



August 14, 2026

To whom it may concern,

Company name: Nabtesco Corporation  
Representative: Kazumasa Kimura,  
Representative Director  
(Securities Code: 6268; Prime Section of the Tokyo Stock Exchange)  
Contact: Yasushi Minegishi, General Manager,  
Corporate Communication Department.  
(Tel. +81-3-5213-1134)

(Correction / Numerical Data Correction) Regarding a Partial Correction to "Summary of Consolidated Financial Statements for the Second Quarter of Fiscal Year Ending December 31, 2026 (IFRS)"

Nabtesco Corporation hereby announces that it has made certain corrections to the "Consolidated Financial Results for the Second Quarter (Interim Period) of the Fiscal Year Ending December 31, 2026 (IFRS)," which was announced on July 31, 2026. Accordingly, the corrected numerical data (XBRL) will also be submitted.

## 1. Details and Reasons for the Corrections

### (1) Background

In April 2026, the Company became aware that TMT Machinery, Inc., (Nabtesco's ownership interest is 33%.) an equity-method affiliate, had recorded a gain on extinguishment of tie-in shares arising from the absorption-type merger of one of its subsidiaries (approximately ¥600 million attributable to Nabtesco's ownership interest). Upon becoming aware of this matter, the Company shared the information with its independent auditor and commenced an investigation into the retained earnings accumulated within TMT Machinery's subsidiaries and affiliated entities.

As TMT Machinery is an unlisted company and does not prepare consolidated financial statements, the Company had historically applied the equity method based on TMT Machinery's standalone financial statements. Through its investigation, the Company identified that substantial retained earnings had accumulated within TMT Machinery's subsidiaries and affiliated entities and that the portion attributable to the Company had not been reflected in the share of profit (loss) of investments accounted for using the equity method. While continuously consulting with its independent auditor, the Company proceeded with a detailed review of the scope and amount of profits to be recognized.

In the first quarter of fiscal 2026, the Company recognized the above-mentioned gain on extinguishment of tie-in shares of approximately ¥600 million attributable to its ownership interest as share of profit of investments accounted for using the equity method. In the second quarter (interim period) of fiscal 2026, because the review of the applicable amount had not yet been completed, the Company prioritized recognizing approximately ¥1.3 billion attributable to major subsidiaries whose impact had already been identified. As a result, the cumulative amount recognized during the first half of the year totaled approximately ¥1.9 billion. At that time, both the Company are planned that the final amount would be recognized in profit or loss for the current fiscal year once the review had been completed.

Subsequently, during the interim period review procedures of the condensed interim consolidated financial statements included in the Semi-Annual Securities Report scheduled for filing on August 7, 2026, the scope and amount of profits to be recognized were re-examined. As a result, it became apparent that the amount not yet recognized exceeded the Company's initial estimate and was expected to be approximately ¥2.8 billion attributable to Nabtesco's ownership interest. Given the materiality of this amount, the independent auditor and the Company concluded that it would not be appropriate to recognize the entire amount in the current fiscal year and that retrospective recognition in the relevant prior periods was required.

In preparing the earnings releases for both the first and second quarters of fiscal 2026, the Company determined the relevant accounting treatment in consultation with its independent auditor. At the time of preparation, neither party anticipated that the amount not yet recognized would reach the level subsequently identified, and both shared the understanding that the final amount would be recognized in the current fiscal year's earnings after completion of the review. However, as the estimated unrecognized amount increased significantly during the subsequent interim period review process, it was ultimately concluded that retrospective correction of the relevant prior periods, rather than one-time recognition in the current fiscal year, was the appropriate accounting treatment. Accordingly, the assessment of materiality underlying the accounting treatment differed between the time the earnings releases were prepared and the later review stage.

## **(2) Details of the Corrections**

Based on the foregoing advice from independent auditor, the Company has concluded to revise the condensed interim consolidated financial statements. We have revised and re-presented the comparative information in the condensed interim consolidated financial statements because finalizing the corrections relating to prior periods will require additional time. In addition, we will make corrections to other errors that have been identified

## **(3) Periods Subject to Retrospective Restatement**

The retrospective restatement will cover the five fiscal years from the fiscal year ended December 31, 2021 through the fiscal year ended December 31, 2025, corresponding to the statutory public inspection period for Annual Securities Reports under the Financial Instruments and Exchange Act. Any cumulative effect relating to periods prior to those covered by the retrospective restatement will be reflected in numbers at the beginning of the earliest period presented.

## **(4) Impact on Financial Results**

The amount that had not previously been recognized (approximately ¥2.6 billion attributable to the Company's ownership interest) accumulated over multiple prior fiscal periods. When allocated to the respective periods to which it relates, the impact on profit before income taxes for each period is limited and is not considered significant enough to affect investors' decision-making. Furthermore, as the matter relates to profits that should have been recognized in prior periods but were not, the corrections will result in increases in both profit and equity for the affected periods. The corrections do not alter the overall trend of the Company's business performance. The detailed impact by fiscal year and the specific documents subject to correction are currently under review and will be announced once finalized.

## **(5) Corrections to Previously Issued Disclosure Documents**

The Annual Securities Reports, Quarterly Reports, Semi-Annual Reports and earnings releases relating to the periods described above are scheduled to be amended and reissued by the end of September 2026. In addition, the Internal Control Reports for the relevant periods will be amended to ensure consistency with the corrected financial statements. The Company will also carefully review the impact on its assessment of internal control over financial reporting and take appropriate actions as necessary.

- Annual Securities Reports for the five fiscal years from FY2021 through FY2025;
- Quarterly Reports for the third quarter of FY2023 and the first quarter of FY2024;
- Semi-Annual Reports for FY2024 and FY2025;
- Consolidated Financial Results for the Fiscal Year Ended December 31, 2025 (IFRS); and
- Consolidated Financial Results for the third quarter of FY2024, the first quarter and third quarter of FY2025, and the first quarter of FY2026 (all prepared in accordance with IFRS).

The Company sincerely apologizes to its shareholders and all other stakeholders for the concern and inconvenience caused by this matter.

## **2. Items Corrected**

The corrected portions are indicated by underlining.

As the corrections cover a substantial number of items, only the revised information is presented in full, and the corresponding information prior to correction has been omitted.

(After Correction)



# Summary of Consolidated Financial Statements for the Second Quarter of Fiscal Year Ending December 31, 2026 (IFRS)

July 31, 2026

Name of listed company: Nabtesco Corporation

Stock listed on: Prime Section of the Tokyo Stock Exchange

Code number: 6268

URL: <https://www.nabtesco.com>

Representative: Title: Representative Director

Name: Kazumasa Kimura

Inquiries: Title: General Manager, Corporate Communication Dep.

Name: Yasushi Minegishi

TEL: +81-3-5213-1134

Scheduled date for filing of Semiannual Securities Report: August 14, 2026

Scheduled dividend payment date: August 31, 2026

Quarterly material to supplement the financial results: Yes

Quarterly financial results conference: Yes (For institutional investors and financial analysts)

(Amounts rounded to the nearest million)

## 1. Consolidated Results for the First Six-month Period of FY2026 (January 1, 2026 to June 30, 2026)

### (1) Consolidated Operating Results

(Percentages indicate year-on-year change)

|                                 | Net sales   |      | Operating income |      | Income before taxes |      | Net income  |      | Net income attributable to owners of the parent |      | Total comprehensive income |       |
|---------------------------------|-------------|------|------------------|------|---------------------|------|-------------|------|-------------------------------------------------|------|----------------------------|-------|
|                                 | Million yen | %    | Million yen      | %    | Million yen         | %    | Million yen | %    | Million yen                                     | %    | Million yen                | %     |
| First six-month period, FY 2026 | 167,401     | 16.8 | 15,759           | 69.4 | 17,359              | 98.5 | 13,047      | 75.3 | 12,515                                          | 86.8 | 17,141                     | 234.5 |
| First six-month period, FY2025  | 143,272     | —    | 9,305            | —    | 8,745               | —    | 7,445       | —    | 6,701                                           | —    | 5,124                      | —     |

|                                | Basic earnings per share |  | Diluted earnings per share |  |
|--------------------------------|--------------------------|--|----------------------------|--|
|                                | Yen                      |  | Yen                        |  |
| First six-month period, FY2026 | 106.78                   |  | 106.78                     |  |
| First six-month period, FY2025 | 55.76                    |  | 55.76                      |  |

On July 31, 2025, in accordance with the share transfer agreement concluded with Comer Industries S.p.A. for the hydraulic equipment business of the Company and its consolidated subsidiaries, on December 31, 2025, we consolidated the business into a newly established wholly owned subsidiary (Comtesco Corporation) through an absorption-type company split, and completed the transfer of 70% of the outstanding shares of Comtesco Corporation on January 1, 2026. As a result, Comtesco Corporation became our equity-method affiliate. In addition, following the classification of the hydraulic equipment business as a discontinued operation, the amounts of continuing operations excluding discontinued operations are presented for net sales, operating income, and profit before income taxes for the previous interim consolidated accounting period. The amounts of interim income and profit attributable to owners of the parent are presented as the sum of continuing operations and discontinued operations. As a result, year-on-year changes from the same interim period of the previous fiscal year are not shown.

