income                                  |          | 6,682                                                                                     | 12,812                                                                                    |

|                            |  |       |        |
|----------------------------|--|-------|--------|
| Net income attributable to |  |       |        |
| Owners of the parent       |  | 5,659 | 11,505 |
| Non-controlling interests  |  | 1,023 | 1,307  |
| Net income                 |  | 6,682 | 12,812 |

|                                            |  |       |       |
|--------------------------------------------|--|-------|-------|
| Net income per share                       |  |       |       |
| Basic earnings per share for the quarter   |  |       |       |
| Continuing operations                      |  | 43.43 | 87.46 |
| Discontinued operations                    |  | 3.69  | 8.51  |
| Basic earnings per share (yen)             |  | 47.12 | 95.97 |
| Diluted earnings per share for the quarter |  |       |       |
| Continuing operations                      |  | 43.43 | 87.46 |
| Discontinued operations                    |  | 3.69  | 8.51  |
| Diluted earnings per share (yen)           |  | 47.12 | 95.96 |

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## Summary of Consolidated Statements of Comprehensive Income

## First Nine-month Period

(Million yen)

|                                                                                           | Note<br>No. | First nine-month period of<br>consolidated FY2024<br>(January 1, 2024 to<br>September 30, 2024) | First nine-month period of<br>consolidated FY2025<br>(January 1, 2025 to<br>September 30, 2025) |
|-------------------------------------------------------------------------------------------|-------------|-------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------|
| Net income                                                                                |             | 6,682                                                                                           | 12,812                                                                                          |
| Other comprehensive income                                                                |             |                                                                                                 |                                                                                                 |
| Items that will not be reclassified to profit or loss                                     |             |                                                                                                 |                                                                                                 |
| Net changes in financial assets measured at fair value through other comprehensive income |             | 846                                                                                             | 1,332                                                                                           |
| Total components that will not be reclassified to profit or loss                          |             | 846                                                                                             | 1,332                                                                                           |
| Components that will be reclassified to profit or loss                                    |             |                                                                                                 |                                                                                                 |
| Exchange differences on foreign operations                                                |             | 1,458                                                                                           | (24)                                                                                            |
| Total components that will be reclassified to profit or loss                              |             | 1,458                                                                                           | (24)                                                                                            |
| Other comprehensive income after tax                                                      |             | 2,304                                                                                           | 1,309                                                                                           |
| Total comprehensive income                                                                |             | 8,986                                                                                           | 14,121                                                                                          |

  

|                                      |  |       |        |
|--------------------------------------|--|-------|--------|
| Comprehensive income attributable to |  |       |        |
| Owners of the parent                 |  | 7,622 | 13,357 |
| Non-controlling interests            |  | 1,364 | 763    |
| Total comprehensive income           |  | 8,986 | 14,121 |

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**(3) Summary of Consolidated Statement of Changes in Equity for the First Nine-month Period**

First nine-month period of previous consolidated fiscal year (January 1, 2024 to September 30, 2024)

(Million yen)

|                                                                              | Note No. | Capital stock | Share premium | Retained earnings | Treasury shares | Other components of equity                 |                                                  |
|------------------------------------------------------------------------------|----------|---------------|---------------|-------------------|-----------------|--------------------------------------------|--------------------------------------------------|
|                                                                              |          |               |               |                   |                 | Exchange differences on foreign operations | Valuation difference due to change in fair value |
| Balance as of January 1, 2024                                                |          | 10,000        | 15,139        | 220,495           | (3,943)         | 15,133                                     | 3,646                                            |
| Net income                                                                   |          | —             | —             | 5,659             | —               | —                                          | —                                                |
| Other comprehensive income                                                   |          | —             | —             | —                 | —               | 1,124                                      | 839                                              |
| Total comprehensive income                                                   |          | —             | —             | 5,659             | —               | 1,124                                      | 839                                              |
| Acquisition, sales, etc. of treasury shares                                  |          | —             | —             | (34)              | 305             | —                                          | —                                                |
| Dividends                                                                    |          | —             | —             | (9,651)           | —               | —                                          | —                                                |
| Changes in non-controlling interests due to capital increase of subsidiaries |          | —             | —             | —                 | —               | —                                          | —                                                |
| Transfer from other components of equity to retained earnings                |          | —             | —             | 37                | —               | —                                          | (37)                                             |
| Share-based compensation transactions                                        |          | —             | (175)         | —                 | —               | —                                          | —                                                |
| Total transactions with owners, etc.                                         |          | —             | (175)         | (9,648)           | 305             | —                                          | (37)                                             |
| Balance as of September 30, 2024                                             |          | 10,000        | 14,964        | 216,506           | (3,638)         | 16,257                                     | 4,447                                            |

