$Q\&A\ of\ the\ Financial\ Results\ Briefing\ for\ the\ First\ Quarter\ of\ the\ Fiscal\ Year\ Ending\ December\ 2024$

Date: Tuesday, April 30, 2024, 18:30-19:20

No	Item	Questions	Answers
1	Company-wide	There was an increase in sales due to foreign	Current forecast is assumed on USD 1 = 135 yen base.
		exchange impact in First Quarter, but is there a	Looking at recent exchange rate trends, there is a possibility
		possibility of a revision to the earnings forecast	of further revisions due to weak yen impacts.
		of full year forecast for 2024 due to considering	
		current weak yen situation?	
2	Company-wide	What was the reason why the gross profit	H1: The main factor behind the increase was gross profits
		margin is high in First quarter results compared	was the delay in expenses and to get operating profit.
		to the past?	
3	Company-wide	Is First Quarter's profit results within	It is become more than expected. Factors behind this were
		expectations?	sales and expense timing shift to be spend after Second
			quarter, and pushed up by exchange rate fluctuations, and
			from a full-year perspective, this could be considered to be
			in-line.
4	Company-wide	Are the product-mix differences in Page 6 of	This was mainly due to the composition of Precision
		materials likely to continue in the future?	Reduction Gears, and the ratio for FA increased compared to
			the ratio for industrial robotics. Profit recognition from first
			Quarter are expected to be remain as a positive impact for the
			full-year.
5	Company-wide	How is the progress of Project 10?	Project 10's activities are ongoing. Although results have not
			yet materialized in First Quarter financial results, we would
			like to include them in the plan somewhere this year.
6	CMP	What is the background to the decline in	First Quarter profit increased due to the delay of expenses
		operating income, while sales are expected to	scheduled to be realized after Second Quarter, product mix
		rise in Second Quarter compared to First	differences, utilization increase benefited from increased
		Quarter of 2024?	orders due to the impact of the Suez Canal turmoil. Higher
			utilization, which caused by the fronted manufacturing due
			to reconstructing of the Tarui Plant, in Hydraulic Equipment
			also increase the profit
7	CMP	What was the background of the decline in	This was mainly due to progress in cost pass-through and
		operating income more limited in First Quarter	cost reductions, as well as the delay in the cost to be realized
		of 2024 compared to Fourth Quarter of 2023?	in Second Quarter onward.

8	Precision	How many prior orders have been placed due to	The Suez Canal disruption has resulted in an increase in
	Reduction Gears	the Suez Canal turmoil? Is it growing as a real	orders equivalent to the additional two to three weeks orders
		demand?	from European customers due to the extended transportation
			period. Excluding this, orders grew by 5% in real terms
			compared to the previous quarter.
			The increase in the amount of orders received is almost
			within the range assumed at the beginning of the period.
9	Precision	Have there been any changes in the demand	It was rarely heard from industrial robot manufacturers that
	Reduction Gears	environment?	a wave of large demand has come. Some industrial robot
			finished inventories are in progress, and others are not.
			The Company has not changed its view that the recovery
			trend from the H2 of 2024 envisaged at the beginning of the
			period and the full-fledged recovery in demand will come in
			2025, and it expects the recovery to materialize.
			In preparation for this, the Hamamatsu Plant prepare to
			start operating with highly automated production line and
			contribute to improving profitability as well.
10	Precision	Is the capacity utilization rate at domestic and	It is expected to be bottoming out in First Quarter and
	Reduction Gears	foreign plants expected to recover after Second	gradually increasing in Second Quarter, Third Quarter.
		Quarter?	
11	Precision	The main reason for the recovery in orders in	Not only is it due to the elimination of inventory adjustments,
	Reduction Gears	the H2 is either the elimination of inventory	but the return of demand in the end market is also assumed.
		adjustments or the recovery in the end market?	In terms of the end market, we believe automobile industry
			demand will recover regardless EV, HV or ICE.
12	ACB	Which impact were larger for the main factors	Although the impact of the domestic front-loaded sales was
		behind the YoY increase in First Quarter sales	slightly larger, the foreign exchange rate is also about half of
		in ACB the impact of exchange rates or the	the increase.
		fronted of domestic sales?	