### (2) Consolidated Financial Position

|                         | Total assets | Total equity | Equity attributable to owners of the parent | Ratio of equity attributable to owners of the parent |
|-------------------------|--------------|--------------|---------------------------------------------|------------------------------------------------------|
|                         | Million yen  | Million yen  | Million yen                                 | %                                                    |
| As of June 30, 2026     | 456,867      | 296,842      | 284,971                                     | 62.4                                                 |
| As of December 31, 2025 | 466,632      | 290,368      | 273,466                                     | 58.6                                                 |

## 2. Dividends

|                    | Dividends per share |                |               |          |           |
|--------------------|---------------------|----------------|---------------|----------|-----------|
|                    | First quarter       | Second quarter | Third quarter | Year end | Full year |
|                    | Yen                 | Yen            | Yen           | Yen      | Yen       |
| FY 2025            | —                   | 40.00          | —             | 40.00    | 80.00     |
| FY 2026            | —                   | 41.00          | —             | —        | —         |
| FY 2026 (Forecast) | —                   | —              | —             | 41.00    | 82.00     |

(Note) Revisions to the latest dividend forecasts: None

## 3. Forecast of Consolidated Operating Results for FY2026 (January 1, 2026 to December 31, 2026)

(Percentages indicate year-on-year change for full year)

|           | Net sales   |      | Operating income |      | Income before taxes |      | Net income attributable to owners of the parent |      | Total basic earnings per share |
|-----------|-------------|------|------------------|------|---------------------|------|-------------------------------------------------|------|--------------------------------|
|           | Million yen | %    | Million yen      | %    | Million yen         | %    | Million yen                                     | %    | Yen                            |
| Full year | 344,000     | 11.7 | 32,600           | 55.6 | 36,300              | 65.1 | 24,100                                          | 57.6 | 206.20                         |

(Note) Revisions to the latest forecast of operating results: Yes

\* Matters of note:

(1) Changes in significant subsidiaries during the first six-month period of FY2026 : Yes

Newly added: 0 (Company name:     —   ) Excluded: 3 Company name: Comtesco Corporation  
Shanghai Nabtesco Hydraulic Co., Ltd.  
Nabtesco Power Control (Thailand) Co., Ltd.

(2) Changes in accounting policies and accounting estimates

- 1) Changes in accounting policies required by IFRS: None
- 2) Other changes in accounting policies: None
- 3) Changes in accounting estimates:     None

(3) Shares outstanding (Common shares)

- 1) Number of shares outstanding (including treasury stock) as of the end of the term
- 2) Amount of treasury stock
- 3) Average number of shares during the term

|    |                                  |             |                                  |             |
|----|----------------------------------|-------------|----------------------------------|-------------|
| 1) | As of June 30, 2026              | 118,064,699 | As of December 31, 2025          | 118,064,699 |
| 2) | As of June 30, 2026              | 850,462     | As of December 31, 2025          | 880,176     |
| 3) | January 1, 2026 to June 30, 2026 | 117,200,595 | January 1, 2025 to June 30, 2025 | 120,158,646 |

Notes:

\* This "Summary of Consolidated Financial Statements" is not subject to audit by a certified public accountant or an audit firm.

\* Description concerning proper use of the forecast of operating results and other remarks:

Descriptions in this document concerning future figures including forecasts for operating results, etc. are based on currently available information and certain assumptions that the Company considers reasonable.

Actual results may vary significantly from such forecasts due to a variety of factors.

For conditions that form the basis of the earnings forecast and precautions for using the earnings forecast, please refer to "1. Qualitative Information on Consolidated Operating Results for the First Six-month Period Ended June 30, FY2026, (3) Explanation on Forecasts for Consolidated Operating Results and Other Future Projections " on page 5 of the attached document.

(Translation)

This document has been translated from the Japanese original for the convenience of overseas stakeholders. In the event of any discrepancy between this document and the Japanese original, the original shall prevail.

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(Translation)

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## 1. Qualitative Information on Consolidated Operating Results for the First Six-month Period Ended June 30, FY2026

### (1) Analysis of Consolidated Operating Results

On July 31, 2025, in accordance with the share transfer agreement concluded with Comer Industries S.p.A. for the hydraulic equipment business of Nabtesco Corporation, hereinafter "the Company", and its consolidated subsidiaries, on December 31, 2025, we consolidated the business into a newly established wholly owned subsidiary (Comtesco Corporation) through an absorption-type company split, and completed the transfer of 70% of the outstanding shares of Comtesco Corporation on January 1, 2026. As a result, Comtesco Corporation became our equity-method affiliate. In addition, the amounts of continuing operations excluding discontinued operations are presented for net sales, operating income, and profit before income taxes. The amounts of interim income and profit attributable to owners of the parent are presented as the sum of continuing operations and discontinued operations.

In the first half of the current fiscal year, net sales of the Group increased by 16.8% year-on-year to ¥167,401 million due to the increase in sales in all segments. Operating income increased 69.4% to ¥15,759 million due to higher income from increased sales in component solutions, transport solutions and accessibility solutions business, as well as effects of profitability improvement activities under Project 10. Income before taxes was ¥17,359 million and net income attributable to owners of the parent was ¥12,515 million.

#### 1) Amount of orders received, net sales and operating income (excluding discontinued operations)

Orders received for the period under review increased by ¥49,365 million, or 33.1% year-on-year, to ¥198,478 million. Net sales increased by ¥24,129 million, or 16.8% year-on-year, to ¥167,401 million. Operating income increased by ¥6,453 million, or 69.4% year-on-year, to ¥15,759 million. The ratio of operating income to net sales was 9.4%.

Operating results by business segment were as follows:

[Amount of orders received]

(Million yen)

| Business Segment        | First six-month period of consolidated FY2025<br>(January 1, 2025 to June 30, 2025) | First six-month period of consolidated FY2026<br>(January 1, 2026 to June 30, 2026) | Change (%) |
|-------------------------|-------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------|------------|
| Component Solutions     | 38,086                                                                              | 47,990                                                                              | 26.0       |
| Transport Solutions     | 51,334                                                                              | 78,420                                                                              | 52.8       |
| Accessibility Solutions | 51,198                                                                              | 60,969                                                                              | 19.1       |
| Others                  | 8,494                                                                               | 11,098                                                                              | 30.7       |
| Total                   | 149,113                                                                             | 198,478                                                                             | 33.1       |

[Net Sales]

(Million yen)

| Business Segment        | First six-month period of consolidated FY2025<br>(January 1, 2025 to June 30, 2025) | First six-month period of consolidated FY2026<br>(January 1, 2026 to June 30, 2026) | Change (%) |
|-------------------------|-------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------|------------|
| Component Solutions     | 36,821                                                                              | 45,521                                                                              | 23.6       |
| Transport Solutions     | 46,467                                                                              | 54,422                                                                              | 17.1       |
| Accessibility Solutions | 52,585                                                                              | 58,998                                                                              | 12.2       |
| Others                  | 7,399                                                                               | 8,459                                                                               | 14.3       |
| Total                   | 143,272                                                                             | 167,401                                                                             | 16.8       |

[Operating income]

(Million yen)

| Business Segment         | First six-month period of consolidated FY2025<br>(January 1, 2025 to June 30, 2025) | First six-month period of consolidated FY2026<br>(January 1, 2026 to June 30, 2026) | Change (%)  |
|--------------------------|-------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------|-------------|
| Component Solutions      | 1,856                                                                               | 4,841                                                                               | 160.8       |
| Transport Solutions      | <u>7,205</u>                                                                        | 9,349                                                                               | <u>29.8</u> |
| Accessibility Solutions  | 4,247                                                                               | 5,675                                                                               | 33.6        |
| Others                   | 697                                                                                 | 490                                                                                 | (29.7)      |
| Corporate or elimination | (4,700)                                                                             | <u>(4,597)</u>                                                                      | -           |
| Total                    | <u>9,305</u>                                                                        | <u>15,759</u>                                                                       | <u>69.4</u> |

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#### [Component Solutions Business]

Orders received for component solutions increased by ¥9,904 million, or 26.0%, year-on-year to ¥47,990 million. Sales increased by ¥8,700 million, or 23.6% to ¥45,521 million and operating income increased by ¥2,985 million or 160.8% to ¥4,841 million.