|                                                                              | Note No. | Other components of equity                              |        | Total equity attributable to owners of the parent | Non-controlling interests | Total equity |
|------------------------------------------------------------------------------|----------|---------------------------------------------------------|--------|---------------------------------------------------|---------------------------|--------------|
|                                                                              |          | Remeasurements of net defined benefit liability (asset) | Total  |                                                   |                           |              |
| Balance as of January 1, 2024                                                |          | —                                                       | 18,778 | 260,470                                           | 15,424                    | 275,894      |
| Net income                                                                   |          | —                                                       | —      | 5,659                                             | 1,023                     | 6,682        |
| Other comprehensive income                                                   |          | —                                                       | 1,963  | 1,963                                             | 340                       | 2,304        |
| Total comprehensive income                                                   |          | —                                                       | 1,963  | 7,622                                             | 1,364                     | 8,986        |
| Acquisition, sales, etc. of treasury shares                                  |          | —                                                       | —      | 271                                               | —                         | 271          |
| Dividends                                                                    |          | —                                                       | —      | (9,651)                                           | (1,157)                   | (10,808)     |
| Changes in non-controlling interests due to capital increase of subsidiaries |          | —                                                       | —      | —                                                 | 185                       | 185          |
| Transfer from other components of equity to retained earnings                |          | —                                                       | (37)   | —                                                 | —                         | —            |
| Share-based compensation transactions                                        |          | —                                                       | —      | (175)                                             | —                         | (175)        |
| Total transactions with owners, etc.                                         |          | —                                                       | (37)   | (9,556)                                           | (971)                     | (10,527)     |
| Balance as of September 30, 2024                                             |          | —                                                       | 20,704 | 258,537                                           | 15,816                    | 274,353      |

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## First nine-month period of current consolidated fiscal year (January 1, 2025 to September 30, 2025)

(Million yen)

|                                                               | Note No. | Capital stock | Share premium | Retained earnings | Treasury shares | Other components of equity                 |                                                  |
|---------------------------------------------------------------|----------|---------------|---------------|-------------------|-----------------|--------------------------------------------|--------------------------------------------------|
|                                                               |          |               |               |                   |                 | Exchange differences on foreign operations | Valuation difference due to change in fair value |
| Balance as of January 1, 2025                                 |          | 10,000        | 14,998        | 223,333           | (3,638)         | 20,653                                     | 4,747                                            |
| Net income                                                    |          | —             | —             | 11,505            | —               | —                                          | —                                                |
| Other comprehensive income                                    |          | —             | —             | —                 | —               | 528                                        | 1,324                                            |
| Total comprehensive income                                    |          | —             | —             | 11,505            | —               | 528                                        | 1,324                                            |
| Acquisition, sales, etc. of treasury shares                   |          | —             | —             | (3)               | (5,436)         | —                                          | —                                                |
| Dividends                                                     |          | —             | —             | (9,651)           | —               | —                                          | —                                                |
| Change in reporting entities                                  |          | —             | —             | —                 | —               | —                                          | —                                                |
| Changes in interests in subsidiaries with continuing control  |          | —             | 28            | —                 | —               | —                                          | —                                                |
| Transfer from other components of equity to retained earnings |          | —             | —             | 218               | —               | —                                          | (218)                                            |
| Share-based compensation transactions                         |          | —             | 158           | —                 | —               | —                                          | —                                                |
| Total transactions with owners, etc.                          |          | —             | 186           | (9,437)           | (5,436)         | —                                          | (218)                                            |
| Balance as of September 30, 2025                              |          | 10,000        | 15,184        | 225,400           | (9,074)         | 21,182                                     | 5,853                                            |