Sales of precision reduction gears increased year-on-year due to favorable demand for industrial robots mainly from automobile manufacturers in China and South Korea and general industries.

#### [Transport Solutions Business]

Orders received for transport solutions increased by ¥27,086 million, or 52.8%, year-on-year to ¥78,420 million. Sales increased by ¥7,955 million, or 17.1% to ¥54,422 million and operating income increased by ¥2,144 million, or 29.8% to ¥9,349 million.

Sales of railroad vehicle equipment remained at the same level as the same period of the previous fiscal year due to steady demand in the domestic market and for subway in China, despite a decrease in European sales due to the sale of a subsidiary in Europe.

Sales of aircraft equipment increased year-on-year due to an increase in demand for commercial aircraft.

Sales of marine vessel equipment increased significantly year-on-year due to strong demand for new vessels, particularly in China, and MRO (Maintenance, Repair and Overhaul) demand.

Sales of commercial vehicle equipment increased year on year due to a gradual recovery in the domestic market.

#### [Accessibility Solutions Business]

Orders received for accessibility solutions increased by ¥9,771 million, or 19.1% year-on-year to ¥60,969 million.

Sales increased by ¥6,413 million, or 12.2% to ¥58,998 million and operating income increased by ¥1,429 million, or 33.6% to ¥5,675 million.

Sales of the automatic doors business increased year-on-year due to strong demand for doors for overseas buildings and domestic platform doors, as well as the effect of foreign exchange rates.

#### [Others]

Orders received increased by ¥2,604 million, or 30.7% year-on-year to ¥11,098 million. Sales decreased by ¥1,061 million, or 14.3% to ¥8,459 million and operating income decreased by ¥207 million, or 29.7% to ¥490 million.

Sales of Packaging Machines increased year-on-year due to steady demand for capital investment primarily among domestic food manufacturers.

Reference: Information by region

#### [Net sales]

|               | (Million yen)                                                                       |                                                                                     |            |
|---------------|-------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------|------------|
|               | First six-month period of consolidated FY2025<br>(January 1, 2025 to June 30, 2025) | First six-month period of consolidated FY2026<br>(January 1, 2026 to June 30, 2026) | Change (%) |
| Japan         | 74,002                                                                              | 82,492                                                                              | 11.5       |
| China         | 19,776                                                                              | 24,696                                                                              | 24.9       |
| Other Asia    | 8,695                                                                               | 10,699                                                                              | 23.0       |
| North America | 11,436                                                                              | 14,523                                                                              | 27.0       |
| Europe        | 28,023                                                                              | 32,987                                                                              | 17.7       |
| Other regions | 1,340                                                                               | 2,004                                                                               | 49.6       |
| Total         | 143,272                                                                             | 167,401                                                                             | 16.8       |

Notes: Net sales are classified by country or region based on the location of the buyer.

#### 2) Income before tax (excluding discontinued operations)

Financial income came to ¥749 million mainly due to foreign exchange gains, etc. Financial costs were ¥637 million mainly due to interest expenses. Equity in earnings of affiliates was ¥1,488 million. As a result, interim profit before tax increased by ¥8,613 million year-on-year to ¥17,359 million.

#### 3) Net income attributable to owners of the parent (including discontinued operations)

As a result, net income attributable to owners of the parent, after deducting income tax expense which is related to the continued operations of ¥5,670 million, net income from discontinued operations of ¥1,359 million, and net income attributable to non-controlling interests of ¥533 million, increased by ¥5,814 million year-on-year to ¥12,515 million. Basic earnings per share decreased by ¥51.02 to ¥106.78.

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## (2) Analysis of Financial Position

### 1) Assets, liabilities and equity

(Million yen)

|              | As of the end of the previous consolidated fiscal year<br>(December 31, 2025) | As of the end of the first six-month period of the current consolidated fiscal year<br>(June 30, 2026) | Change          |
|--------------|-------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------|-----------------|
| Total assets | <u>466,632</u>                                                                | <u>456,867</u>                                                                                         | <u>(9,765)</u>  |
| Liabilities  | <u>176,264</u>                                                                | <u>160,025</u>                                                                                         | <u>(16,239)</u> |
| Equities     | <u>290,368</u>                                                                | <u>296,842</u>                                                                                         | <u>6,473</u>    |

#### [Assets]

Total assets as of June 30, 2026 were ¥456,867 million, a decrease of ¥9,765 million from December 31, 2025, consisting of ¥237,533 million in current assets and ¥219,334 million in non-current assets. The key contributing positive factors were an increase of ¥26,243 million in cash and cash equivalents, an increase of ¥8,947 million in investments accounted for using the equity method, and an increase of ¥5,031 in inventories. The main contributing negative factor were a decrease of ¥43,665 million in assets held for sale and a decrease of ¥9,658 in trade receivables.

#### [Liabilities]

Total liabilities as of June 30, 2026 were ¥160,025 million, a decrease of ¥16,239 million from December 31, 2025, reflecting ¥128,071 million in current liabilities and ¥31,955 million in non-current liabilities. The main contributing positive factor was an increase of ¥8,451 million in borrowings under current assets. The main contributing negative factors were a decrease of ¥12,256 million in liabilities directly related to assets held for sale, a decrease of ¥10,009 million in borrowings under long-term liabilities, and a decrease of ¥5,199 million in operating payables.

#### [Equity]

Total equity as of June 30, 2026 stood at ¥296,842 million. Equity attributable to owners of the parent was ¥284,971 million, an increase of ¥11,505 million from December 31, 2025. The main contributing positive factors were the net income attributable to owners of the parent of ¥12,515 million and an increase of ¥4,829 million in other components of equity due to exchange differences on foreign operations. Meanwhile, the main decreasing factor was a decrease in retained earnings of ¥4,706 million due to dividend payment and a decrease of ¥1,297 million in other components of equity related to the disposal group held for sale.

### 2) Status of cash flows

(Million yen)

|                                     | First six-month period of consolidated FY2025<br>(January 1, 2025 to June 30, 2025) | First six-month period of consolidated FY2026<br>(January 1, 2026 to June 30, 2026) |
|-------------------------------------|-------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------|
| Cash flow from operating activities | 20,327                                                                              | 22,029                                                                              |
| Cash flow from investing activities | (10,253)                                                                            | <u>5,202</u>                                                                        |
| Free cash flow                      | 10,074                                                                              | <u>27,231</u>                                                                       |
| Cash flow from financing activities | 4,509                                                                               | (8,460)                                                                             |

Cash and cash equivalents (hereinafter, "cash") on a consolidated basis as of June 30, 2026 totaled ¥99,583 million, an increase of ¥26,243 million from December 31, 2025, as cash gained from operating activities and proceeds from sales of shares of subsidiaries resulting in change in the scope of consolidation was mainly appropriated to capital expenditure and dividend payments.

#### [Cash flows from operating activities]

Net cash generated from operating activities for the first six-month period of the current fiscal year totaled ¥22,029 million. The main factors for increases were non-interest income items such as interim income, depreciation and amortization, and a decrease in trade receivables. The main factors for decreases were an increase in inventories, a decrease in trade payables, and the payment of the income tax.

#### [Cash flows from investing activities]

Net cash used in investing activities for the first six-month period of the current fiscal year amounted to ¥5,202 million. The main factors for increases were proceeds from sales of shares of subsidiaries resulting in change in scope of consolidation.

#### [Cash flows from financing activities]

Net cash used in financing activities for the first six-month period of the current fiscal year totaled ¥8,460 million. The main factors for decrease was dividend payments.

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### (3) Explanation on Forecasts for Consolidated Operating Results and Other Future Projections

The consolidated earnings forecast for the fiscal year ending December 2026, announced on April 30, 2026, is expected to exceed the previous forecast. This is mainly due to increased demand in the precision reduction gears business, the automatic door business, and the marine vessels equipment business as well as the favorable exchange rate effect. Operating income, income before tax, and net income attributable to owners of the parent are also expected to surpass the previous forecast due to sales increase in each business, cost control measures, and an increase in equity in earnings of affiliates. Therefore, we have revised the consolidated earnings forecast. The differences from the consolidated earnings forecast announced on April 30, 2026, are as follows.

Full-year Forecasts for consolidated FY2026 (January 1, 2026 to December 31, 2026)

|                                                                   | Sales       | Operating income | Income before tax | Net income attributable to owners of the parent | Total Basic earnings per share |
|-------------------------------------------------------------------|-------------|------------------|-------------------|-------------------------------------------------|--------------------------------|
|                                                                   | Million yen | Million yen      | Million yen       | Million yen                                     | Yen                            |
| Previous announced forecasts (A)<br>(Announced on April 30, 2026) | 327,000     | 27,700           | 28,600            | 18,600                                          | 158.72                         |
| Current forecasts (B)                                             | 344,000     | 32,600           | 36,300            | 24,100                                          | 206.20                         |
| Change (B-A)                                                      | 17,000      | 4,900            | 7,700             | 5,500                                           | -                              |
| Rate of Change (%)                                                | 5.2         | 17.7             | 26.9              | 29.6                                            | -                              |
| (Reference) Previous Year's results                               | 307,912     | <u>20,955</u>    | <u>21,982</u>     | <u>15,288</u>                                   | <u>128.15</u>                  |

#### Segment Information

##### 1) Net sales

(Million yen)

|                                                                   | Component Solutions | Transport Solutions | Accessibility Solutions | Others  | Corporate or elimination | Total   |
|-------------------------------------------------------------------|---------------------|---------------------|-------------------------|---------|--------------------------|---------|
| Previous announced forecasts (A)<br>(Announced on April 30, 2026) | 88,600              | 107,600             | 110,800                 | 20,000  | -                        | 327,000 |
| Revised forecasts (B)                                             | 95,300              | 112,700             | 117,100                 | 18,900  | -                        | 344,000 |
| Change (B-A)                                                      | 6,700               | 5,100               | 6,300                   | (1,100) | -                        | 17,000  |
| Rate of Change (%)                                                | 7.6                 | 4.7                 | 5.7                     | (5.5)   | -                        | 5.2     |
| (Reference) Previous Year's results                               | 79,325              | 100,473             | 110,668                 | 17,445  | -                        | 307,912 |

##### 2) Operating income

(Million yen)

|                                                                   | Component Solutions | Transport Solutions | Accessibility Solutions | Others | Corporate or elimination | Total         |
|-------------------------------------------------------------------|---------------------|---------------------|-------------------------|--------|--------------------------|---------------|
| Previous announced forecasts (A)<br>(Announced on April 30, 2026) | 7,000               | 18,100              | 10,100                  | 2,800  | (10,300)                 | 27,700        |
| Revised forecasts (B)                                             | 9,700               | 19,400              | 10,700                  | 2,600  | (9,800)                  | 32,600        |
| Change (B-A)                                                      | 2,700               | 1,300               | 600                     | (200)  | 500                      | 4,900         |
| Rate of Change (%)                                                | 38.6                | 7.2                 | 5.9                     | (7.1)  | -                        | 17.7          |
| (Reference) Previous Year's results                               | 5,420               | <u>13,698</u>       | <u>9,539</u>            | 2,194  | <u>(9,897)</u>           | <u>20,955</u> |

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## 2. Summary of Consolidated Financial Statements for the First Six-month Period and Note Thereto

### (1) Summary of Consolidated Statement of Financial Position for the First Six-month Period

(Million yen)

|                                                   | Note No. | End of consolidated<br>FY2025<br>(as of December 31, 2025) | End of the first six-month period<br>of consolidated FY2026<br>(as of June 30, 2026) |
|---------------------------------------------------|----------|------------------------------------------------------------|--------------------------------------------------------------------------------------|
| <b>Assets</b>                                     |          |                                                            |                                                                                      |
| Current assets                                    |          |                                                            |                                                                                      |
| Cash and cash equivalents                         |          | 73,340                                                     | 99,583                                                                               |
| Trade receivables                                 |          | 75,421                                                     | 65,763                                                                               |
| Contract assets                                   |          | 3,207                                                      | 3,303                                                                                |
| Other receivables                                 |          | 1,524                                                      | 2,467                                                                                |
| Inventories                                       |          | 52,838                                                     | 57,870                                                                               |
| Other financial assets                            |          | 715                                                        | 3,843                                                                                |
| Other current assets                              |          | 5,715                                                      | 4,704                                                                                |
| Subtotal                                          |          | 212,761                                                    | 237,533                                                                              |
| Assets held for sale                              |          | 43,665                                                     | -                                                                                    |
| Total current assets                              |          | 256,426                                                    | 237,533                                                                              |
| Non-current assets                                |          |                                                            |                                                                                      |
| Property, plant and equipment                     |          | 101,683                                                    | 99,601                                                                               |
| Intangible assets                                 |          | 13,477                                                     | 12,735                                                                               |
| Right-of-use asset                                |          | 12,822                                                     | 12,367                                                                               |
| Goodwill                                          |          | 25,817                                                     | 26,111                                                                               |
| Investment property                               |          | 9,143                                                      | 9,793                                                                                |
| Investments accounted for using the equity method |          | <u>24,976</u>                                              | <u>33,924</u>                                                                        |
| Other financial assets                            |          | 17,082                                                     | 20,051                                                                               |
| Deferred tax assets                               |          | <u>4,381</u>                                               | <u>3,742</u>                                                                         |
| Other non-current assets                          |          | 826                                                        | 1,009                                                                                |
| Total non-current assets                          |          | <u>210,206</u>                                             | <u>219,334</u>                                                                       |
| Total assets                                      |          | <u>466,632</u>                                             | <u>456,867</u>                                                                       |

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(Million yen)

|                                                                     | Note No. | End of consolidated<br>FY2025<br>(as of December 31, 2025) | End of the first six-month period<br>of consolidated FY2026<br>(as of June 30, 2026) |
|---------------------------------------------------------------------|----------|------------------------------------------------------------|--------------------------------------------------------------------------------------|
| Liabilities and equity                                              |          |                                                            |                                                                                      |
| Liabilities                                                         |          |                                                            |                                                                                      |
| Current liabilities                                                 |          |                                                            |                                                                                      |
| Operating payables                                                  |          | 45,161                                                     | 39,961                                                                               |
| Contract liabilities                                                |          | 13,111                                                     | 11,842                                                                               |
| Borrowings                                                          |          | 34,946                                                     | 43,397                                                                               |
| Other payables                                                      |          | 6,848                                                      | 12,713                                                                               |
| Income taxes payables                                               |          | <u>6,462</u>                                               | 5,352                                                                                |
| Provision                                                           |          | <u>3,497</u>                                               | 2,417                                                                                |
| Lease liabilities                                                   |          | 3,609                                                      | 3,535                                                                                |
| Other financial liabilities                                         |          | 29                                                         | 27                                                                                   |
| Other current liabilities                                           |          | <u>8,757</u>                                               | 8,827                                                                                |
| Subtotal                                                            |          | <u>122,421</u>                                             | 128,071                                                                              |
| Liabilities directly associated with assets held for sale           |          | 12,256                                                     | -                                                                                    |
| Total current liabilities                                           |          | <u>134,677</u>                                             | 128,071                                                                              |
| Non-current liabilities                                             |          |                                                            |                                                                                      |
| Borrowings                                                          |          | 10,039                                                     | 30                                                                                   |
| Lease liabilities                                                   |          | 11,202                                                     | 10,729                                                                               |
| Liabilities concerning retirement Benefit                           |          | 6,454                                                      | 6,460                                                                                |
| Deferred tax liabilities                                            |          | <u>8,303</u>                                               | <u>8,224</u>                                                                         |
| Other financial liabilities                                         |          | 898                                                        | 852                                                                                  |
| Provision                                                           |          | <u>140</u>                                                 | 140                                                                                  |
| Other non-current liabilities                                       |          | 4,551                                                      | 5,519                                                                                |
| Total non-current liabilities                                       |          | <u>41,587</u>                                              | <u>31,955</u>                                                                        |
| Total liabilities                                                   |          | <u>176,264</u>                                             | <u>160,025</u>                                                                       |
| Equity                                                              |          |                                                            |                                                                                      |
| Capital stock                                                       |          | 10,000                                                     | 10,000                                                                               |
| Share premium                                                       |          | 14,969                                                     | 15,011                                                                               |
| Retained earnings                                                   |          | <u>219,443</u>                                             | <u>227,275</u>                                                                       |
| Treasury shares                                                     |          | (3,008)                                                    | (2,908)                                                                              |
| Other components of equity                                          |          | <u>30,764</u>                                              | <u>35,592</u>                                                                        |
| Other components of equity related to disposal groups held for sale |          | <u>1,297</u>                                               | -                                                                                    |
| Equity attributable to owners of the parent                         |          | <u>273,466</u>                                             | <u>284,971</u>                                                                       |
| Non-controlling interests                                           |          | 16,902                                                     | 11,870                                                                               |
| Total equity                                                        |          | <u>290,368</u>                                             | <u>296,842</u>                                                                       |
| Total liabilities and equity                                        |          | <u>466,632</u>                                             | <u>456,867</u>                                                                       |