|                                                               | Note No. | Other components of equity                              |        | Total equity attributable to owners of the parent | Non-controlling interests | Total equity |
|---------------------------------------------------------------|----------|---------------------------------------------------------|--------|---------------------------------------------------|---------------------------|--------------|
|                                                               |          | Remeasurements of net defined benefit liability (asset) | Total  |                                                   |                           |              |
| Balance as of January 1, 2025                                 |          | —                                                       | 25,400 | 270,093                                           | 17,185                    | 287,278      |
| Net income                                                    |          | —                                                       | —      | 11,505                                            | 1,307                     | 12,812       |
| Other comprehensive income                                    |          | —                                                       | 1,853  | 1,853                                             | (544)                     | 1,309        |
| Total comprehensive income                                    |          | —                                                       | 1,853  | 13,357                                            | 763                       | 14,121       |
| Acquisition, sales, etc. of treasury shares                   |          | —                                                       | —      | (5,439)                                           | —                         | (5,439)      |
| Dividends                                                     |          | —                                                       | —      | (9,651)                                           | (1,319)                   | (10,970)     |
| Change in reporting entities                                  |          | —                                                       | —      | —                                                 | 130                       | 130          |
| Changes in interests in subsidiaries with continuing control  |          | —                                                       | —      | 28                                                | (67)                      | (39)         |
| Transfer from other components of equity to retained earnings |          | —                                                       | (218)  | —                                                 | —                         | —            |
| Share-based compensation transactions                         |          | —                                                       | —      | 158                                               | —                         | 158          |
| Total transactions with owners, etc.                          |          | —                                                       | (218)  | (14,905)                                          | (1,256)                   | (16,160)     |
| Balance as of September 30, 2025                              |          | —                                                       | 27,035 | 268,545                                           | 16,693                    | 285,238      |

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**(4) Summary of Consolidated Statements of Cash Flows for the First Nine-month Period**

(Million yen)