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## (2) Summary of Consolidated Statements of Income and Consolidated Statements of Comprehensive Income for the First Six-month Period

Summary of Consolidated Statements of Income  
First Six-month Period

(Million yen)

|                                             | No<br>te<br>No<br>. | First six-month period of<br>consolidated FY2025<br>(January 1, 2025 to<br>June 30, 2025) | First six-month period of<br>consolidated FY2026<br>(January 1, 2026 to<br>June 30, 2026) |
|---------------------------------------------|---------------------|-------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------|
| Continuing Operations                       |                     |                                                                                           |                                                                                           |
| Net sales                                   | 4                   | 143,272                                                                                   | 167,401                                                                                   |
| Cost of sales                               |                     | <u>(100,298)</u>                                                                          | <u>(115,180)</u>                                                                          |
| Gross profit                                |                     | 42,975                                                                                    | 52,221                                                                                    |
| Other income                                |                     | 656                                                                                       | 1,289                                                                                     |
| Selling, general and administrative expense |                     | (34,215)                                                                                  | (37,314)                                                                                  |
| Other expenses                              |                     | (110)                                                                                     | (438)                                                                                     |
| Operating income                            | 4                   | <u>9,305</u>                                                                              | <u>15,759</u>                                                                             |
| Financial income                            |                     | 223                                                                                       | 749                                                                                       |
| Financial costs                             |                     | (833)                                                                                     | (637)                                                                                     |
| Equity in earnings (losses) of affiliates   |                     | <u>50</u>                                                                                 | <u>1,488</u>                                                                              |
| Income before tax                           |                     | <u>8,745</u>                                                                              | <u>17,359</u>                                                                             |
| Income tax expenses                         |                     | <u>(2,423)</u>                                                                            | <u>(5,670)</u>                                                                            |
| Income from continuing operations           |                     | <u>6,323</u>                                                                              | <u>11,689</u>                                                                             |
| Discontinued operations                     |                     |                                                                                           |                                                                                           |
| Income from discontinued operations         | 5                   | 1,122                                                                                     | <u>1,359</u>                                                                              |
| Net income                                  |                     | <u>7,445</u>                                                                              | <u>13,047</u>                                                                             |

|                            |  |              |               |
|----------------------------|--|--------------|---------------|
| Net income attributable to |  |              |               |
| Owners of the parent       |  | <u>6,701</u> | <u>12,515</u> |
| Non-controlling interests  |  | 744          | 533           |
| Net income                 |  | <u>7,445</u> | <u>13,047</u> |

|                                  |  |              |               |
|----------------------------------|--|--------------|---------------|
| Net income per share             |  |              |               |
| Basic earnings per share (Yen)   |  |              |               |
| Continuing operations            |  | <u>49.86</u> | <u>95.19</u>  |
| Discontinued operations          |  | 5.90         | <u>11.59</u>  |
| Basic earnings per share (Yen)   |  | <u>55.76</u> | <u>106.78</u> |
| Diluted earnings per share (Yen) |  |              |               |
| Continuing operations            |  | <u>49.86</u> | <u>95.19</u>  |
| Discontinued operations          |  | 5.90         | <u>11.59</u>  |
| Diluted earnings per share (Yen) |  | <u>55.76</u> | <u>106.78</u> |

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## Summary of Consolidated Statements of Comprehensive Income

## First Six-month Period

(Million yen)

|                                                                                                 | No<br>te<br>No<br>. | First six-month period of<br>consolidated FY2025<br>(January 1, 2025 to<br>June 30, 2025) | First six-month period of<br>consolidated FY2026<br>(January 1, 2026 to<br>June 30, 2026) |
|-------------------------------------------------------------------------------------------------|---------------------|-------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------|
| Net income                                                                                      |                     | <u>7,445</u>                                                                              | <u>13,047</u>                                                                             |
| Other comprehensive income                                                                      |                     |                                                                                           |                                                                                           |
| Items that will not be reclassified to profit or<br>loss                                        |                     |                                                                                           |                                                                                           |
| Net changes in financial assets measured<br>at fair value through other comprehensive<br>income |                     | 890                                                                                       | 2,322                                                                                     |
| Total components that will not be<br>reclassified to profit or loss                             |                     | 890                                                                                       | 2,322                                                                                     |
| Components that will be reclassified to profit<br>or loss                                       |                     |                                                                                           |                                                                                           |
| Exchange differences on foreign operations                                                      |                     | <u>(3,211)</u>                                                                            | <u>1,772</u>                                                                              |
| Total components that will be reclassified to<br>profit or loss                                 |                     | <u>(3,211)</u>                                                                            | <u>1,772</u>                                                                              |
| Total other comprehensive income after taxes                                                    |                     | <u>(2,321)</u>                                                                            | <u>4,093</u>                                                                              |
| Total comprehensive income                                                                      |                     | <u>5,124</u>                                                                              | <u>17,141</u>                                                                             |
| Comprehensive income attributable to                                                            |                     |                                                                                           |                                                                                           |
| Owners of the parent                                                                            |                     | <u>5,400</u>                                                                              | <u>16,073</u>                                                                             |
| Non-controlling interests                                                                       |                     | (276)                                                                                     | 1,067                                                                                     |
| Total comprehensive income                                                                      |                     | <u>5,124</u>                                                                              | <u>17,141</u>                                                                             |

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**(3) Summary of Consolidated Statement of Changes in Equity for the First Six-month Period**

First six-month period of current consolidated fiscal year (January 1, 2025 to June 30, 2025)

| (Million yen)                                                 | Note No. | Equity attributable to owners of the parent |               |                   |                 |
|---------------------------------------------------------------|----------|---------------------------------------------|---------------|-------------------|-----------------|
|                                                               |          | Capital stock                               | Share premium | Retained earnings | Treasury shares |
| Balance as of January 1, 2025                                 |          | 10,000                                      | 14,998        | <u>225,269</u>    | (3,638)         |
| Net income (loss)                                             |          | -                                           | -             | <u>6,701</u>      | -               |
| Other comprehensive income                                    |          | -                                           | -             | -                 | -               |
| Total comprehensive income                                    |          | -                                           | -             | <u>6,701</u>      | -               |
| Acquisition, sales, etc. of treasury shares                   |          | -                                           | -             | (3)               | 204             |
| Dividends                                                     |          | -                                           | -             | (4,826)           | -               |
| Change in the scope of consolidation                          |          | -                                           | -             | -                 | -               |
| Change in interest in a controlled subsidiary                 |          | -                                           | 28            | -                 | -               |
| Transfer from other components of equity to retained earnings |          | -                                           | -             | 204               | -               |
| Share-based compensation Transactions                         |          | -                                           | 51            | -                 | -               |
| Total transactions with owners, etc.                          |          | -                                           | 79            | (4,626)           | 204             |
| Balance as of June 30, 2025                                   |          | 10,000                                      | 15,077        | <u>227,344</u>    | (3,434)         |

|                                                               | Note No. | Equity attributable to owners of the parent |                                                  |                |                                                   | Non-controlling interest s | Total equity   |
|---------------------------------------------------------------|----------|---------------------------------------------|--------------------------------------------------|----------------|---------------------------------------------------|----------------------------|----------------|
|                                                               |          | Other components of equity                  |                                                  |                | Total equity attributable to owners of the parent |                            |                |
|                                                               |          | Exchange differences on foreign operations  | Valuation difference due to change in fair value | Total          |                                                   |                            |                |
| Balance as of January 1, 2025                                 |          | <u>21,183</u>                               | 4,747                                            | <u>25,930</u>  | <u>272,559</u>                                    | 17,185                     | <u>289,744</u> |
| Net income (loss)                                             |          | -                                           | -                                                | -              | <u>6,701</u>                                      | 744                        | <u>7,445</u>   |
| Other comprehensive income                                    |          | <u>(2,183)</u>                              | 882                                              | <u>(1,301)</u> | <u>(1,301)</u>                                    | (1,020)                    | <u>(2,321)</u> |
| Total comprehensive income                                    |          | <u>(2,183)</u>                              | 882                                              | <u>(1,301)</u> | <u>5,400</u>                                      | (276)                      | <u>5,124</u>   |
| Acquisition, sales, etc. of treasury share                    |          | -                                           | -                                                | -              | 200                                               | -                          | 200            |
| Dividends                                                     |          | -                                           | -                                                | -              | (4,826)                                           | (720)                      | (5,546)        |
| Change in the scope of consolidation                          |          | -                                           | -                                                | -              | -                                                 | 130                        | 130            |
| Change in interest in a controlled subsidiary                 |          | -                                           | -                                                | -              | 28                                                | (67)                       | (39)           |
| Transfer from other components of equity to retained earnings |          | -                                           | (204)                                            | (204)          | -                                                 | -                          | -              |
| Share-based compensation Transactions                         |          | -                                           | -                                                | -              | 51                                                | -                          | 51             |
| Total transactions with owners, etc.                          |          | -                                           | (204)                                            | (204)          | (4,546)                                           | (657)                      | (5,203)        |
| Balance as of June 30, 2025                                   |          | <u>19,000</u>                               | 5,425                                            | <u>24,425</u>  | <u>273,412</u>                                    | 16,252                     | <u>289,665</u> |

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First six-month period of current consolidated fiscal year (January 1, 2026 to June 30, 2026)

(Million yen)

|                                                               | No<br>te<br>No | Equity attributable to owners of the parent |                  |                      |                    |                                                        |                                                              |
|---------------------------------------------------------------|----------------|---------------------------------------------|------------------|----------------------|--------------------|--------------------------------------------------------|--------------------------------------------------------------|
|                                                               |                | Capital<br>stock                            | Share<br>premium | Retained<br>earnings | Treasury<br>shares | Other components of<br>equity                          |                                                              |
|                                                               |                |                                             |                  |                      |                    | Exchange<br>differences<br>on<br>foreign<br>operations | Valuation<br>difference<br>due to<br>change in<br>fair value |
| Balance as of January 1, 2026                                 |                | 10,000                                      | 14,969           | <u>219,443</u>       | (3,008)            | <u>24,948</u>                                          | 5,816                                                        |
| Net income (loss)                                             |                | -                                           | -                | <u>12,515</u>        | -                  | -                                                      | -                                                            |
| Other comprehensive income                                    |                | -                                           | -                | -                    | -                  | <u>1,237</u>                                           | 2,321                                                        |
| Total comprehensive income                                    |                | -                                           | -                | <u>12,515</u>        | -                  | <u>1,237</u>                                           | 2,321                                                        |
| Acquisition, sales, etc. of treasury shares                   |                | -                                           | -                | (5)                  | 100                | -                                                      | -                                                            |
| Dividends                                                     |                | -                                           | -                | (4,706)              | -                  | -                                                      | -                                                            |
| Change in the scope of consolidation                          |                | -                                           | -                | -                    | -                  | <u>1,297</u>                                           | -                                                            |
| Transfer from other components of equity to retained earnings |                | -                                           | -                | 27                   | -                  | -                                                      | (27)                                                         |
| Share-based compensation Transactions                         |                | -                                           | 42               | -                    | -                  | -                                                      | -                                                            |
| Total transactions with owners, etc.                          |                | -                                           | 42               | (4,683)              | 100                | <u>1,297</u>                                           | (27)                                                         |
| Balance as of June 30, 2026                                   |                | 10,000                                      | 15,011           | <u>227,275</u>       | (2,908)            | <u>27,482</u>                                          | 8,110                                                        |

|                                                                  | No<br>te<br>No | Equity attributable to owners of the parent |                                                                              |                                                               | Non-<br>controllin<br>g<br>interests | Total equity   |
|------------------------------------------------------------------|----------------|---------------------------------------------|------------------------------------------------------------------------------|---------------------------------------------------------------|--------------------------------------|----------------|
|                                                                  |                | Other<br>component<br>s of equity           | Other components of<br>equity related to<br>disposal groups held<br>for sale | Total equity<br>attributable<br>to owners of<br>the<br>parent |                                      |                |
|                                                                  |                | Total                                       |                                                                              |                                                               |                                      |                |
| Balance as of January 1, 2026                                    |                | <u>30,764</u>                               | 1,870                                                                        | <u>273,466</u>                                                | 16,902                               | <u>290,368</u> |
| Net income                                                       |                | -                                           | -                                                                            | <u>12,515</u>                                                 | 533                                  | <u>13,047</u>  |
| Other comprehensive income                                       |                | <u>3,558</u>                                | -                                                                            | <u>3,558</u>                                                  | 535                                  | <u>4,093</u>   |
| Total comprehensive income                                       |                | <u>3,558</u>                                | -                                                                            | <u>16,073</u>                                                 | 1,067                                | <u>17,141</u>  |
| Acquisition, sales, etc. of<br>treasury shares                   |                | -                                           | -                                                                            | 96                                                            | —                                    | 96             |
| Dividends                                                        |                | -                                           | -                                                                            | (4,706)                                                       | △614                                 | (5,320)        |
| Change in the scope of<br>consolidation                          |                | <u>1,297-</u>                               | <u>(1,297)</u>                                                               | -                                                             | △5,485                               | (5,485)        |
| Transfer from other components of<br>equity to retained earnings |                | (27)                                        | -                                                                            | -                                                             | —                                    | -              |
| Share-based compensation<br>Transactions                         |                | -                                           | -                                                                            | 42                                                            | —                                    | 42             |
| Total transactions with owners,<br>etc.                          |                | <u>1,270</u>                                | <u>(1,297))</u>                                                              | (4,568)                                                       | △6,099                               | (10,667)       |
| Balance as of June 30, 2026                                      |                | <u>35,592</u>                               | -                                                                            | <u>284,971</u>                                                | 11,870                               | <u>296,842</u> |

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**(4) Summary of Consolidated Statements of Cash Flows for the First Six-month Period**