|                                                                                                                    | Note No. | First nine-month period of consolidated FY2024<br>(January 1, 2024 to September 30, 2024) | First nine-month period of consolidated FY2025<br>(January 1, 2025 to September 30, 2025) |
|--------------------------------------------------------------------------------------------------------------------|----------|-------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------|
| Cash flow from operating activities                                                                                |          |                                                                                           |                                                                                           |
| Net income (loss)                                                                                                  |          | 5,774                                                                                     | 11,067                                                                                    |
| Income from discontinued operations                                                                                |          | 908                                                                                       | 1,746                                                                                     |
| Depreciation and amortization                                                                                      |          | 12,085                                                                                    | 13,008                                                                                    |
| Impairment loss                                                                                                    |          | 656                                                                                       | —                                                                                         |
| The gain from negative goodwill                                                                                    |          | —                                                                                         | (461)                                                                                     |
| Increase (decrease) in assets and liabilities concerning retirement benefits                                       |          | 19                                                                                        | 152                                                                                       |
| Interest and dividend income                                                                                       |          | (294)                                                                                     | (350)                                                                                     |
| Interest expenses                                                                                                  |          | 536                                                                                       | 598                                                                                       |
| Loss (gain) on valuation of investment securities                                                                  |          | (3)                                                                                       | (0)                                                                                       |
| Equity in (earnings) losses of affiliates                                                                          |          | (507)                                                                                     | (446)                                                                                     |
| Loss (gain) on sales and disposal of non-current assets                                                            |          | 161                                                                                       | 2                                                                                         |
| Income tax expense                                                                                                 |          | 3,258                                                                                     | 4,828                                                                                     |
| Decrease (increase) in trade receivables, contract assets and contract liabilities                                 |          | 9,012                                                                                     | 11,769                                                                                    |
| Decrease (increase) in inventories                                                                                 |          | (6,726)                                                                                   | (8,792)                                                                                   |
| Increase (decrease) in trade payables                                                                              |          | (3,212)                                                                                   | (3,640)                                                                                   |
| Increase (decrease) in accrued or prepaid consumption tax                                                          |          | 1,071                                                                                     | (132)                                                                                     |
| Other                                                                                                              |          | 1,079                                                                                     | (599)                                                                                     |
| Subtotal                                                                                                           |          | 23,817                                                                                    | 28,748                                                                                    |
| Interest received                                                                                                  |          | 236                                                                                       | 283                                                                                       |
| Dividend received                                                                                                  |          | 1,048                                                                                     | 424                                                                                       |
| Interest paid                                                                                                      |          | (552)                                                                                     | (577)                                                                                     |
| Income tax paid                                                                                                    |          | (5,639)                                                                                   | (4,167)                                                                                   |
| Cash flow from operating activities                                                                                |          | 18,910                                                                                    | 24,710                                                                                    |
| Cash flow from investing activities                                                                                |          |                                                                                           |                                                                                           |
| Decrease (increase) in time deposits                                                                               |          | (1,058)                                                                                   | (2,825)                                                                                   |
| Purchase of property, plant and equipment                                                                          |          | (21,648)                                                                                  | (10,890)                                                                                  |
| Purchase of intangible assets                                                                                      |          | (2,455)                                                                                   | (1,928)                                                                                   |
| Payments for acquisition of shares of subsidiaries resulting in change in the scope of consolidation               |          | —                                                                                         | (269)                                                                                     |
| Proceeds from sales of investments in subsidiaries resulting in change in scope of consolidation                   |          | —                                                                                         | 285                                                                                       |
| Other                                                                                                              |          | (235)                                                                                     | 231                                                                                       |
| Cash flow from investing activities                                                                                |          | (25,397)                                                                                  | (15,396)                                                                                  |
| Cash flow from financing activities                                                                                |          |                                                                                           |                                                                                           |
| Net increase (decrease) in short-term loans payable                                                                |          | (674)                                                                                     | 13,911                                                                                    |
| Income of long-term loans payable                                                                                  |          | 10,090                                                                                    | —                                                                                         |
| Repayment of long-term loans payable                                                                               |          | (179)                                                                                     | (176)                                                                                     |
| Payments for lease liabilities                                                                                     |          | (2,498)                                                                                   | (2,757)                                                                                   |
| Net decrease (increase) in treasury shares                                                                         |          | 71                                                                                        | (5,573)                                                                                   |
| Dividends paid                                                                                                     |          | (9,639)                                                                                   | (9,638)                                                                                   |
| Proceeds from transfers from non-controlling interests                                                             |          | 185                                                                                       | —                                                                                         |
| Dividends paid to non-controlling interests                                                                        |          | (1,088)                                                                                   | (1,283)                                                                                   |
| Other                                                                                                              |          | —                                                                                         | (86)                                                                                      |
| Cash flow from financing activities                                                                                |          | (3,732)                                                                                   | (5,602)                                                                                   |
| Increase (decrease) in cash and cash equivalents                                                                   |          | (10,218)                                                                                  | 3,713                                                                                     |
| Cash and cash equivalents at beginning of the term                                                                 |          | 77,835                                                                                    | 74,476                                                                                    |
| Effect of exchange rate changes on cash and cash Equivalents                                                       |          | 671                                                                                       | (889)                                                                                     |
| Increase (decrease) in cash and cash equivalents included in assets of disposal groups classified as held for sale |          | —                                                                                         | (7,750)                                                                                   |
| Cash and cash equivalents at the end of the term                                                                   |          | 68,288                                                                                    | 69,550                                                                                    |

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**(5) Notes on the Summary of Consolidated Financial Statements for the First Nine-month Period****1. Notes Relating to the Going Concern Assumption**

None

**2. Critical Accounting Policies**

The accounting policies that our group applies in this condensed quarterly consolidated financial statements are the same as those applied in the consolidated financial statements for the previous fiscal year, except for the following:

Income tax expense for the third quarter of the current fiscal year is calculated using the estimated average annual effective tax rate.