(Million yen)

|                                                                                                                     | Not<br>e<br>No. | First six-month period of<br>consolidated FY2025<br>(January 1, 2025 to<br>June 30, 2025) | First six-month period of<br>consolidated FY2026<br>(January 1, 2026 to June<br>30, 2026) |
|---------------------------------------------------------------------------------------------------------------------|-----------------|-------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------|
| <b>Cash flow from operating activities</b>                                                                          |                 |                                                                                           |                                                                                           |
| Net income (loss)                                                                                                   |                 | 6,323                                                                                     | 11,689                                                                                    |
| Net income from discontinued operations                                                                             |                 | 1,122                                                                                     | 1,359                                                                                     |
| Depreciation and amortization                                                                                       |                 | 8,837                                                                                     | 8,583                                                                                     |
| Increase (decrease) in assets and liabilities<br>concerning retirement benefits                                     |                 | (24)                                                                                      | (33)                                                                                      |
| Interest and dividend income                                                                                        |                 | (246)                                                                                     | (267)                                                                                     |
| Interest expenses                                                                                                   |                 | 383                                                                                       | 554                                                                                       |
| Loss (gain) on valuation of investment securities                                                                   |                 | 3                                                                                         | (67)                                                                                      |
| Equity in (earnings) losses of affiliates                                                                           |                 | (50)                                                                                      | (1,488)                                                                                   |
| Loss (gain) on sales and disposal of non-current<br>Assets                                                          |                 | 2                                                                                         | 27                                                                                        |
| Income tax expense                                                                                                  |                 | 2,810                                                                                     | 6,268                                                                                     |
| Decrease (increase) in trade receivables, contract<br>assets and contract liabilities                               |                 | 14,871                                                                                    | 9,388                                                                                     |
| Decrease (increase) in inventories                                                                                  |                 | (5,645)                                                                                   | (4,557)                                                                                   |
| Increase (decrease) in trade payables                                                                               |                 | (5,683)                                                                                   | (6,000)                                                                                   |
| Increase (decrease) in consumption taxes<br>receivable or payable                                                   |                 | 886                                                                                       | 1,251                                                                                     |
| Other                                                                                                               |                 | (1,094)                                                                                   | 919                                                                                       |
| <b>Subtotal</b>                                                                                                     |                 | <b>22,495</b>                                                                             | <b>27,626</b>                                                                             |
| Interest received                                                                                                   |                 | 178                                                                                       | 176                                                                                       |
| Dividend received                                                                                                   |                 | 437                                                                                       | 598                                                                                       |
| Interest paid                                                                                                       |                 | (363)                                                                                     | (522)                                                                                     |
| Government grant received                                                                                           |                 | —                                                                                         | 1,070                                                                                     |
| Income taxes paid                                                                                                   |                 | (2,420)                                                                                   | (6,919)                                                                                   |
| <b>Cash flow from operating activities</b>                                                                          |                 | <b>20,327</b>                                                                             | <b>22,029</b>                                                                             |
| <b>Cash flow from investing activities</b>                                                                          |                 |                                                                                           |                                                                                           |
| Decrease (increase) in time deposits                                                                                |                 | (2,005)                                                                                   | (2,896)                                                                                   |
| Purchase of property, plant and equipment                                                                           |                 | (7,020)                                                                                   | (2,400)                                                                                   |
| Purchase of intangible assets                                                                                       |                 | (1,309)                                                                                   | (1,239)                                                                                   |
| Payments for acquisition of shares of subsidiaries<br>resulting in change in the scope of consolidation             |                 | (269)                                                                                     | —                                                                                         |
| Proceeds from acquisition of shares of subsidiaries<br>resulting in change in the scope of consolidation            |                 | —                                                                                         | 11,930                                                                                    |
| Other                                                                                                               |                 | 350                                                                                       | (193)                                                                                     |
| <b>Cash flow from investing activities</b>                                                                          |                 | <b>(10,253)</b>                                                                           | <b>5,202</b>                                                                              |
| <b>Cash flow from financing activities</b>                                                                          |                 |                                                                                           |                                                                                           |
| Net increase (decrease) in short-term loans payable                                                                 |                 | 12,088                                                                                    | (1,651)                                                                                   |
| Repayment of long-term loans payable                                                                                |                 | (117)                                                                                     | (14)                                                                                      |
| Payments for lease liabilities                                                                                      |                 | (1,941)                                                                                   | (2,079)                                                                                   |
| Net decrease (increase) in treasury shares                                                                          |                 | 66                                                                                        | 54                                                                                        |
| Dividends paid                                                                                                      |                 | (4,824)                                                                                   | (4,705)                                                                                   |
| Dividends paid to non-controlling interests                                                                         |                 | (678)                                                                                     | (64)                                                                                      |
| Other                                                                                                               |                 | (86)                                                                                      | —                                                                                         |
| <b>Cash flow from financing activities</b>                                                                          |                 | <b>4,509</b>                                                                              | <b>(8,460)</b>                                                                            |
| <b>Increase (decrease) in cash and cash equivalents</b>                                                             |                 | <b>14,583</b>                                                                             | <b>18,771</b>                                                                             |
| <b>Cash and cash equivalents at beginning of the term</b>                                                           |                 | <b>74,476</b>                                                                             | <b>73,340</b>                                                                             |
| <b>Effect of exchange rate changes on cash and cash<br/>equivalents</b>                                             |                 | <b>(1,885)</b>                                                                            | <b>1,197</b>                                                                              |
| <b>Increase (decrease) in cash and cash equivalents<br/>included in disposal groups classified as held for sale</b> |                 | <b>—</b>                                                                                  | <b>6,274</b>                                                                              |
| <b>Cash and cash equivalents at end of the term</b>                                                                 |                 | <b>87,174</b>                                                                             | <b>99,583</b>                                                                             |

(Translation)

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## (5) Notes on the Summary of Consolidated Financial Statements for the First Six-month Period

### 1. Notes Relating to the Going Concern Assumption

None

### 2. Critical Accounting Policies

The accounting policies that our group applies in these interim consolidated financial statements are the same as those applied in the consolidated financial statements for the previous fiscal year, except for the following:

Income tax expense for the first six-month of the current fiscal year is calculated using the estimated average annual effective tax rate.

### 3. Changes in presentation

In accordance with IFRS 5, the Company has classified the hydraulic equipment business as a discontinued operation. As a result, certain reclassifications have been made to the consolidated statements of operations, consolidated statements of cash flows and related notes to the consolidated financial statements for the second quarter of the previous fiscal year.

### 4. Business Segments

#### (1) Summary of reportable segments

The Group's reportable segments are components of the Group about which separate financial statement is available that is evaluated regularly at the Board of Directors' meetings in deciding how to allocate the management resources and in assessing performance.

The Group classifies its business segments into the following three reportable segments, based on the similarity of business models: 1) the "Component Solutions Business;" 2) the "Transport Solutions Business;" and 3) the "Accessibility Solutions Business."

The main lines of business of each reportable segment are as below.

| Business Segment                 | Main lines of business                                                                                                                                                                                                            |
|----------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Components Solutions business    | Design, manufacture, sale, maintenance and repair of industrial robot components.                                                                                                                                                 |
| Transport Solutions business     | Design, manufacture, sale, maintenance and repair of brake equipment and automatic doors for rolling stock, aircraft parts, automobile brake equipment and drive control equipment, marine control equipment and other components |
| Accessibility Solutions business | Design, manufacture, sale, installation, maintenance and repair of automatic door systems for buildings and general industries, platform safety equipment, etc., and parts thereof                                                |

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## (2) Information on reportable segments

## I. First six-month period ended June 30, 2025 (January 1, 2025 to June 30, 2025)

(Million yen)

|                                   | Reportable Segments |                     |                         |               | Others | Total         | Adjustments | Amount stated in summary of consolidated statements of income |
|-----------------------------------|---------------------|---------------------|-------------------------|---------------|--------|---------------|-------------|---------------------------------------------------------------|
|                                   | Component Solutions | Transport Solutions | Accessibility Solutions | Total         |        |               |             |                                                               |
| Net sales                         |                     |                     |                         |               |        |               |             |                                                               |
| Sales to external customers       | 36,821              | 46,467              | 52,585                  | 135,873       | 7,399  | 143,272       | -           | 143,272                                                       |
| Inter-segment sales               | 270                 | 805                 | 2                       | 1,077         | 12     | 1,090         | (1,090)     | -                                                             |
| Total sales                       | 37,091              | 47,272              | 52,587                  | 136,951       | 7,411  | 144,362       | (1,090)     | 143,272                                                       |
| Segment income (Operating income) | 1,856               | <u>7,205</u>        | 4,247                   | <u>13,308</u> | 697    | <u>14,005</u> | (4,700)     | <u>9,305</u>                                                  |
| Financial income                  | -                   |                     |                         |               |        |               |             | 223                                                           |
| Financial costs                   | -                   |                     |                         |               |        |               |             | (833)                                                         |
| Equity in earnings of affiliates  | -                   |                     |                         |               |        |               |             | <u>50</u>                                                     |
| Income before tax                 | -                   |                     |                         |               |        |               |             | <u>8,745</u>                                                  |

Notes: 1. "Others" is a business segment that is not a reportable segment and consists of businesses that are engaged in the design, manufacture, sale, maintenance and repair of packaging machines, three-dimensional model production device, machine tools, and components thereof.

2. Adjustment to sales is as a result of eliminations of inter-segment transactions.

3. Adjustment to segment income (operating income) is total profit/loss, etc. that are not allocated to the respective segments.

## II. First six-month period ended June 30, 2026 (January 1, 2026 to June 30, 2026)

(Million yen)

|                                   | Reportable Segments |                     |                         |         | Others | Total   | Adjustments    | Amount stated in summary of consolidated statements of income |
|-----------------------------------|---------------------|---------------------|-------------------------|---------|--------|---------|----------------|---------------------------------------------------------------|
|                                   | Component Solutions | Transport Solutions | Accessibility Solutions | Total   |        |         |                |                                                               |
| Net sales                         |                     |                     |                         |         |        |         |                |                                                               |
| Sales to external customers       | 45,521              | 54,422              | 58,998                  | 158,942 | 8,459  | 167,401 | -              | 167,401                                                       |
| Inter-segment sales               | 416                 | 963                 | 7                       | 1,386   | 9      | 1,395   | (1,395)        | -                                                             |
| Total sales                       | 45,937              | 55,385              | 59,006                  | 160,328 | 8,468  | 168,796 | (1,395)        | 167,401                                                       |
| Segment income (Operating income) | 4,841               | 9,349               | 5,675                   | 19,865  | 490    | 20,356  | <u>(4,597)</u> | <u>15,759</u>                                                 |
| Financial income                  | -                   |                     |                         |         |        |         |                | 749                                                           |
| Financial costs                   | -                   |                     |                         |         |        |         |                | (637)                                                         |
| Equity in earnings of affiliates  | -                   |                     |                         |         |        |         |                | <u>1,488</u>                                                  |
| Income before tax                 | -                   |                     |                         |         |        |         |                | <u>17,359</u>                                                 |

Notes:

1. "Others" is a business segment that is not a reportable segment and consists of businesses that are engaged in the design, manufacture, sale, maintenance and repair of packaging machines, three-dimensional model production devices and components thereof.
2. Adjustment to sales is as a result of eliminations of inter-segment transactions.
3. Adjustment to segment income (operating income) is total profit/loss, etc. that are not allocated to the respective segments.

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## 5. Discontinued operations

## (1) Overview of discontinued operations

On July 31, 2025, in accordance with the share transfer agreement concluded with Comer Industries S.p.A. for the hydraulic equipment business of the Company and its consolidated subsidiaries, on December 31, 2025, we consolidated the business into a newly established wholly owned subsidiary (Comtesco Corporation) through an absorption-type company split, and completed the transfer of 70% of the outstanding shares of Comtesco Corporation on January 1, 2026. Accordingly, the hydraulic equipment business has been classified as discontinued operations for the first half of the previous fiscal year. Accordingly, the Hydraulic Equipment Business has been classified as a discontinued operation.

## (2) Profit and loss of discontinued operations

(Million yen)

|                                             | First six-month period of consolidated FY2025<br>(January 1, 2025 to June 30, 2025) | First six-month period of consolidated FY2026<br>(January 1, 2026 to June 30, 2026) |
|---------------------------------------------|-------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------|
| Discontinued operations                     |                                                                                     |                                                                                     |
| Revenue                                     | 21,295                                                                              | <u>1,957</u>                                                                        |
| Expense                                     | (19,785)                                                                            | -                                                                                   |
| Pre-tax profit from discontinued operations | 1,510                                                                               | <u>1,957</u>                                                                        |
| Income tax expense                          | (388)                                                                               | <u>(598)</u>                                                                        |
| Net income from discontinued operations     | 1,122                                                                               | <u>1,359</u>                                                                        |

(NOTE) In the current interim consolidated accounting period, income of ¥1.869 billion recognized mainly from the realization of exchange differences on translating foreign operations associated with the transfer of shares of Comer Industries S.p.A. is included.

## (3) Attribution of net income

(Million yen)

|                                         | First six-month period of consolidated FY2025<br>(January 1, 2025 to June 30, 2025) | First six-month period of consolidated FY2026<br>(January 1, 2026 to June 30, 2026) |
|-----------------------------------------|-------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------|
| Owners of the parent company            |                                                                                     |                                                                                     |
| Net income from continuing operations   | <u>5,992</u>                                                                        | <u>11,156</u>                                                                       |
| Net income from discontinued operations | 709                                                                                 | <u>1,359</u>                                                                        |
| Total                                   | <u>6,701</u>                                                                        | <u>12,515</u>                                                                       |
| Minority interest                       |                                                                                     |                                                                                     |
| Net income from continuing operations   | 331                                                                                 | 533                                                                                 |
| Net income from discontinued operations | 413                                                                                 | -                                                                                   |
| Total                                   | 744                                                                                 | 533                                                                                 |

## (4) Cash flows of discontinued operations

(Million yen)

|                                      | First six-month period of consolidated FY2025<br>(January 1, 2025 to June 30, 2025) | First six-month period of consolidated FY2026<br>(January 1, 2026 to June 30, 2026) |
|--------------------------------------|-------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------|
| Cash flows from operating activities | 1,762                                                                               | -                                                                                   |
| Cash flows from investing activities | (1,310)                                                                             | <u>11,530</u>                                                                       |
| Cash flows from financing activities | (411)                                                                               | -                                                                                   |
| Total                                | 41                                                                                  | <u>11,530</u>                                                                       |

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## 6. Significant subsequent events

### (Purchase and retirement of treasury stock)

The Company resolved at its Board of Directors, at a meeting held on July 31, 2026, to set the maximum allowance for acquisition of own shares, pursuant to Article 156 of the Companies Act as applied pursuant to Article 165, Paragraph 3 of the same act and to cancel treasury shares pursuant to Article 178 of the Companies Act.

### (1) Reason for Conducting the Share Repurchase

We will increase shareholder value per share and repurchase and retire treasury stock to improve capital efficiency.

### (2) Contents of matters pertaining to the acquisition

- ① Class of shares to be acquired: Our common share of the Company
- ② Total number of shares which can be acquired: Up to 4 million shares  
(Percentage of the total number of issued shares (excluding treasury share) 3.40%)
- ③ Total amount of shares acquisition cost: Up to 15 billion yen
- ④ Acquisition period: August 3, 2026 to November 30, 2026
- ⑤ Method of acquisition: Open market purchase on the Tokyo Stock Exchange

### (3) Details of retirement

- ① Class of shares to be cancelled: Our common share of the Company
- ② Number of shares to be cancelled: All the shares acquired as per 2 above
- ③ Scheduled date for the cancellation: December 15, 2026

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### 3. Other Information

#### (1) Order Backlog by Business Segment

| Reportable Segments     | As of the end of the first six-month<br>period of consolidated FY2025<br>(June 30, 2025) |            | As of the end of the first six-month<br>period of consolidated FY2026<br>(June 30, 2026) |            |
|-------------------------|------------------------------------------------------------------------------------------|------------|------------------------------------------------------------------------------------------|------------|
|                         | Amount (million<br>yen)                                                                  | % of total | Amount (million<br>yen)                                                                  | % of total |
| Component Solutions     | 17,828                                                                                   | 10.5       | 22,135                                                                                   | 10.5       |
| Transport Solutions     | 96,207                                                                                   | 56.4       | 124,197                                                                                  | 58.8       |
| Accessibility Solutions | 45,939                                                                                   | 26.9       | 49,773                                                                                   | 23.6       |
| Others                  | 10,602                                                                                   | 6.2        | 15,026                                                                                   | 7.1        |
| Total                   | 170,576                                                                                  | 100.0      | 211,132                                                                                  | 100.0      |

Note: On July 31, 2025, in accordance with the share transfer agreement concluded with Comer Industries S.p.A. for the hydraulic equipment business of the Company and its consolidated subsidiaries, on December 31, 2025, we consolidated the business into a newly established wholly owned subsidiary (Comtesco Corporation) through an absorption-type company split, and completed the transfer of 70% of the outstanding shares of Comtesco Corporation on January 1, 2026. As a result, Comtesco Corporation became our equity-method affiliate. In addition, given that the hydraulic equipment business was classified as discontinued operations in the previous fiscal year, the amount of continuing operations, excluding discontinued operations, is presented for the order backlog at the end of the second quarter of the previous fiscal year.