**3. Changes in presentation**

Based on IFRS 5, we have classified the hydraulic equipment business as discontinued operations from the current third quarter consolidated accounting period. As a result, we have reclassified and presented parts of the condensed quarterly consolidated statement of income, condensed quarterly consolidated statement of cash flows, and related notes to the condensed quarterly consolidated financial statements for the previous third quarter cumulative period to align with the presentation format of the current third quarter cumulative period.

**4. Business Segments****(1) Summary of reportable segments**

The Group's reportable segments are components of the Group about which separate financial statement is available that is evaluated regularly at the Board of Directors' meetings in deciding how to allocate the management resources and in assessing performance.

The Group classifies its business segments into the following three reportable segments, based on the similarity of business models: 1) the "Component Solutions Business;" 2) the "Transport Solutions Business;" and 3) the "Accessibility Solutions Business."

The main lines of business of each reportable segment are as below.

| Business segment                 | Main lines of business                                                                                                                                                                                                                                                 |
|----------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Component Solutions Business     | The design, manufacture, sale and maintenance of industrial robot components                                                                                                                                                                                           |
| Transport Solutions Business     | The design, manufacture, sale, maintenance and repair of brake systems and automatic door operating systems for railroad vehicles, aircraft components, brake systems and drive control units for vehicles, control systems for marine vessels, and components thereof |
| Accessibility Solutions Business | The design, manufacture, sale, installation, maintenance and repair of automatic door operating systems for buildings and general industry, platform safety systems, and components thereof                                                                            |

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## (2) Information on reportable segments

For the first nine-month ended September 30, 2024 (January 1, 2024 to September 30, 2024)

(Million yen)

|                                   | Reportable segments |                     |                         |         | Others | Total   | Adjustments | Amount stated in summary of consolidated statements of income |
|-----------------------------------|---------------------|---------------------|-------------------------|---------|--------|---------|-------------|---------------------------------------------------------------|
|                                   | Component Solutions | Transport Solutions | Accessibility Solutions | Total   |        |         |             |                                                               |
| Net sales                         |                     |                     |                         |         |        |         |             |                                                               |
| Sales to external customers       | 47,347              | 63,141              | 75,875                  | 186,363 | 11,957 | 198,320 | –           | 198,320                                                       |
| Inter-segment sales               | 575                 | 1,520               | 9                       | 2,104   | 30     | 2,134   | (2,134)     | –                                                             |
| Total sales                       | 47,922              | 64,662              | 75,883                  | 188,467 | 11,987 | 200,454 | (2,134)     | 198,320                                                       |
| Segment income (Operating income) | 2,030               | 8,928               | 5,194                   | 16,152  | 437    | 16,589  | (8,076)     | 8,513                                                         |
| Financial income                  | –                   |                     |                         |         |        |         |             | 324                                                           |
| Financial costs                   | –                   |                     |                         |         |        |         |             | (580)                                                         |
| Equity in earnings of affiliates  | –                   |                     |                         |         |        |         |             | 507                                                           |
| Income before tax                 | –                   |                     |                         |         |        |         |             | 8,764                                                         |

Notes: 1. "Others" is a business segment that is not a reportable segment and consists of businesses that are engaged in the design, manufacture, sale, maintenance and repair of packaging machines, three-dimensional model production devices and components thereof.

2. Adjustment to sales is as a result of eliminations of inter-segment transactions.

3. Adjustment to segment income (operating income) is total profit/loss, etc. that are not allocated to the respective segments.

For the first nine-month ended September 30, 2025 (January 1, 2025 to September 30, 2025)

(Million yen)

|                                   | Reportable segments |                     |                         |         | Others | Total   | Adjustments | Amount stated in summary of consolidated statements of income |
|-----------------------------------|---------------------|---------------------|-------------------------|---------|--------|---------|-------------|---------------------------------------------------------------|
|                                   | Component Solutions | Transport Solutions | Accessibility Solutions | Total   |        |         |             |                                                               |
| Net sales                         |                     |                     |                         |         |        |         |             |                                                               |
| Sales to external customers       | 57,519              | 71,480              | 78,498                  | 207,497 | 11,690 | 219,187 | –           | 219,187                                                       |
| Inter-segment sales               | 439                 | 1,361               | 8                       | 1,808   | 24     | 1,832   | (1,832)     | –                                                             |
| Total sales                       | 57,958              | 72,841              | 78,505                  | 209,305 | 11,714 | 221,019 | (1,832)     | 219,187                                                       |
| Segment income (Operating income) | 3,895               | 10,874              | 6,236                   | 21,005  | 1,173  | 22,178  | (6,812)     | 15,366                                                        |
| Financial income                  | –                   |                     |                         |         |        |         |             | 319                                                           |
| Financial costs                   | –                   |                     |                         |         |        |         |             | (818)                                                         |
| Equity in earnings of affiliates  | –                   |                     |                         |         |        |         |             | 446                                                           |
| Income before tax                 | –                   |                     |                         |         |        |         |             | 15,314                                                        |

Notes: 1. "Others" is a business segment that is not a reportable segment and consists of businesses that are engaged in the design, manufacture, sale, maintenance and repair of packaging machines, three-dimensional model production devices and components thereof.

2. Adjustment to sales is as a result of eliminations of inter-segment transactions.

3. Adjustment to segment income (operating income) is total profit/loss, etc. that are not allocated to the respective segments.

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## 5. Discontinued Operations

## (1) Overview of Discontinued Operations

As the Company announced on July 31, 2025, in the "Notice Concerning the Company Split (Simplified Absorption-Type Company Split) of the Hydraulic Equipment Business and the Execution of the Share Purchase Agreement and the Shareholders' Agreement with Comer Industries S.p.A.", a resolution was made regarding the company split of the hydraulic equipment business and the transfer of shares of the subsidiary succeeding the business. Therefore, from the third quarter of this consolidated fiscal year, the business is classified as a discontinued operation in accordance with IFRS 5.

## (2) Income and Loss of Discontinued Operation

(Million yen)

|                                                | First nine-month period of consolidated FY2024<br>(January 1, 2024 to September 30, 2024) | First nine-month period of consolidated FY2025<br>(January 1, 2025 to September 30, 2025) |
|------------------------------------------------|-------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------|
| Discontinued operations                        |                                                                                           |                                                                                           |
| Sales                                          | 29,897                                                                                    | 33,517                                                                                    |
| Expense                                        | (28,720)                                                                                  | (31,190)                                                                                  |
| Income before tax from discontinued operations | 1,177                                                                                     | 2,327                                                                                     |
| Income tax expense                             | (268)                                                                                     | (582)                                                                                     |
| Net profit from discontinued operations        | 908                                                                                       | 1,746                                                                                     |

## (3) Attribution of Net Income

(Million yen)

|                                         | First nine-month period of consolidated FY2024<br>(January 1, 2024 to September 30, 2024) | First nine-month period of consolidated FY2025<br>(January 1, 2025 to September 30, 2025) |
|-----------------------------------------|-------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------|
| Owners of the parent                    |                                                                                           |                                                                                           |
| Net income from continuing operations   | 5,216                                                                                     | 10,485                                                                                    |
| Net income from discontinued operations | 443                                                                                       | 1,020                                                                                     |
| Total                                   | 5,659                                                                                     | 11,505                                                                                    |
| Minority equity                         |                                                                                           |                                                                                           |
| Net income from continuing operations   | 558                                                                                       | 582                                                                                       |
| Net income from discontinued operations | 465                                                                                       | 726                                                                                       |
| Total                                   | 1,023                                                                                     | 1,307                                                                                     |

## (4) Cash Flow from Discontinued Operations

(Million yen)

|                                     | First nine-month period of consolidated FY2024<br>(January 1, 2024 to September 30, 2024) | First nine-month period of consolidated FY2025<br>(January 1, 2025 to September 30, 2025) |
|-------------------------------------|-------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------|
| Cash flow from operating activities | 1,841                                                                                     | 2,311                                                                                     |
| Cash flow from investing activities | (1,651)                                                                                   | (1,753)                                                                                   |
| Cash flow from financing activities | (305)                                                                                     | (353)                                                                                     |
| Total                               | (115)                                                                                     | 205                                                                                       |

(Translation)

This document has been translated from the Japanese original for the convenience of overseas stakeholders.

In the event of any discrepancy between this document and the Japanese original, the original shall prevail.

**6. Significant Subsequent Events**

(Update: "Notice Concerning the Company Split (Simplified Absorption-Type Company Split) of the Hydraulic Equipment Business and the Execution of the Share Purchase Agreement and the Shareholders' Agreement with Comer Industries S.p.A.")

As previously disclosed in the notice dated July 31, 2025 "Notice Concerning the Company Split (Simplified Absorption-Type Company Split) of the Hydraulic Equipment Business and the Execution of the Share Purchase Agreement and the Shareholders' Agreement with Comer Industries S.p.A.," Nabtesco Corporation (the "Company") and Comer Industries S.p.A. executed the Share Purchase Agreement on July 31, 2025, and the Company and Comtesco Corporation executed the Absorption-Type Company Split Agreement on September 17, 2025. The Company announced that its Board of Directors held on October 23, 2025 resolved to change the effective date of the Absorption-Type Company Split and the closing date of the Share Transfer as follows (the "Change").

**(1) Change in the Effective Date of the Absorption-type Company Split and the Closing Date of the Share Transfer**

| Original                 | Amended                   |
|--------------------------|---------------------------|
| October 2025 (scheduled) | December 2025 (scheduled) |

**(2) Reason for the Change**

The Company has been preparing for the closing, but due to delay in procedures relating to obtaining permits and approvals, which are part of the conditions precedent of the agreement, it has decided to change the effective date of the Absorption-Type Company Split and the closing date of the Share Transfer.

**(3) Schedule of the Absorption-type Company Split and Share Transfer**

|                                                                                       |                           |
|---------------------------------------------------------------------------------------|---------------------------|
| Date of the Board of Directors' resolution                                            | July 31, 2025             |
| Date of the execution of the Share Purchase Agreement and the Shareholders' Agreement | July 31, 2025             |
| Date of the execution of the Absorption-Type Company Split Agreement                  | September 17, 2025        |
| Effective Date of the Absorption-Type Company Split                                   | December 2025 (scheduled) |
| Closing Date of the Share Transfer                                                    | December 2025 (scheduled) |

**(4) Impact on Consolidated Result and Forecast**

The impact of the Change on the Company's operating result and forecast for the current fiscal year is expected to be minor.

(Translation)

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### 3. Other Information

#### (1) Order Backlog by Business Segment

| Reportable segments     | As of the end of the first nine-month period<br>of consolidated FY2024<br>(September 30, 2024) |            | As of the end of the first nine-month period<br>of consolidated FY2025<br>(September 30, 2025) |            |
|-------------------------|------------------------------------------------------------------------------------------------|------------|------------------------------------------------------------------------------------------------|------------|
|                         | Amount (million yen)                                                                           | % to total | Amount (million yen)                                                                           | % to total |
| Component Solutions     | 16,001                                                                                         | 9.8        | 17,491                                                                                         | 9.7        |
| Transport Solutions     | 85,862                                                                                         | 52.5       | 98,445                                                                                         | 54.6       |
| Accessibility Solutions | 53,039                                                                                         | 32.4       | 53,543                                                                                         | 29.7       |
| Others                  | 8,640                                                                                          | 5.3        | 10,859                                                                                         | 6.0        |
| Total                   | 163,542                                                                                        | 100.0      | 180,338                                                                                        | 100.0      |

The Company classified Hydraulic Equipment Business as a discontinued operation in accordance with IFRS 5. Therefore order backlog is presented excluding the discontinued operations from the beginning of this consolidated fiscal year. Similarly, the figures for the same cumulative period of the previous fiscal year have been restated.